2009

16th International Conference on Concurrent Enterprising Leiden – The Netherlands, 22-24 June 2009



# Unleashing Open Innovation potential in Living Labs by Enterprise Interoperability and Collaboration Services: the COIN project

Noordwijk, June 24<sup>th</sup> 2009 Sergio Gusmeroli TXT e-solutions, sergio.gusmeroli@txt.it



# Agenda

#### 1. The COIN and Open Innovation

- Enterprise Collaboration Services for OI
- The SaaS-U (ISU) Model for OI

#### 2. The COIN and Business Ecosystems

- The Professional Business Ecosystem
- The Social Business Ecosystem

#### 3. Some Collaboration Ideas

- COIN for LL to support existing OI scenarios
- LL for COIN to create new opportunities for OI



#### **The COIN Vision & Motto**



COIN VISION: "By 2020 enterprise collaboration and interoperability services will become an invisible, pervasive and self-adaptive knowledge and business utility at disposal of the European networked enterprises from any industrial sector and domain in order to rapidly set-up, efficiently manage and effectively operate different forms of business collaborations, from the most traditional supply chains to the most advanced and dynamic business ecosystems."

COIN MOTTO: "Enterprise Interoperability and Enterprise Collaboration are the two sides of the same COIN"



# The COIN Integrated Project

Project No: 216256

Project Full Name: Collaboration & Interoperability for Networked

**Enterprises** 

Duration: 48 months

Start date: January 1st 2008

Partnership: 21 partners, 9 countries

Strategic Objective: FP7 ICT-2007.1.3

ICT in support of the networked enterprise

Total Eligible Cost: 14.383.834 EURO

EC Contribution: 9.996.480 EURO



## The COIN Consortium & Funnel Model

# Industrial Partners E-solutions IC FOCUS Atosymptotic Siemens









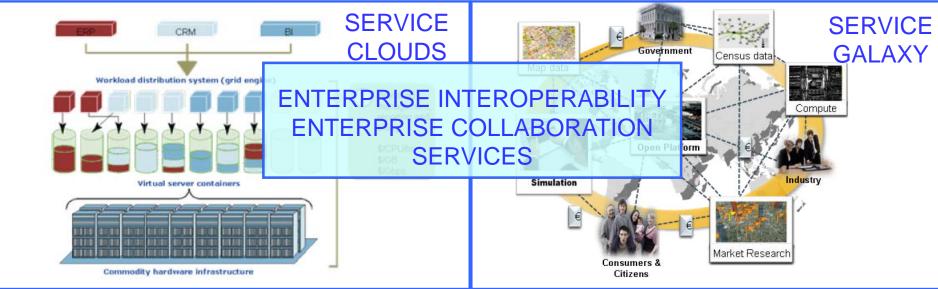
# The COIN Metaphore

COIN MOTTO: "Enterprise Interoperability and Enterprise Collaboration are the two sides of the same COIN"

- The SIDE A of the COIN: Enterprise Interoperability
- The SIDE B of the COIN: Enterprise Collaboration
- The Substrate of the COIN: Service Platform
- The Value of the COIN: Software as a Service-Utility SaaS-U
- The Market of the COIN: Enterprise Networks (mainly SMEs)

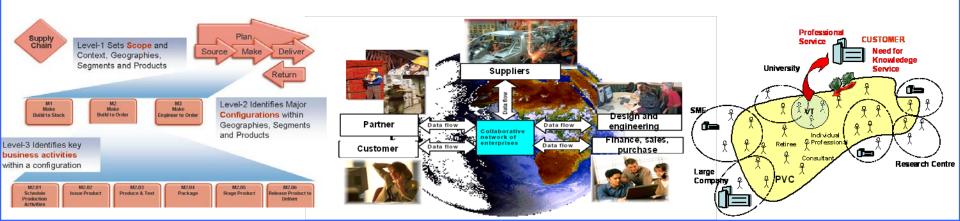


#### **COIN Architecture**



#### GENERIC SERVICE PLATFORM

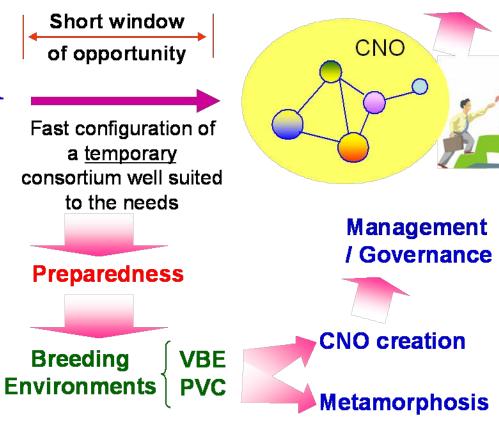
#### ENTERPRISE COLLABORATIVE PLATFORMS





#### **COIN EC:** state-of-the-art





© The ECOLEAD Integrated Project





Successful

& Effective

collaboration



# **COIN EC for Open Innovation**

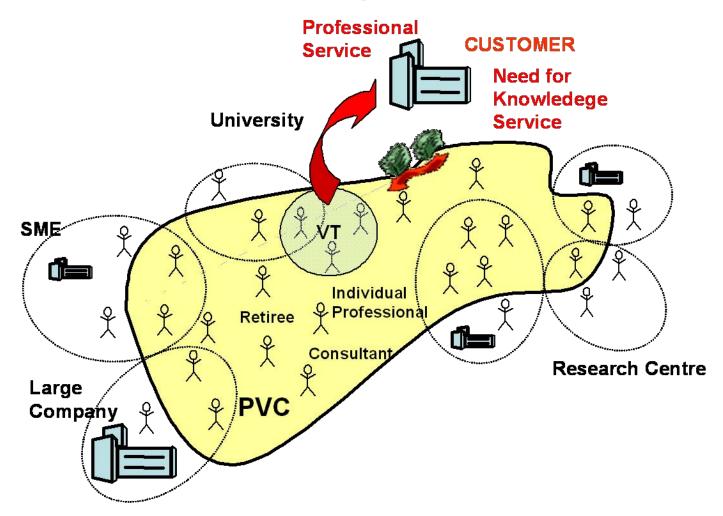
#### The COIN Collaboration Space

- ➤ To allow **Endogenous** generation of Business Opportunities (LivingLabs & Open Innovation)
- > To support Product Design, Production Planning, Project Mgmt
- > To enable **Co-operativity** of Enterprise Applications (groups as users)
- > To support **Web 2.0** and participative services (Enterprise 2.0)
- ➤ To involve also the Customers in the whole life-cycle of Virtual Organizations (VOs):
  - ✓ VO preparation (get the enterprises prepared to form VOs)
  - √ VO creation (select partners and competencies)
  - ✓ VO operations & mgmt (performance indicators definition-governance)
  - ✓ VO dissolution (inheritance and knowledge transfer)



#### **COIN EC: the IKE model**

The Innovation Knowledge Ecosystem





# **COIN Value: state-of-the-art**

Software as a Service is the delivery of application functionality via a subscription model. The customer does not take ownership of the software but rather 'rents' a total solution that is delivered remotely. (IBM)

Application Hosting Model	Software as a Service Model	
Customer pays on delivery of software	Customer pays for delivery of <u>functional</u> <u>services</u>	
Customer responsible for software performance	Provider responsible for software performance	
Customer responsible to <u>customize</u> software to business requirements	Customer responsible to <u>configure</u> software to business requirements	
Customer pays maintenance to fix software	Provider fixes software or pays penalty for failure to meet service levels	
Customer buys upgrades to keep current	Provider ensures currency of solution	



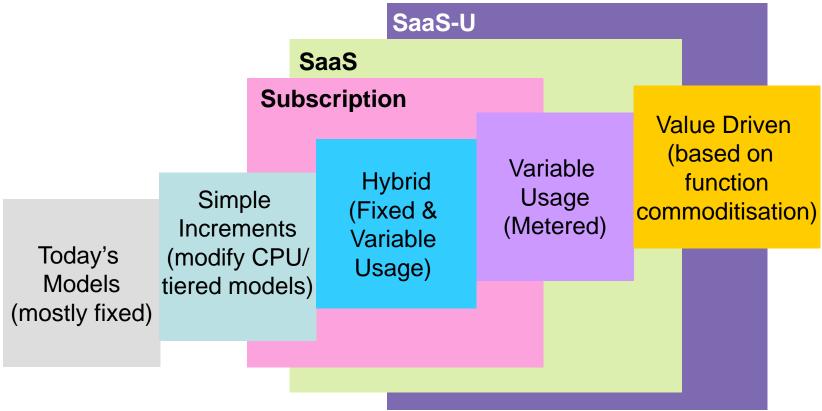
# **COIN** Value for Open Innovation

#### The COIN SaaS-Utility model

- > An evolution of SaaS towards commoditized ICT services
- Study and Design new Business Models for SaaS-U
- Identify and develop a Value Proposition for SaaS-U
- Support the identification of criteria and Design Principles for EI/EC services to be provided as utilities
- > An implementation of the ISU Grand Challenge (interoperability service utility)
  - ✓ Available at (very) low cost
  - ✓ Accessible in principle by all enterprises (universal access)
  - ✓ "Guaranteed" to a certain extent & at a certain (set of common rules)
  - ✓ Not controlled or owned by any single private entity



### **COIN Value: the TAP model**



Fixed costs
Dedicated resources
Product oriented



IT Plug

Variable costs
Shared resources
Service oriented



IT Switch

Marginal cost > 0.0
Value based dynamic pricing
Service infrastructure as utility
Innovation focused



IT Tap



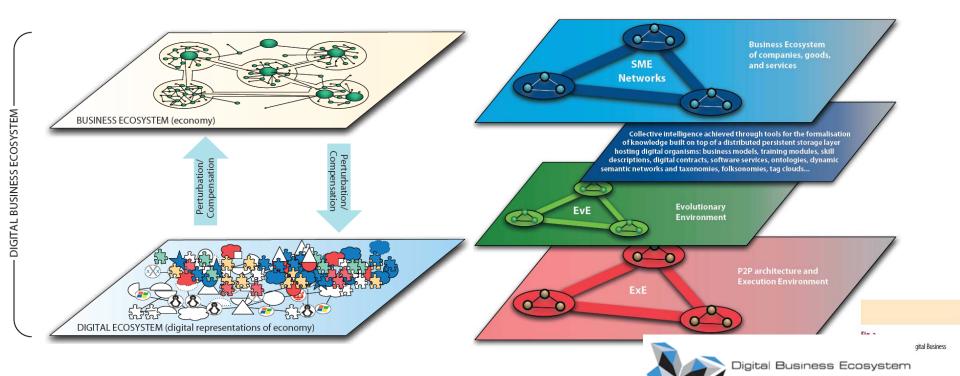
# **COIN Market: starting point**

	SC	CN	BE
Social Business	Automotive Cluster (Slovenia)	ISOIN Aeronautical Cluster (Spain)	Healthcare Ecosystem (UK)  UNCONVENTIONAL BUSINESS
Social Knowledge	Aerospace Supply Chain (Italy)  Filas  Finanziaria laziale di sviluppo	ICT Collaborative Network (Hungary)	Pulp & Paper Business Ecosystem (Finland)



# Digital Business Ecosystems

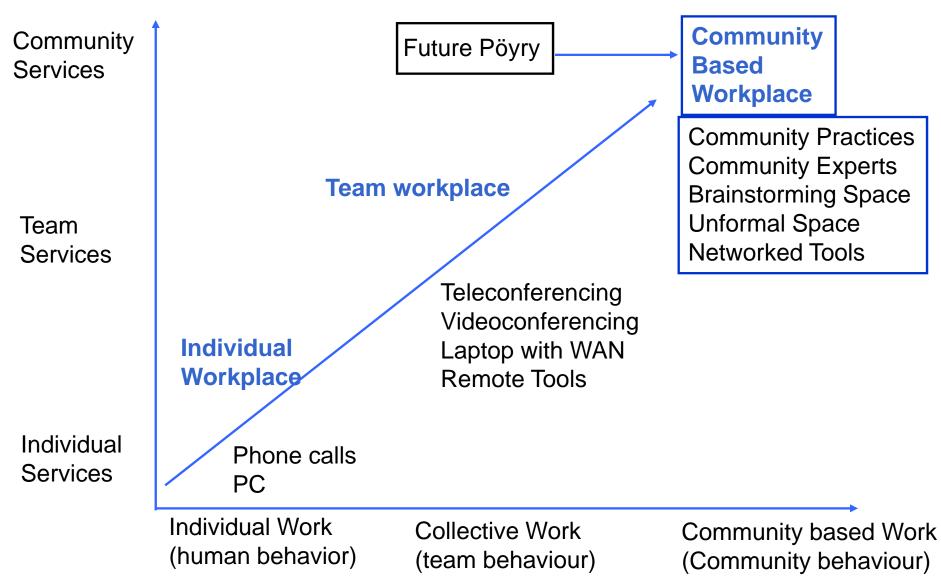
An economic community supported by a foundation of interacting organizations and individuals, the 'organisms of the business world'. This economic community produces goods and services of value to customers, who themselves are members of the ecosystem" (*Moore, 1996*)





#### Professional Services





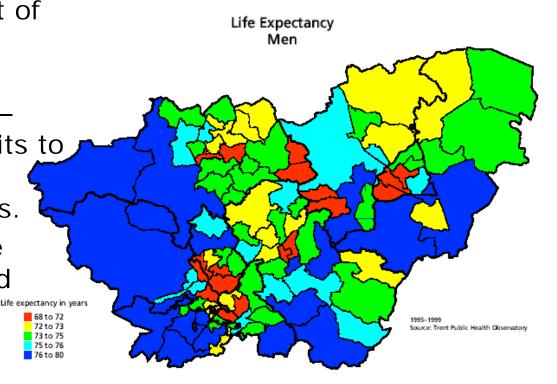


#### **Social Services**



- Healthcare Financial Social & Political Context
- Sustainability a point of view
  - Pressure on the
     Healthcare system –
     esp. operational units to
     cut costs and meet
     performance targets.
  - Increasing pressure from unhealthy and impoverished population

#### Geography of Disadvantage



Red zones are urban cities and towns, blue zones rural areas



# **COIN Market: future outlook**



Seed and multiply the COIN!

http://www.coin-ip.eu/

The **COIN Community** mechanism aims to extend and multiply dissemination and exploitation of COIN concepts and outcomes to the external scientific, technical and industrial world.

COIN Community is structured as a **Professional Virtual Community (PVC)** at three increasing levels of commitment: **Member, Testimonial, Angel**.

**COIN Members** need to register to the community by filling a simple Registration Form. They will receive periodical COIN Newsletters and participate at the Social life of COIN

**COIN Testimonials** are members with recognized expertise & competence in COIN topics of interest. They will participate in COIN workshops and increase the Knowledge dimension

**COIN Angels** are members who are committed to animate the COIN Community and stimulate the adoption of COIN scientific and applicative results in industry. They will involve additional test cases as COIN Multipliers and contribute to the development of the Business dimension of COIN



# COIN 4 Living Labs

#### 1. COIN is a ICT Challenge 1 Project

- Bringing Future Internet technologies to Enterprises
- An ICT Infrastructure for EI/EC Services (Portal + GSP)
- Advanced Enterprise Interoperability Services
- Advanced Human-Enterprise Collaboration Services

#### 2. A possible COIN collaboration offering

- First integrated release at M24 (Dec 2009)
- Second integrated release at M36 (Dec 2010)

#### 3. Mechanisms for collaboration

- Calls for COIN Multipliers (start 2010)
- Some calls will be devoted to the LL community



# Living Labs 4 COIN

#### 1. Bringing LL spirit for OI into COIN

- COIN technical solutions (usability co-operativity)
- COIN business models (participative, web 2.0)
- COIN pilots and testcases (mostly the ecosystem ones)

#### 2. A possible LL collaboration offering

- Influencing end-users involvement mechanisms (SGs)
- Reviewing and evaluating COIN outcomes
- Participating/organizing joint workshops studies events

#### Mechanisms for collaboration

- Calls for COIN Angels (start 2010)
- Some calls will be devoted to the LL experts