

The Role of Organizational Control in Scaling AI Systems

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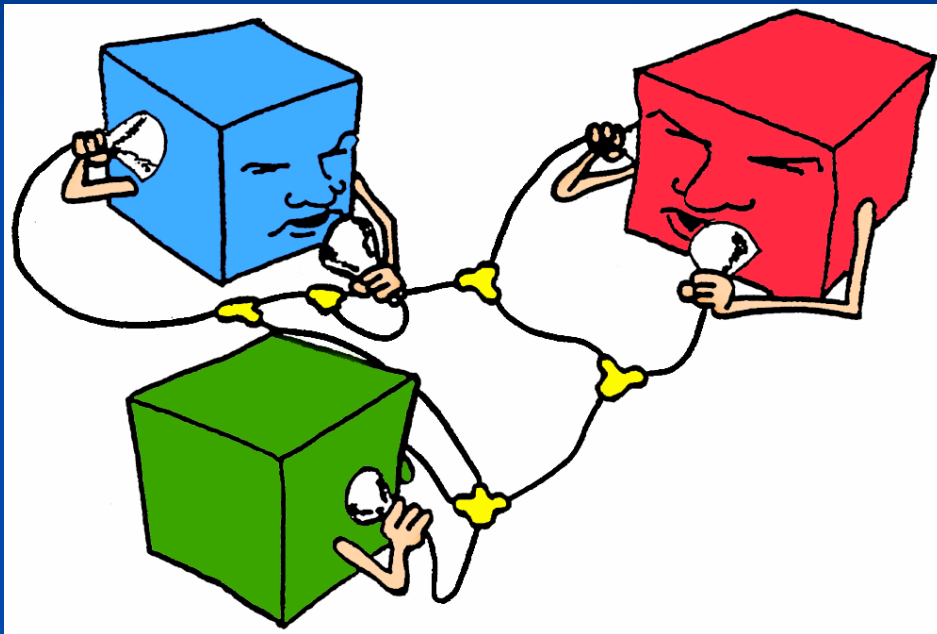
Thanks

- Raj Reddy – for his support, encouragement and mentoring
- Lee Erman – my early colleague and closest friend for over 40 years
- My wonderful graduate students – for their creativity, hard work and collegiality
 - A special thanks to my first graduate student, Dan Corkill
- Multi-Agent Systems community – who have been a welcoming home
- My wife and children – who have created a richness in my personal life

Outline

- Background
- Examples of Organizational Control
 - Distributed sensor networks
 - Distributed search in a peer-to-peer IR
 - Multi-agent reinforcement learning for distributed resource allocation
- What are the Major Research Topics
- Summary

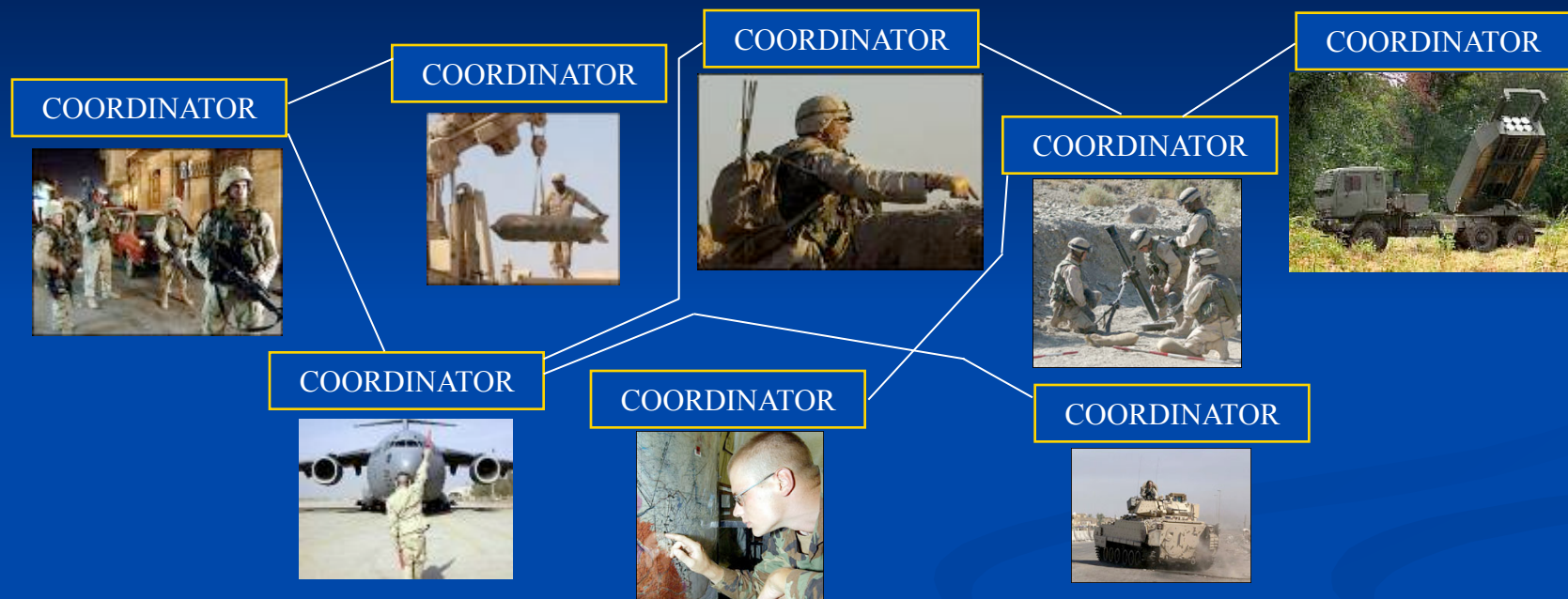
How to Construct Societies of Sophisticated AI Systems that Work Together Effectively



- Limited Bandwidth
- Lack of Global View
- Decentralized Control
- Autonomous, Asynchronous Subsystems
- Need for Cooperation

Why is this AI rather than Distributed Systems?

Example: DARPA Coordinators



Goal: enable units to adapt mission plans more rapidly, more accurately -- to be more tightly coordinated with less cognitive load.

Courtesy of Dr. Tom Wagner, Approved for public release – distribution unlimited.

Why This Model for Building Intelligent Systems vs. A Monolithic Approach?

- Geographical Distribution of Information, Resources, Expertise
 - Privacy in sharing information, fee-based services
- Modularity for Ease of Development, Debugging, Modification, Evolution

What is the Control Problem

Managing Interdependencies among Agent Activities

- What tasks to do, when, where, how
 - Limited communication and computational resources
- What information to communicate, when, to whom
 - Ubiquity of uncertainty – uncertain, out-of-date, incomplete information

How to do this in a globally optimal way
Satisficing vs. Optimality

A Model for Computation in the 21st Century

*Network of cooperating, intelligent agents
(people/machines)*

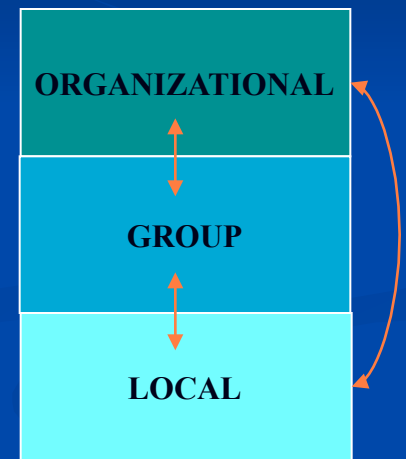
- Operate in a “satisficing” mode
 - Managing uncertainty as an integral part of network problem solving
- Highly adaptive and reliable
 - Self-aware agents
- Scaling to 100’s to 1000’s of agents
 - **Organizational Control**
 - Organizationally situated agents

What is the Lecture About

- Organizational control as one way to approach the scaling of AI Systems
 - *Organizational control is a multi-level approach in which long-term organizational goals and roles are used as guidelines for agents' detailed operational decisions.*
- Presenting interesting research topics associated with organizational control

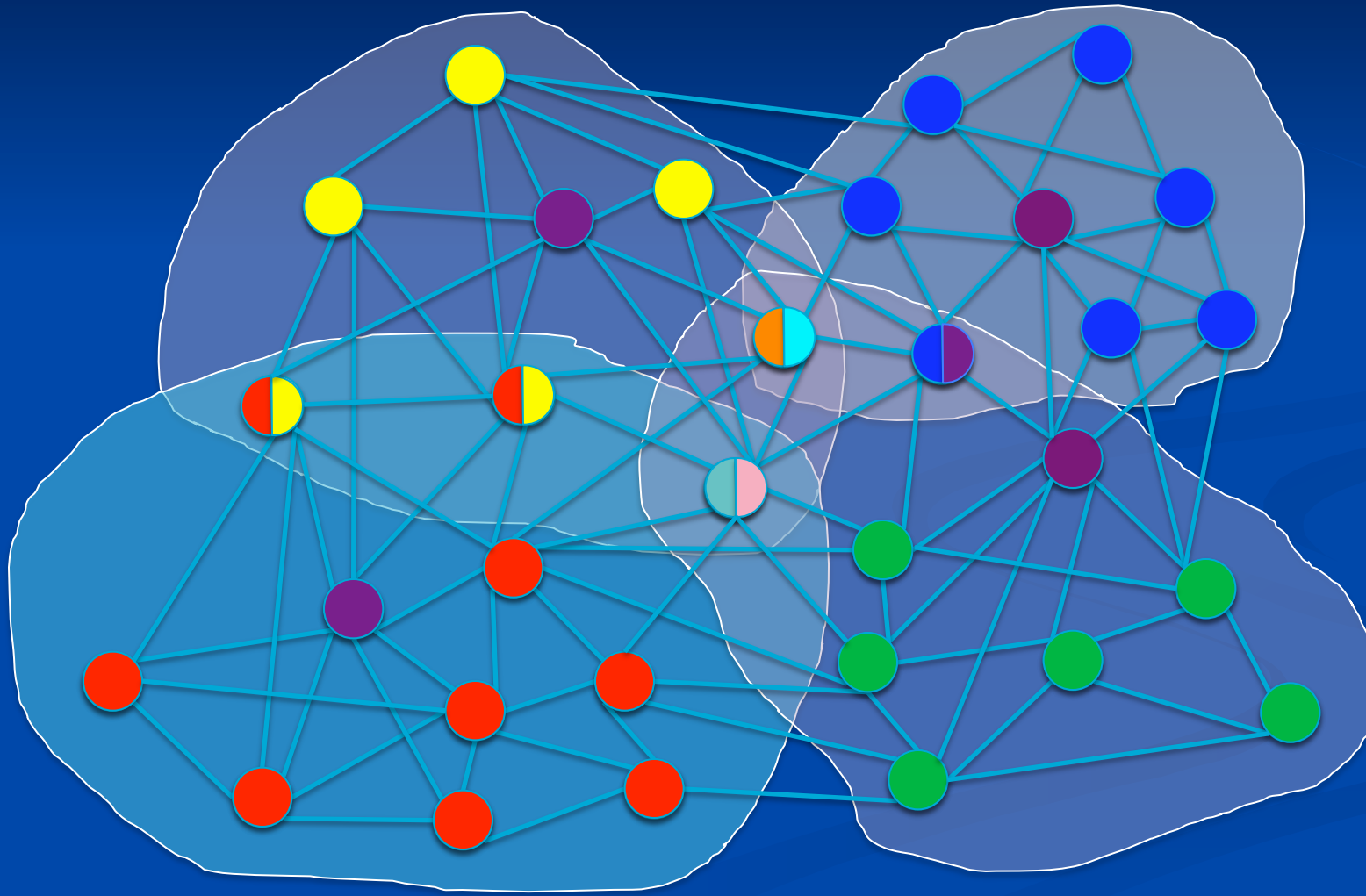
Multi-Layer Control Approach

- Organizational Control
 - Global and long-term perspective on system performance
 - Long-term (a-temporal) directives
- Operational Control
 - Limited and dynamic perspective
 - Short-term (temporal) decision in the context of organizational directives

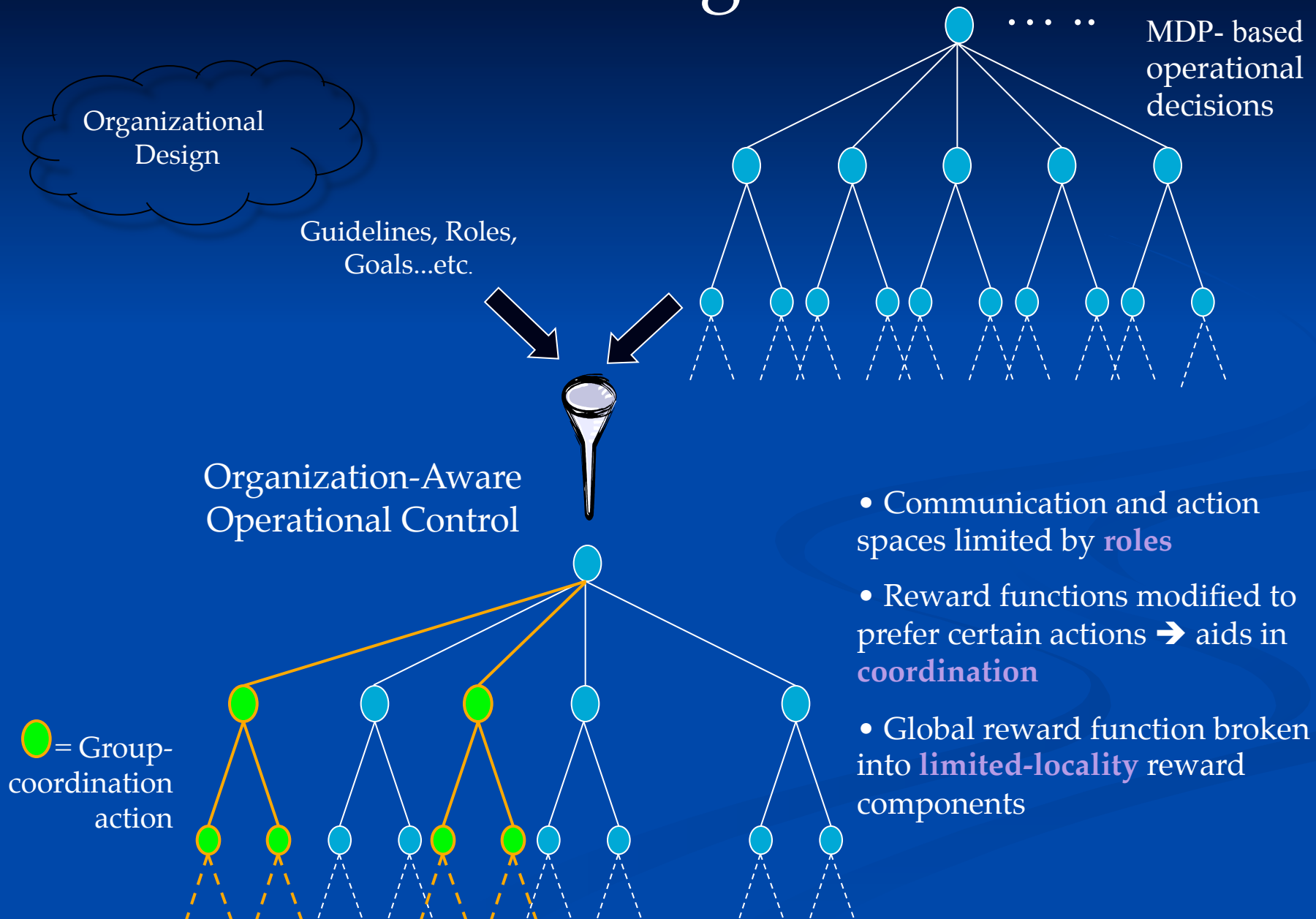


*Org Control Subject to Ongoing Elaboration and Revision*¹⁰

Organizational Control



Network of MDP Agents



Why Does Organizational Control Work

- Repetitive and Nearly-Decomposable Nature of Problem Solving
- Knowledge of the Environment
 - Task Arrivals, Problem-Solving Behavior and Outcomes
- Semi-Autonomous Agents

Efficiency through Assumptions

Drivers for Organization Focus “Bounded Rationality”

- Organizational Control provides a framework for dealing with computational issues of scale
 - Decrease non-local information and reasoning necessary
 - Acting in accordance with guidelines leads to effective coordination decisions

Shift from an Agent-Centric, Operational View of Coordination to an Organization-Centric One

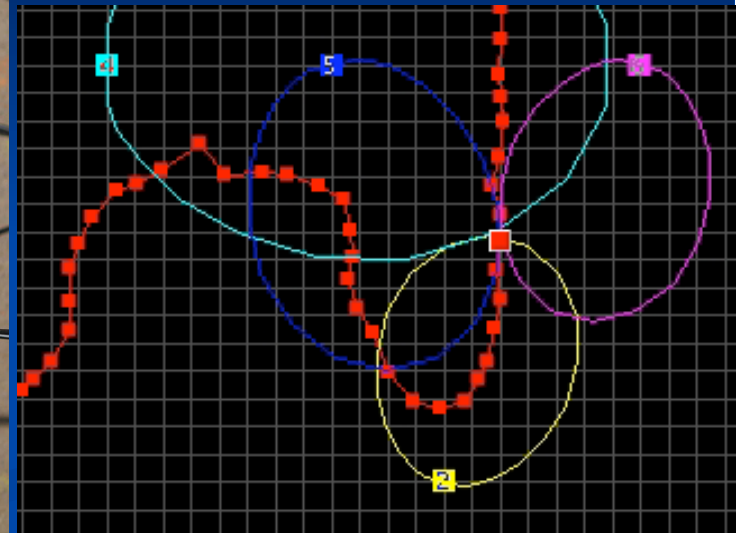
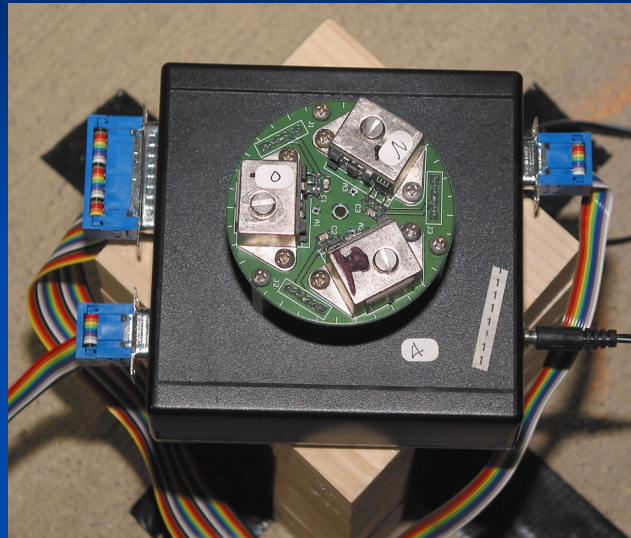
Example System – 1

Adaptive, Real-Time Distributed Sensor Network for Vehicle Tracking (2004)

(Bryan Horling, Roger Mailler, Regis Vincent)

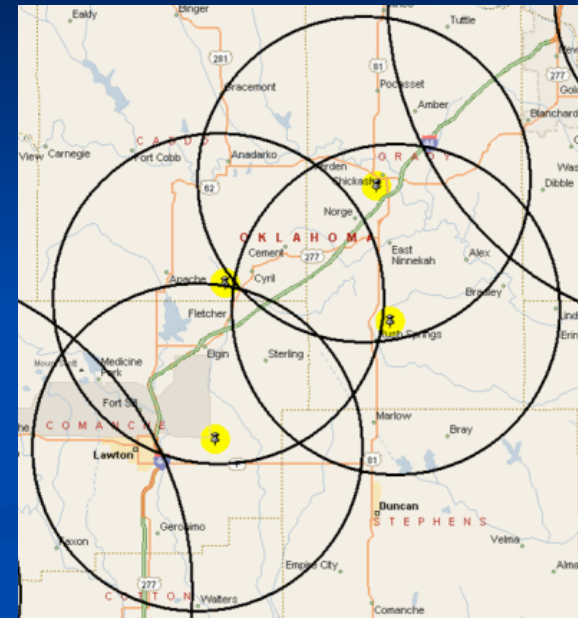
DARPA: Distributed Sensor Network Challenge Problem (2004)

- Small 2D Doppler radar units (30's)
 - Scan one of three 120° sectors at a time
- Commodity processor associated with each radar
- Communicate short messages using one of 8 radio channels
- Triangulate radars to do tracking



CASA - Monitoring for Severe Weather (2008)

- Network of short-range (30 km), overlapping, adaptive weather-sensing radars
 - Small fielded system in Oklahoma
- Goal: Detect low-lying weather phenomena such as tornadoes within 60 second

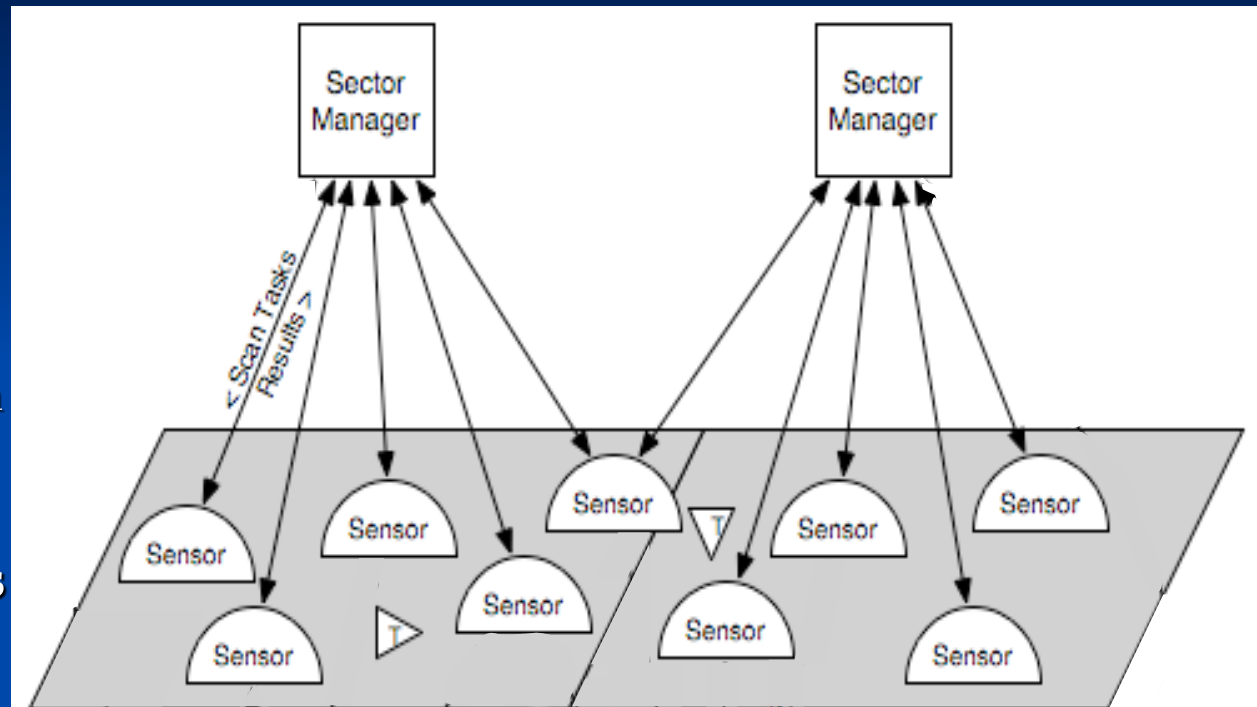


How to Control the DSN

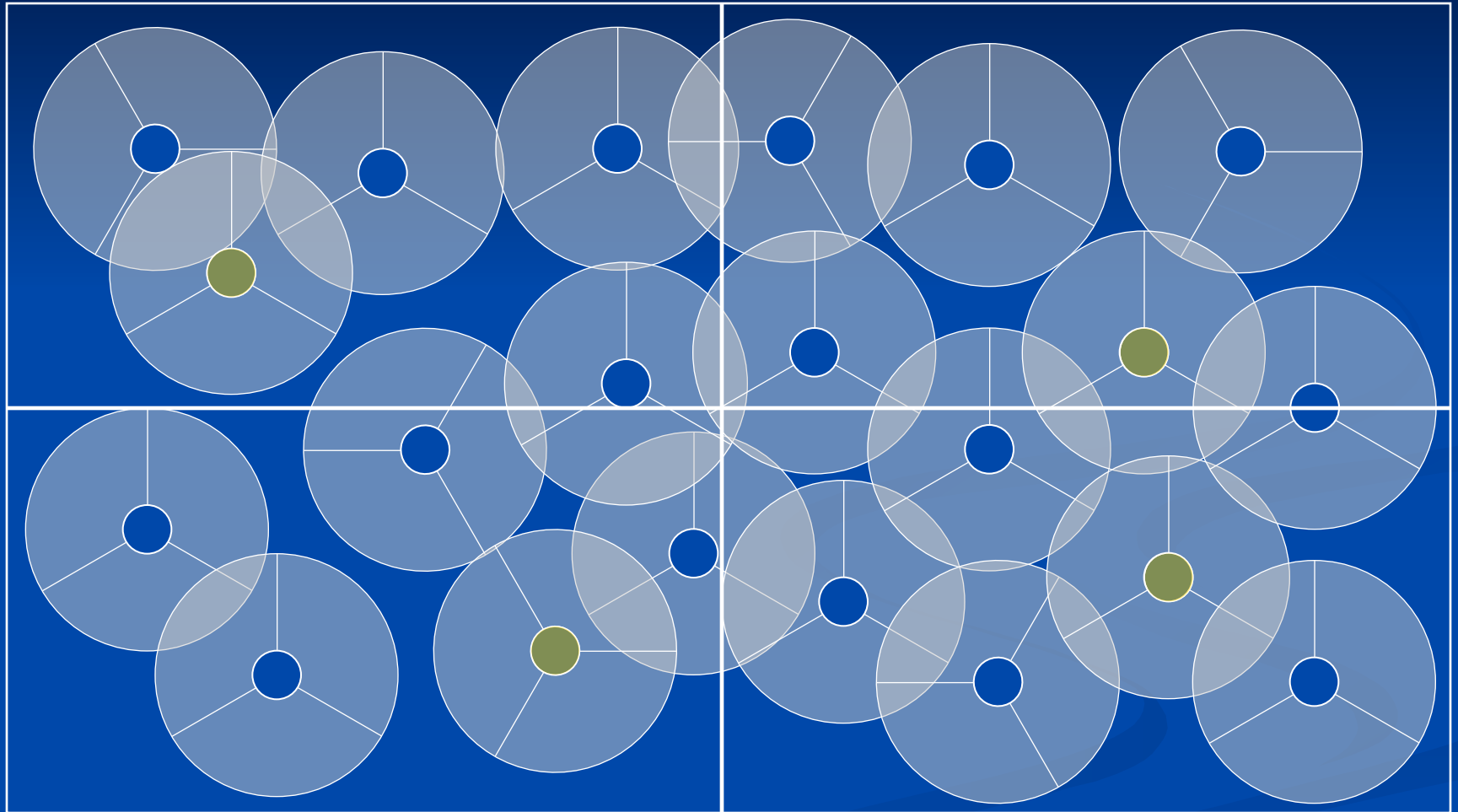
- **Scalability:** Hundreds of sensors, multiple targets, constrained communication
- *What if there were no (formal) organization?*
 - *Who decides if a target is new?*
 - *Who tracks a target?*
 - *How do trackers obtain sensor information?*
- These operational control decisions could be made individually by each agent, but through organization can be made easier

DSN Organizational Control

- **Partitioned Environment**
 - **Sectors**
 - Constrains info. propagation
 - Reduces information load
 - Exploits locality
- **Agents assigned roles**
 - **Sensor (Scan/Track)**
 - **Sector Manager**
 - **Track Manager**
 - Limits sources of information
 - Facilitates data retrieval

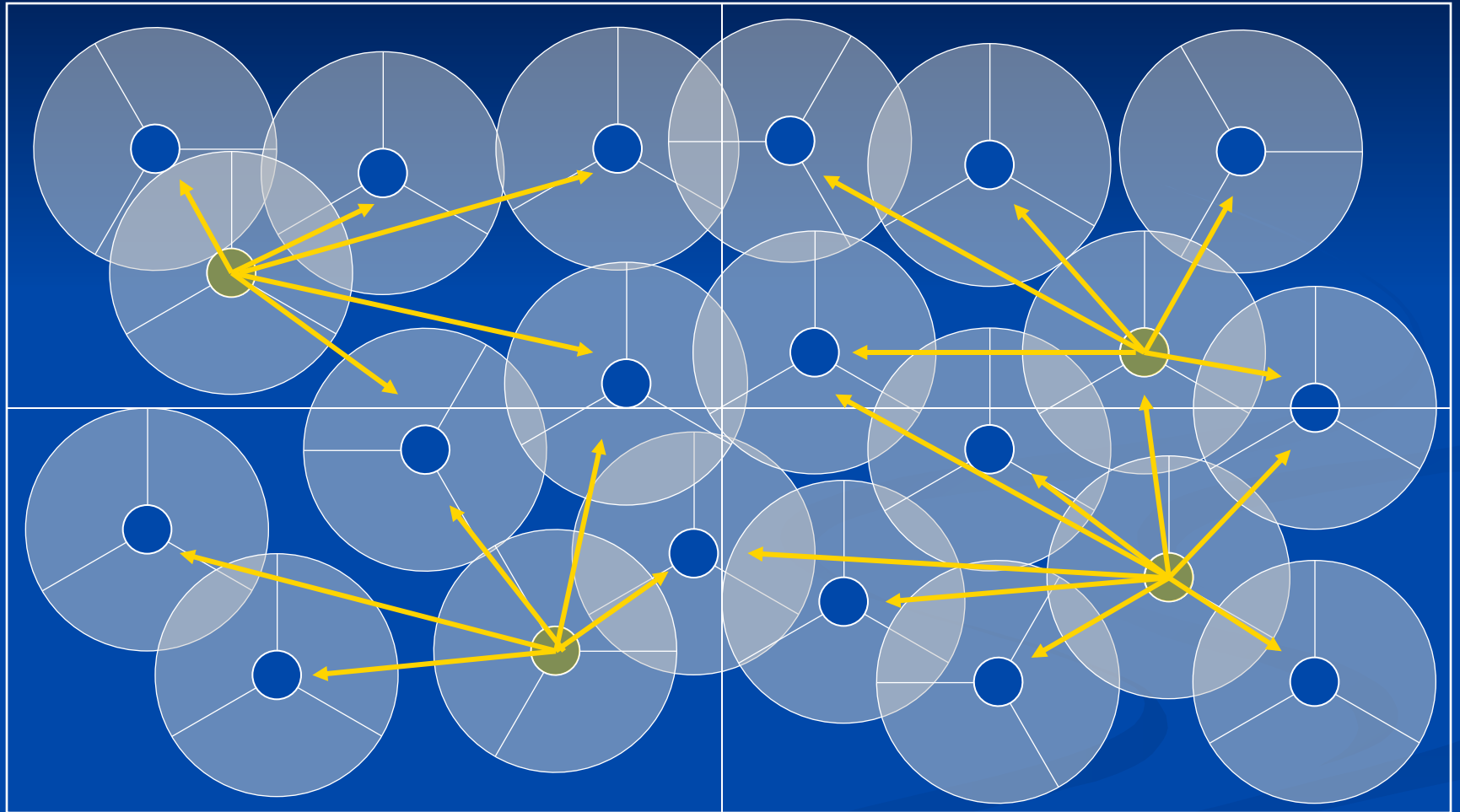


Partitioning of Nodes



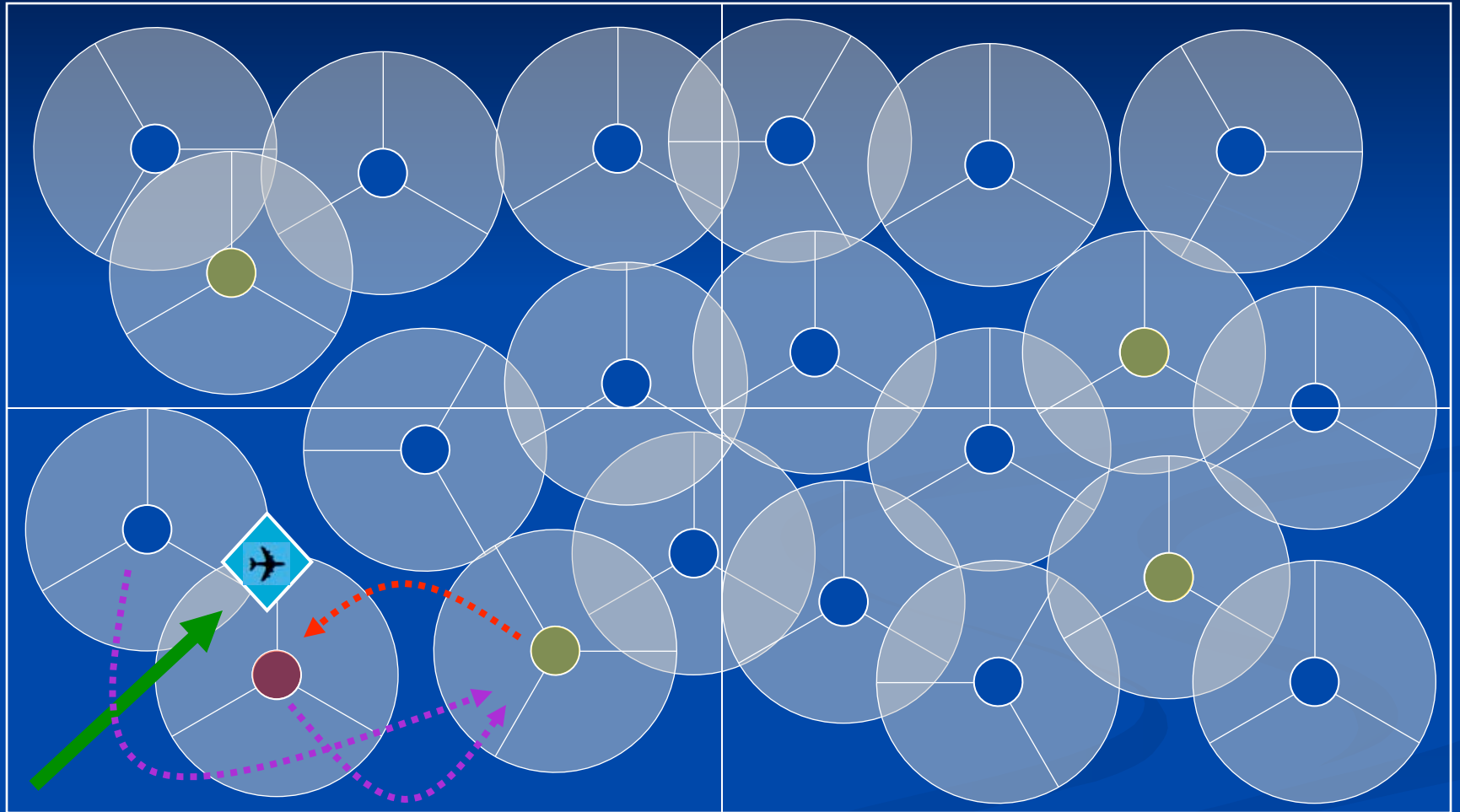
- The environment is first partitioned into sectors.
- **Sector managers are then assigned.**

Competition for Sensor Agents



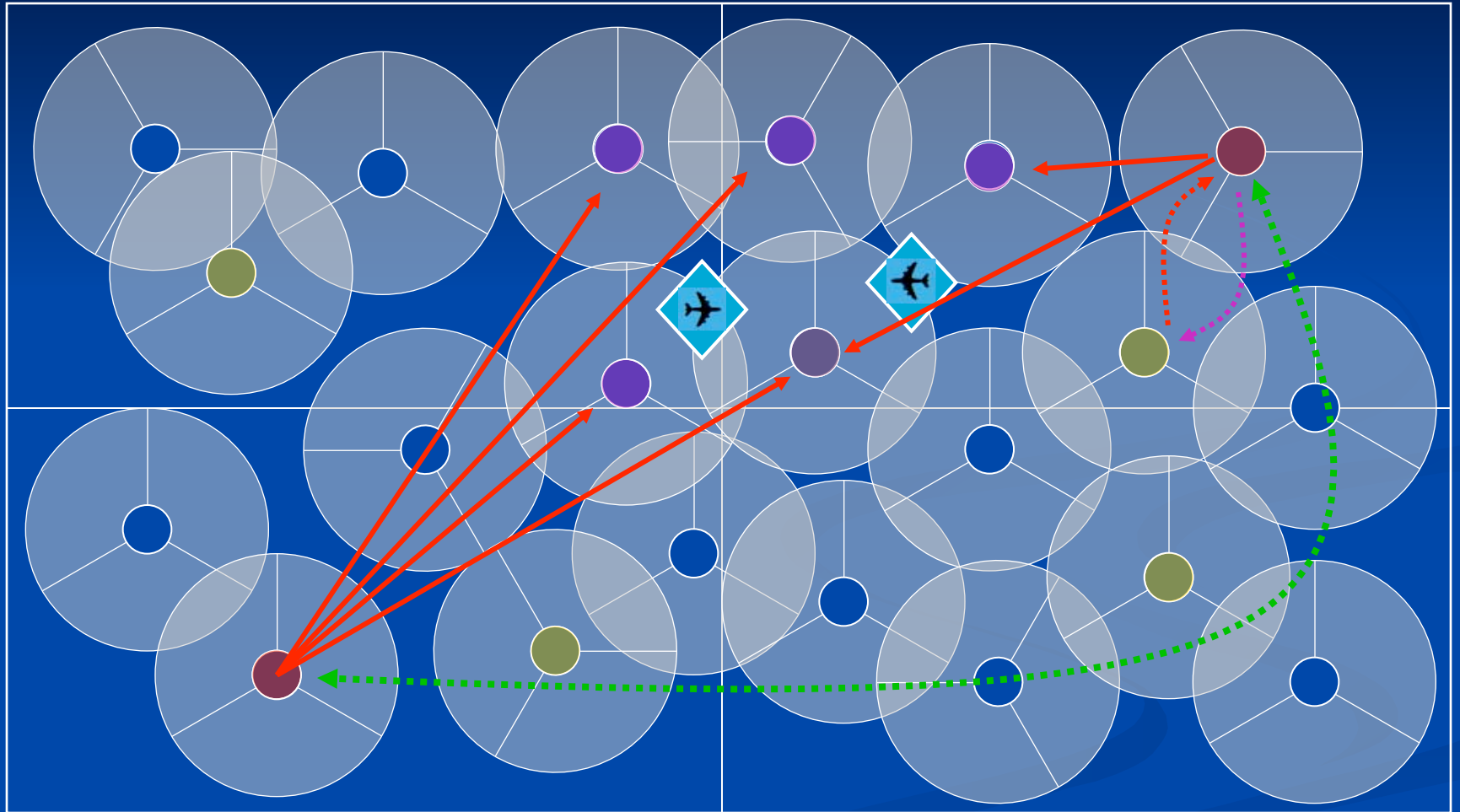
- Sector members send their capabilities to their managers.
- Each manager then generates and disseminates a scan schedule.

Track Manager Selection



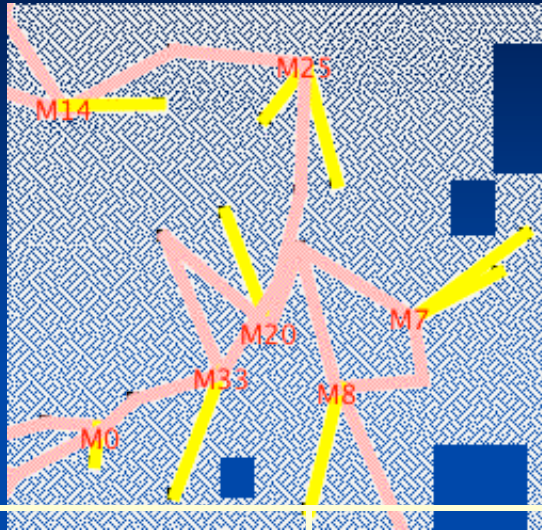
- **Nodes** in the scan schedule perform scanning actions.
- Detections reported to **Manager** and a **Track Manager** selected.

Managing Conflicted Resources



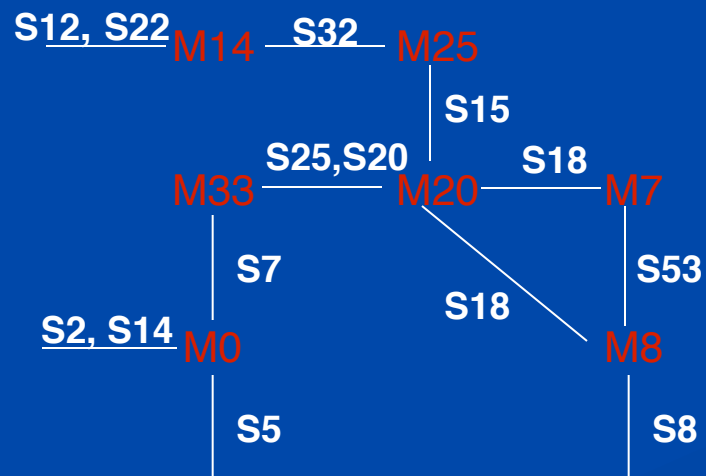
- **Track Manager** discovers and coordinates with *tracking nodes*.
- New tracking tasks may conflict with existing tasks at the *node*.

SPAM: Mediation-Based Negotiation

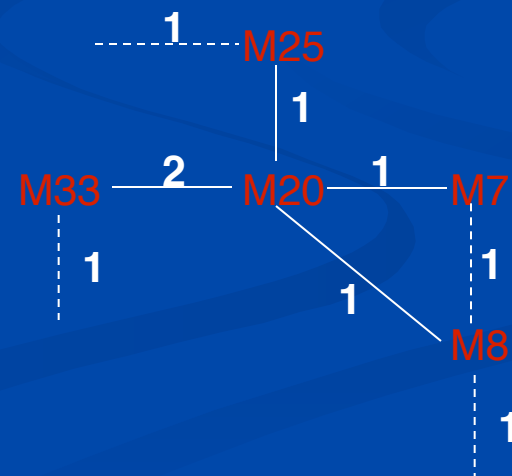


World View-
Multi-Linking
of Resource
Allocations

Interdependency Graph

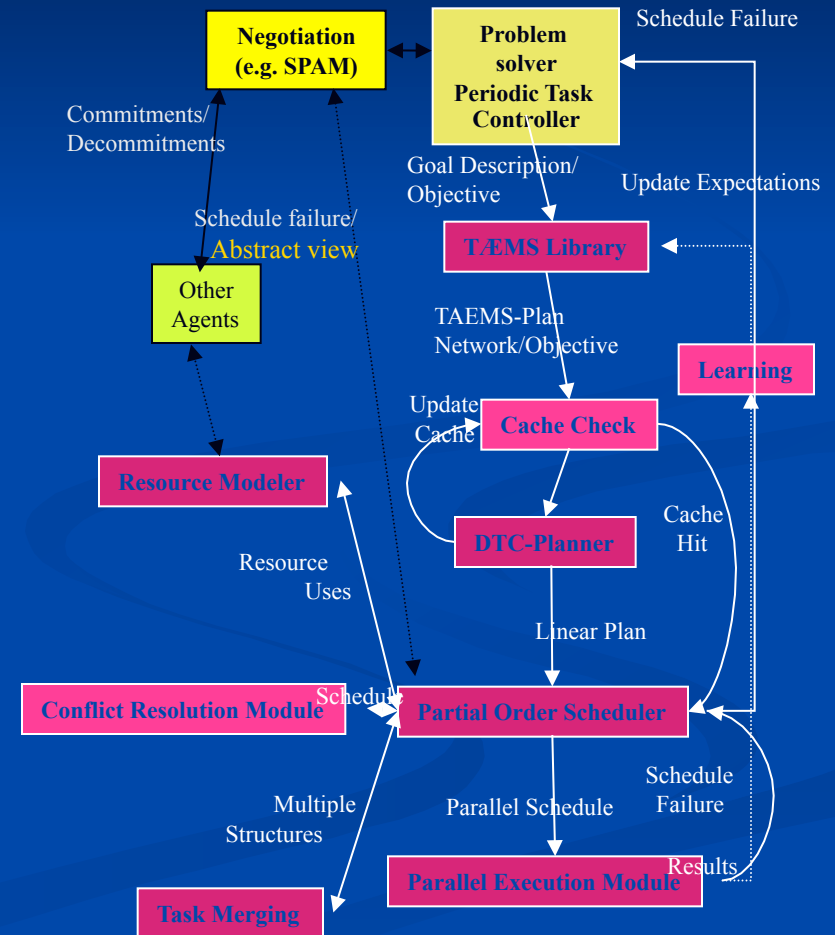


Mediator View



SRTA: Soft Real-Time Agent Architecture

- Mapping Org and Dynamic Coordination Guidelines into Operational Decisions
 - Guidelines into detailed resource allocations
 - Resolve conflicts locally not resolved

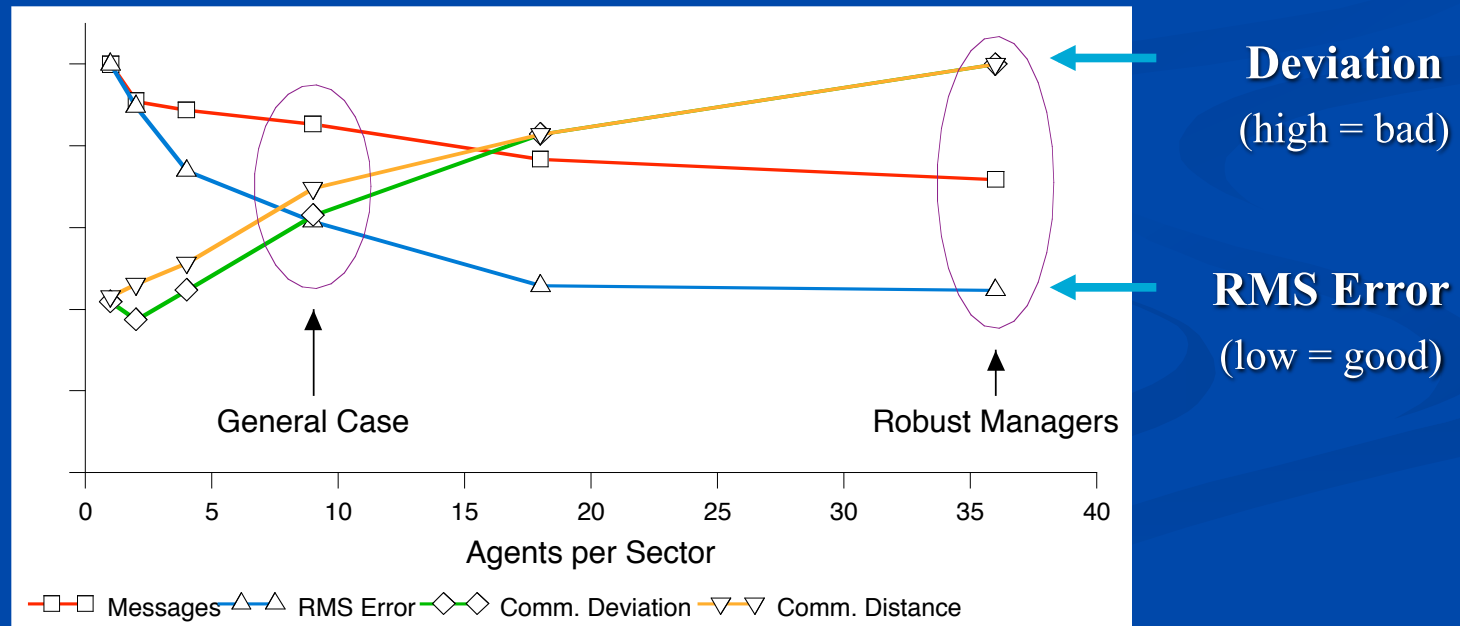


What Does Organizational Control Accomplish

- Managing Resource Contention
 - Sensors, processors, communication
- Centralizing Information in Sector Manager
 - Handling data correlation with multiple tracks
- Fault Tolerance
- Communication Locality for Tracking

Organizational Trade-Offs

- How big should sectors be?
- Empirical evidence: between 5-10 sensors
- This would vary, depending on sensor and environmental characteristics



Some Additional Thoughts

- Org Control is tightly integrated with control capabilities of agents
 - Semi-autonomy of local decision making
- This is a small part of the story
 - Re-organization based on sensor/communication failure, changing task environment
 - More complex control hierarchy needed where there is more long-distanced interdependencies

Example System - 2

Information Retrieval in a Peer-to-Peer Network (2007)

(Haizheng Zhang, Bryan Horling)

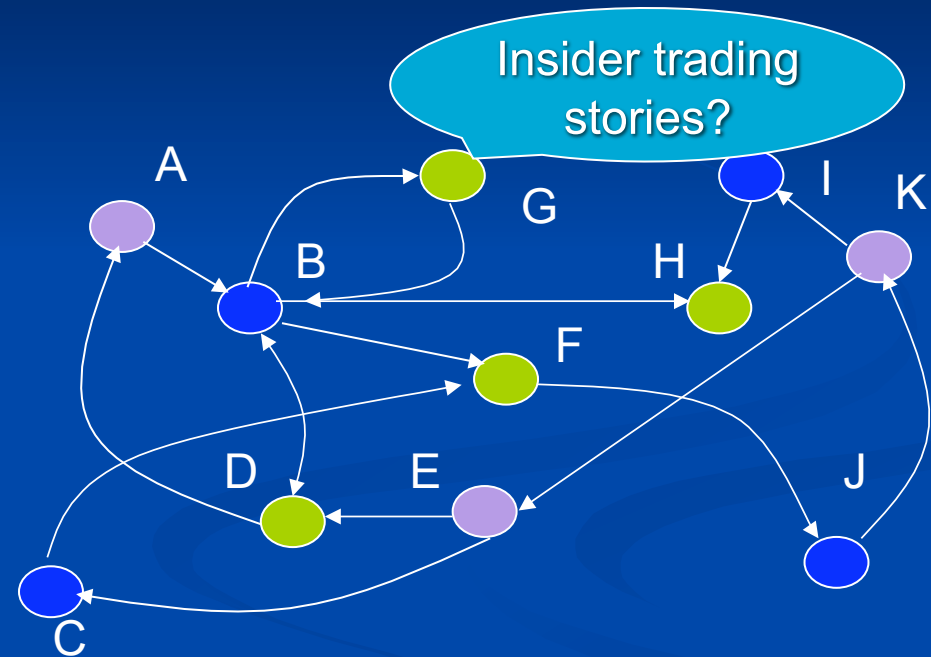
Information Retrieval in a Peer-to-Peer Network

Problem Description:

Minimize communication and processing costs to acquire a sufficient set of relevant documents

Challenges:

- Content distribution is arbitrary
- Agents limited view of content distribution
- Queries arrive concurrently at different agents



American Patent DB
Wall Street Journal
Associated Press News

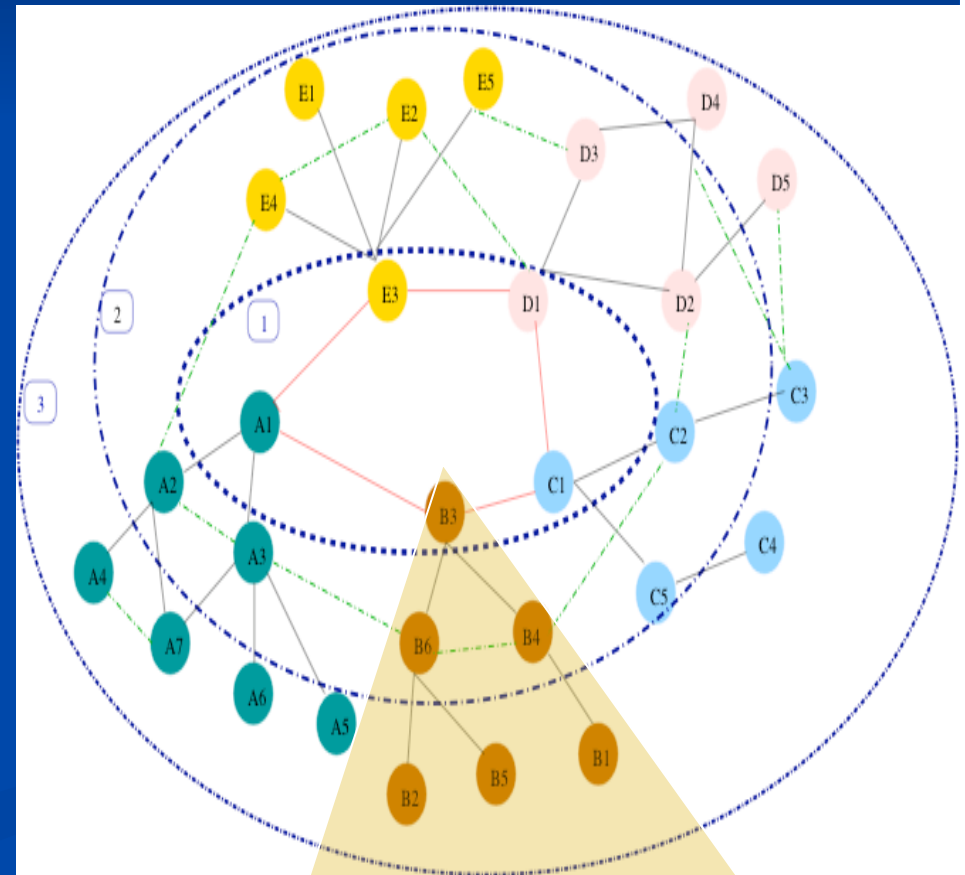
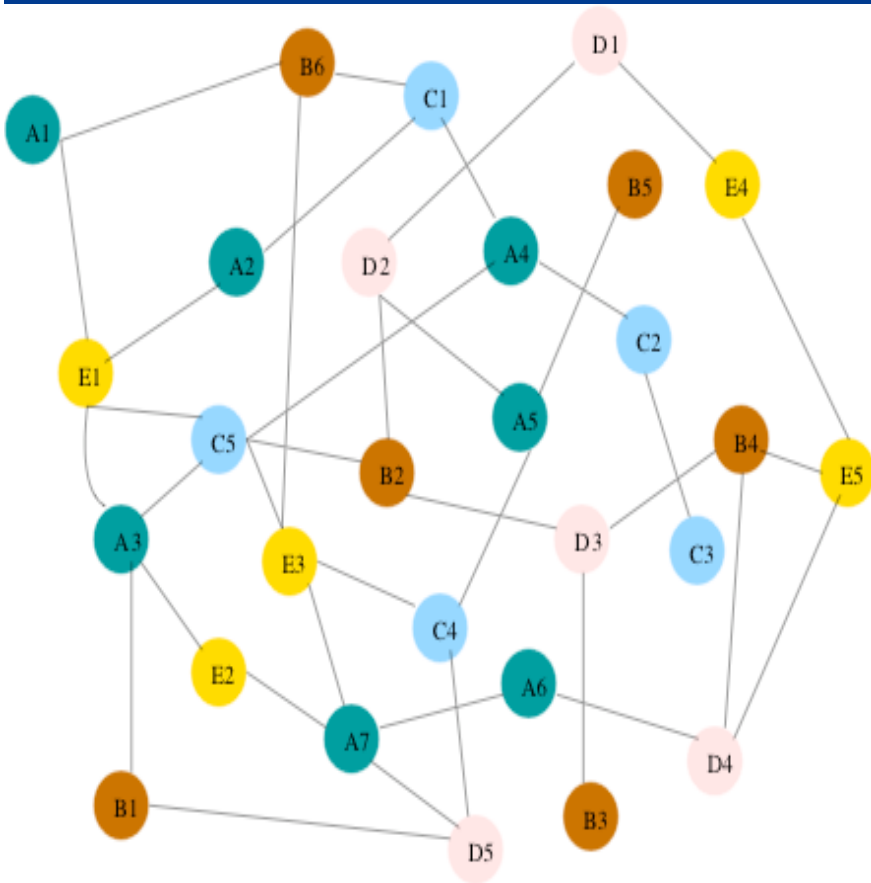
Organization for Peer-to-Peer Content Retrieval

Initial and Unstructured
Peer-to-Peer Network

Virtual Overlay



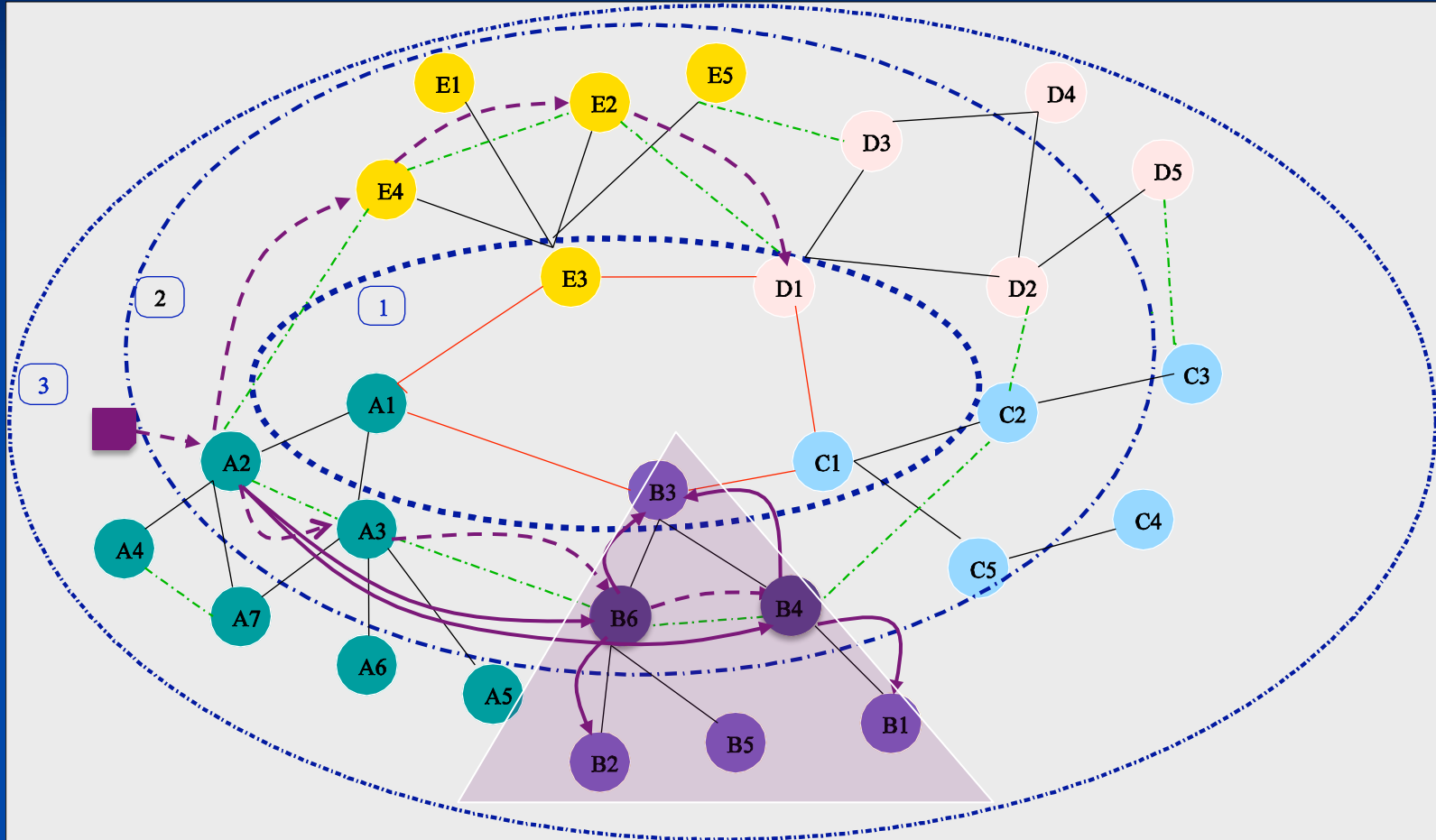
Nearly-Decomposable
Hierarchy of Content Mediators



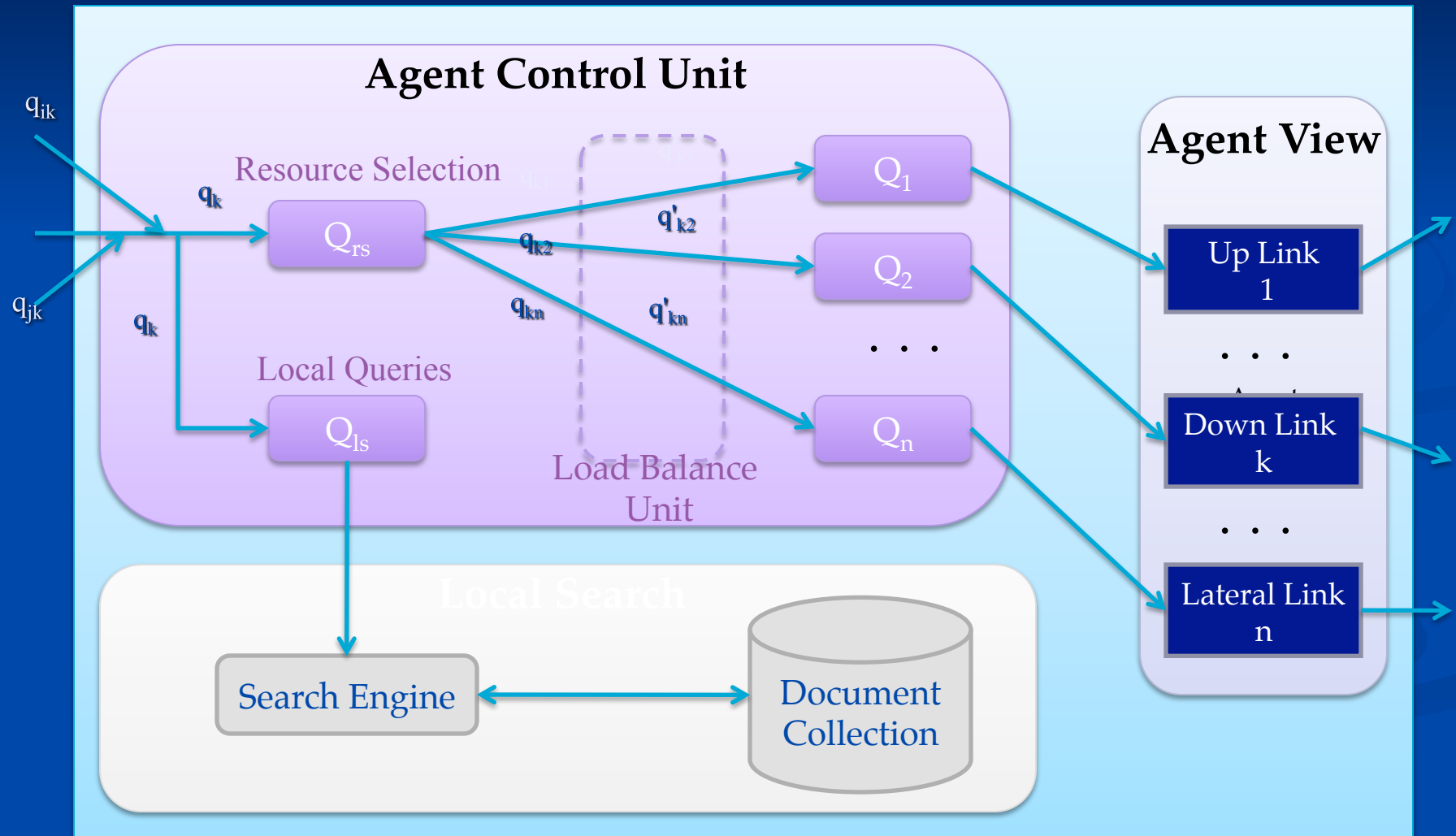
Content-Based Hierarchical Agent Organizations

- Group agents of similar content
 - Limit subset of agents to be probed
 - Add lateral links to quickly locate diverse content
- Incremental construction of the organization as new agents join network
- A two-phase search algorithm
 - Locate relevant hierarchical agent clusters
 - Perform searches in clusters

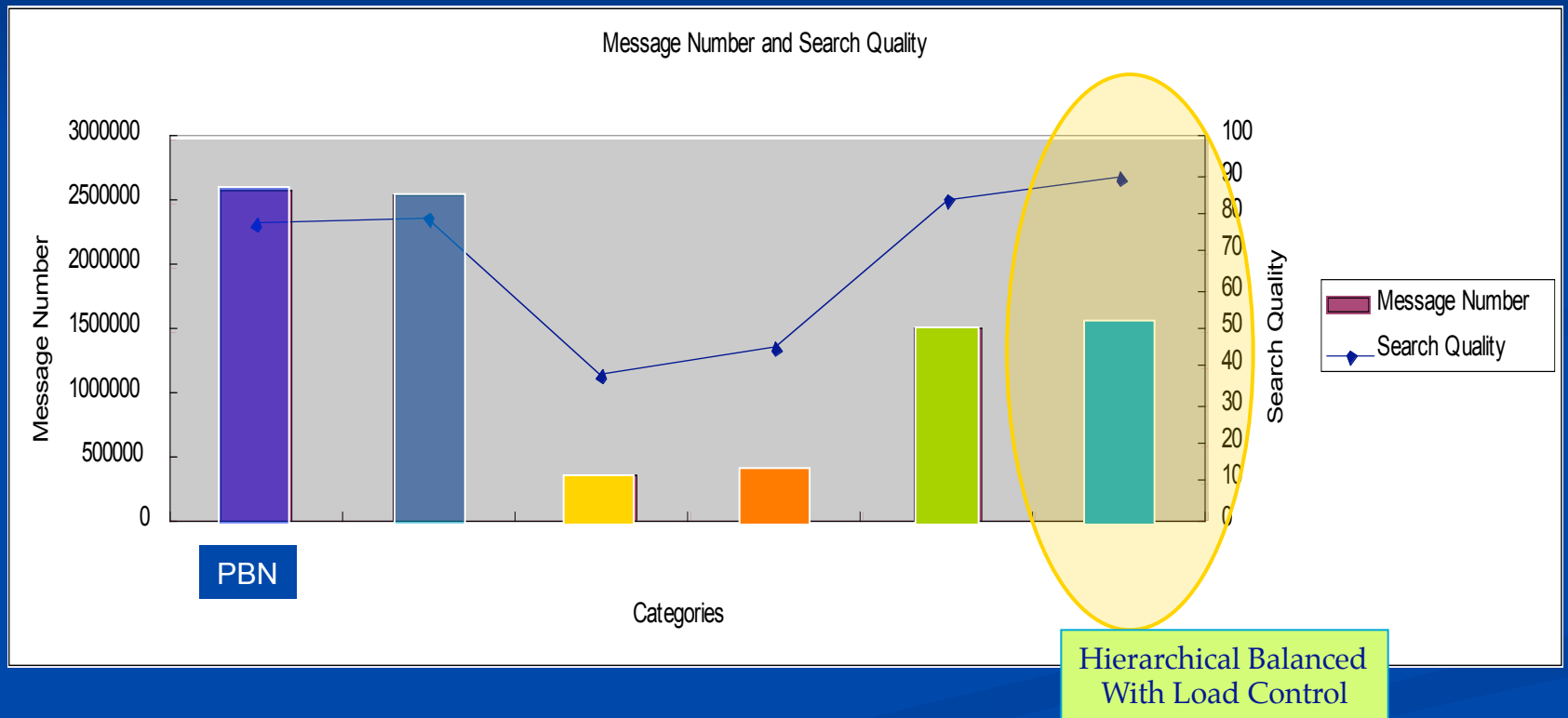
Two-Phase Search Protocol



Internal Agent Structure



Experimental Results (TREK 921 Nodes)



Search Quality versus Number of Messages

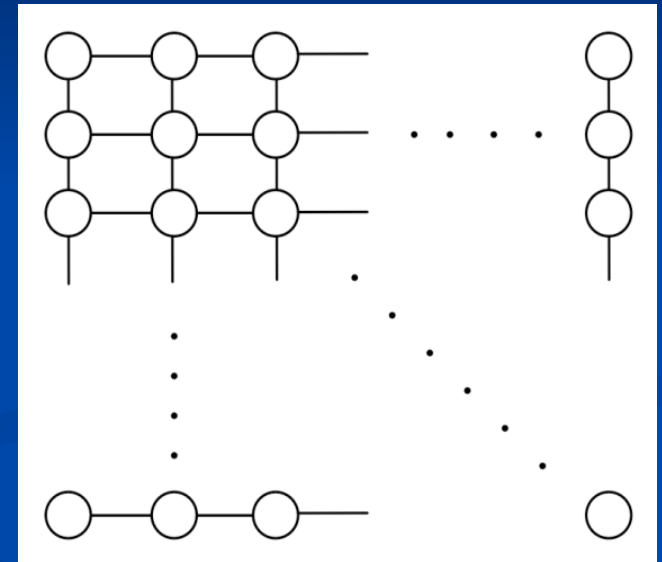
Example System - 3

Distributed Resource Allocation for Computational Services (2009)

(Chongjie Zhang, Sherief Abdallah)

Example System - 3

- Distributed Resource Allocation for Computational Services

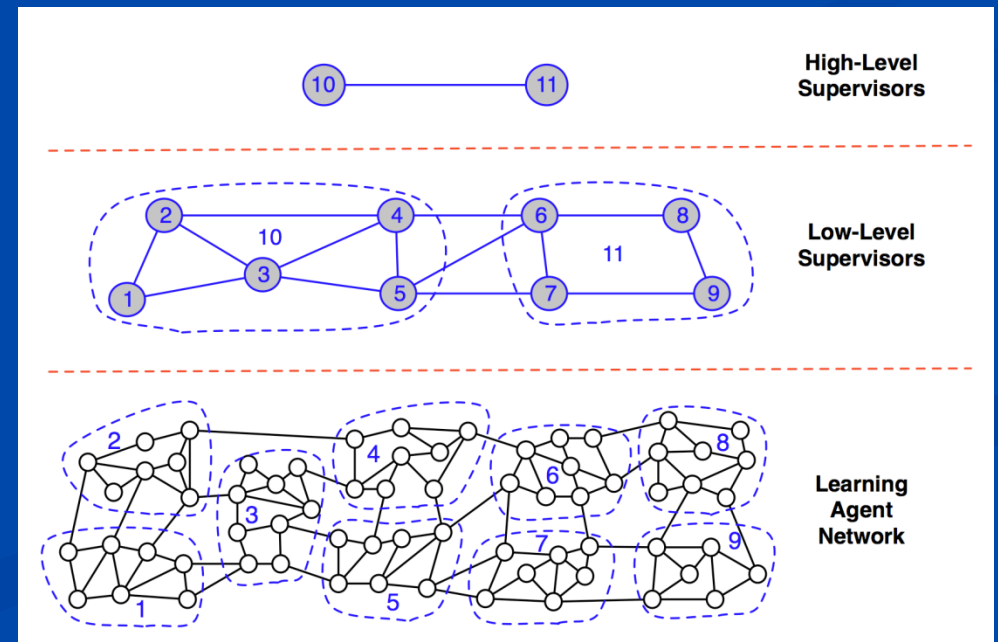


Chongjie Zhang, Sherief Abdallah, 2009

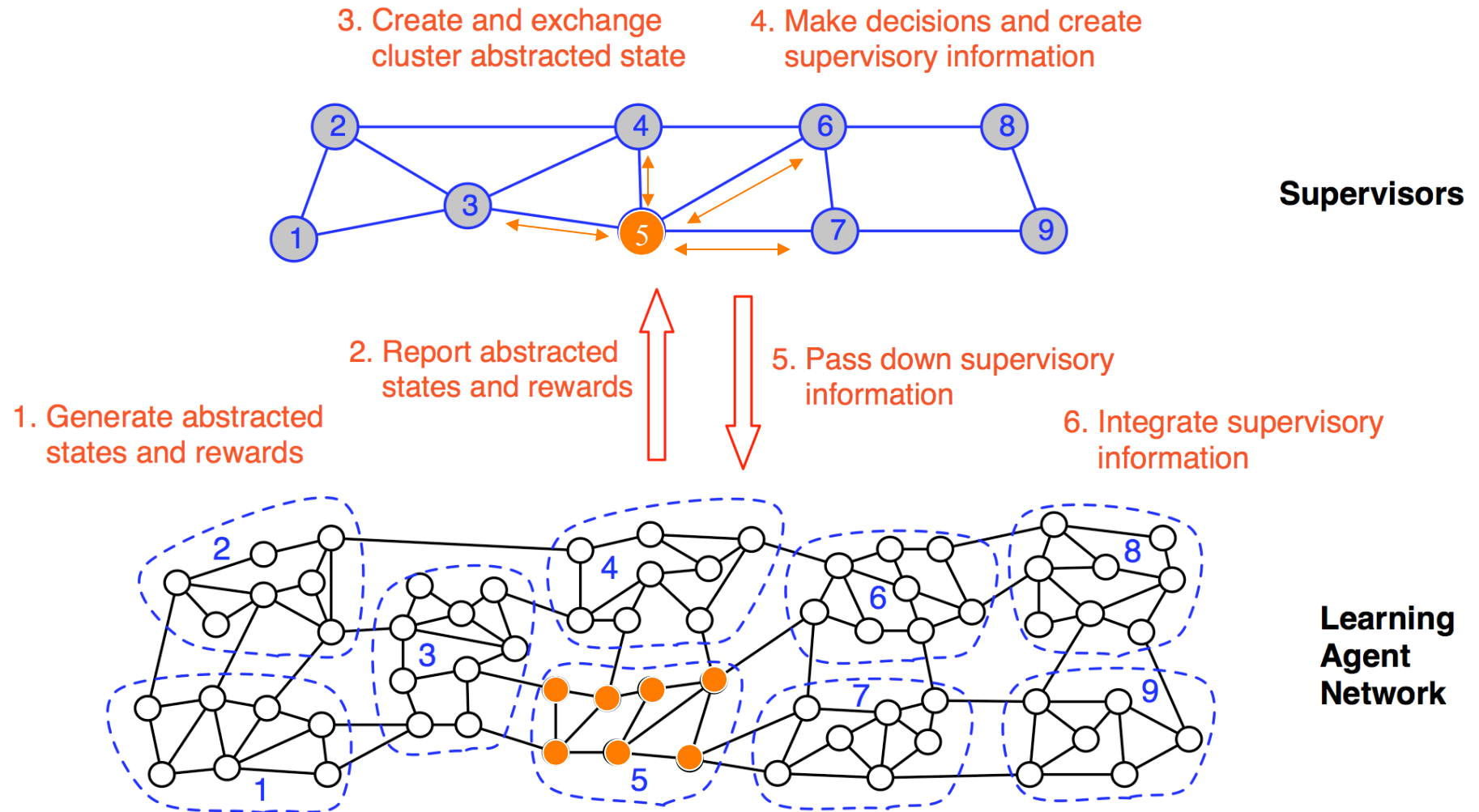
Integrate Organizational Control into Multi-Agent Learning

- Convergence in large-scale settings is challenging — speed, likelihood and quality.

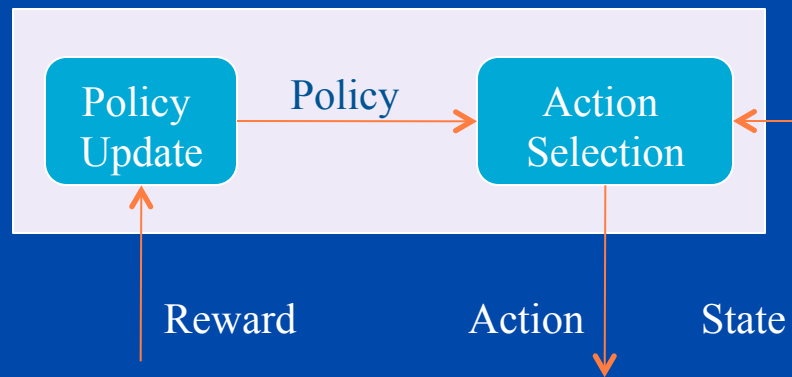
- Non-stationary learning environment
- Partial view and no global reward signal
- Communication delay



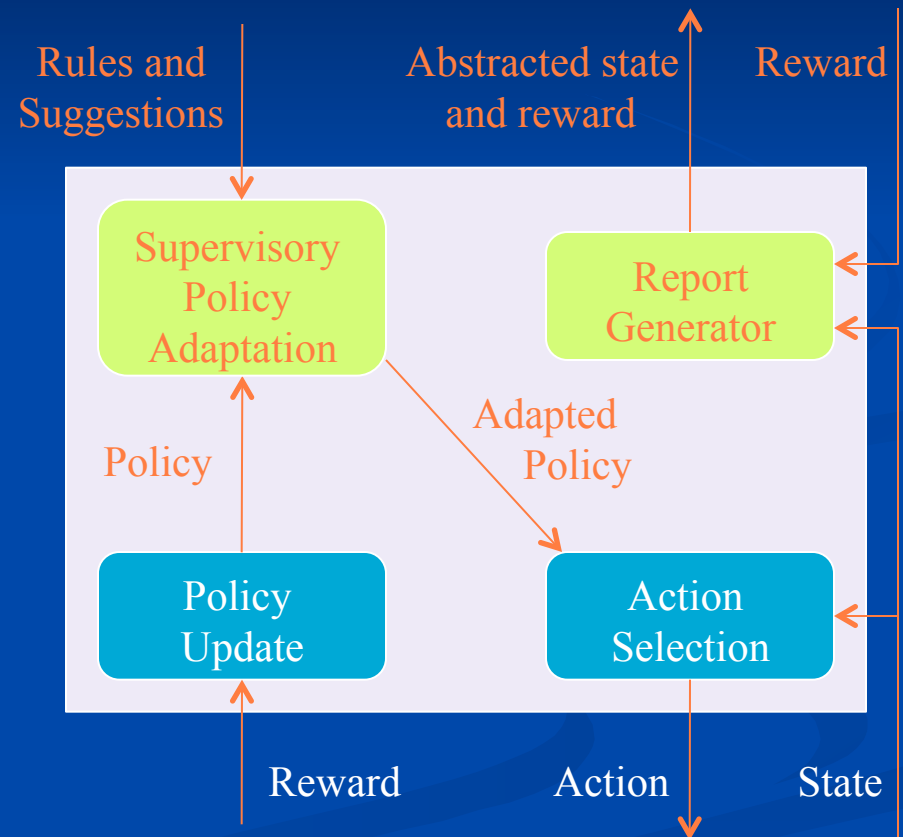
Organization-Based Control Framework



Integrate Supervisory Information into Multi-Agent Learning

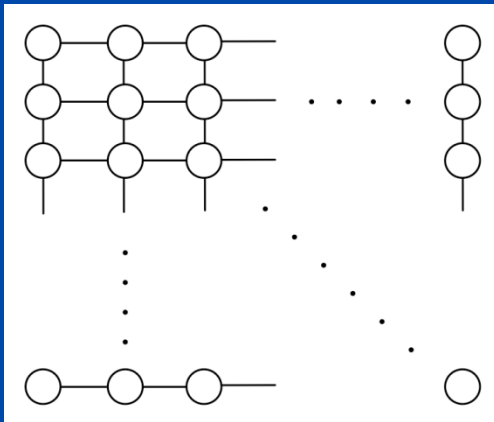


(a) Multi-Agent Reinforcement Learning (MARL)

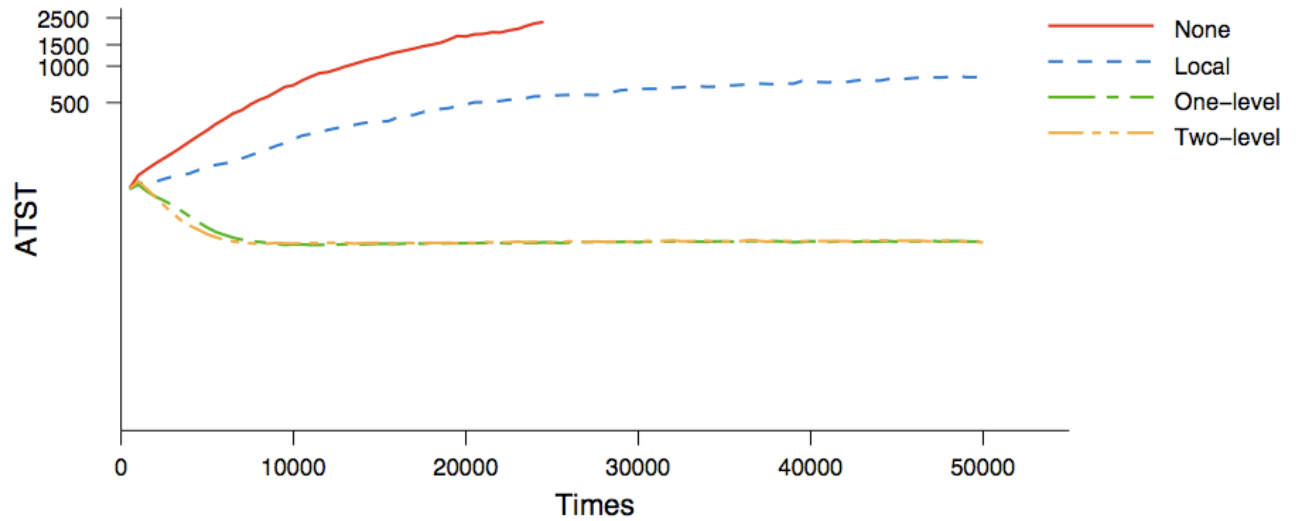


(b) MARL under Supervision

Experiments: Distributed Task Allocation Problem (729 agents)



27 X 27 Agent Network



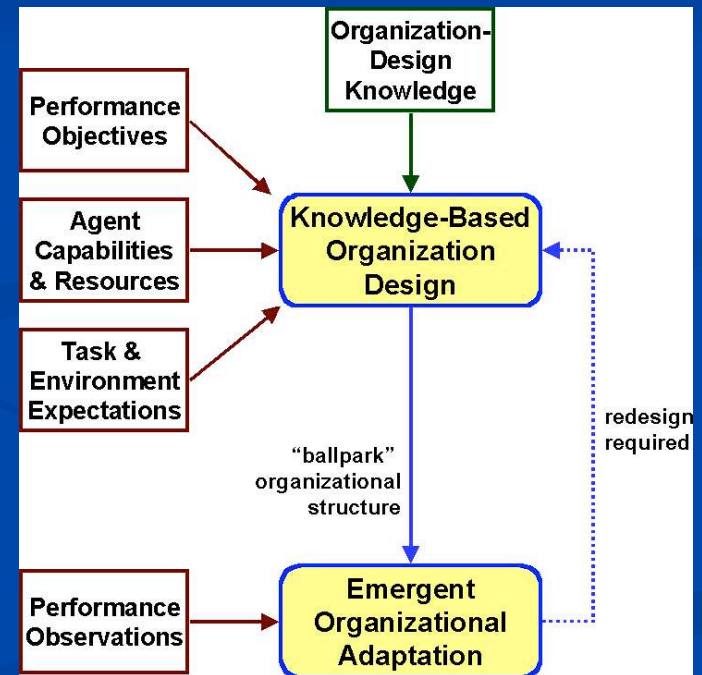
Supervision	ATST	AMSG	TOC
None	N/A	N/A	N/A
Local	N/A	N/A	N/A
One-level	33.41 ± 0.66	10.21 ± 0.25	7500
Two-level	34.08 ± 0.62	10.60 ± 0.22	6000

What Do These Examples Tell Us

- Organizational Control can be used in scaling of very different types of AI problem solving
- Flexibility and adaptability of control decisions at all levels is important
- Very early in our understanding of how to effectively exploit this approach

How to Create an Organization

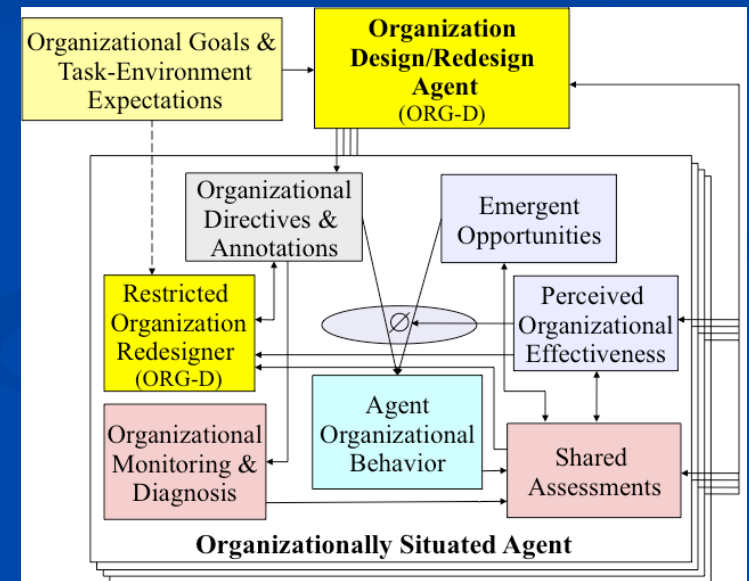
- Top-Down
- Emergent / Self-Organizing
- Some Combination



What Constitutes an Organization

- What is the Role of Institutional Mechanisms
 - Computational artifacts for control

- What Type of Agents
 - Cooperative
 - Self-interested
 - Semi-cooperative



- What is an Organizationally Situated Agent

MAS and Human Organizations

- Relationship between MAS and Organizational Structuring from a business / sociological perspective?
- Are emotions effective computational mechanisms?
 - Skepticism – limits effect of info distraction
 - Boredom – avoid over-learning of routine tasks
 - Self-interest – decision making without global impact

Can you Automate the Organizational Design Process?

- Theory behind organizational design
 - The nature of sub-problem interdependencies
- Designing for multi-attributed nature of organizational performance
 - Reliability, fail-softness, adaptability
- Predicting the performance of a computational organization
- Specialness of the search process for finding a good organization
 - Repetitiveness of structure

The Human in the Loop

- How can computational organizations be controlled by people
- How can human and computational organizations interact
- What is the implication for how we see ourselves and others

Summary

- Organizational Control is important in how we think about scaling AI systems
- Organizational Control is an intrinsically interesting problem that deserves our intellectual attention