#### **Furniture scenario**

# Delocalisation with production networks to countries with cheaper human efforts, or skill competencies





#### **Scenario**

- Delocalisation is a fact that nowadays
  - cannot be avoided
  - suppliers and manufacturers moving their production networks
    - to countries with cheaper human efforts
    - To partners with skill competencies.
- E.g., Today there is no apparent reason for not having a Portuguese costumer ordering an Italian designed, Chinese manufactured piece of furniture in a Spanish e-marketplace or online retailer.
- E.g., Considering interior/exterior design/decoration of rooms and spaces
  - The huge number of potential combinations that can be addressed to fulfill the costumer/designer/user interest is of very large complexity
  - the number of regions that are able to manufacture, assembly, market the products and components, make this situation as combinatory non-linear and very complex.

## Challenges for the scenario

- This scenario brings globalization to a new level, however, nowadays for this to be feasible at a large scale some interopability challenges need to be addressed:
- Multilanguage and multimodal e-procurement
- Advanced user-customization
- Business information for product transaction and management fully integrated with the product data
- Integrated logistics information
- Optimized products development

Multilanguage and multimodal e-procurement,

- i.e., depending on the region the furniture information as different semantics that need to be integrated for such an international scenario to be feasible
  - semantic interoperability;

#### Advanced user-customization

- i.e., more and more the costumer likes to experiment new part configurations and product combinations. However, most of the times that is not possible without having to wait more than a week for the response of the manufacturer/supplier
  - Interoperable electronic catalogues and parameterized information across the supply chain through the usage to product data standards;

- Business information for product transaction and management fully integrated with the product data
- thus enabling seamless integration of ERP with ecommerce, supply chain management, and customer relationship management;
  - Standards harmonization (e-business + product data)

Integrated logistics information

- to lower costs concerning the outsourcing of different product components and services.
  - Process monitoring and usage of standards

### Optimized products development

 taking in consideration the sources from the different players, to better meet the users requests, with lower enterprise resources and costs.

#### Standards and the scenario

- The use of standards in the business relationships raises the confidence of sellers and buyers of the products and services, and increases performance.
- This boost of confidence means successful manufacturing networks promoting an enlargement of both the market size and growth rates.
- However, the increasing number of non-harmonized and noninteroperable standards put in the market may block or slow down growth and innovation associated with the presented scenario.

#### Standards and the scenario

- In this scenario ISO 10303-236 (AP236) standard covers part of the supply chain exchange of data among different stakeholders
  - but its implementation needs to be facilitated
  - Enterprise services for data and knowledge integration (AP236+domain ontology) are required.
- E-business, logistics and transport are still out of the scope of ISO 10303-236
  - but multiple standards exist.
- Therefore, there is the need to consider the signed Memorandum of Understanding for e-Business standards harmonization ensuring that interoperability possible.
- Also, extensions to cover cultural and language depending characteristics in enterprise business need to be integrated.

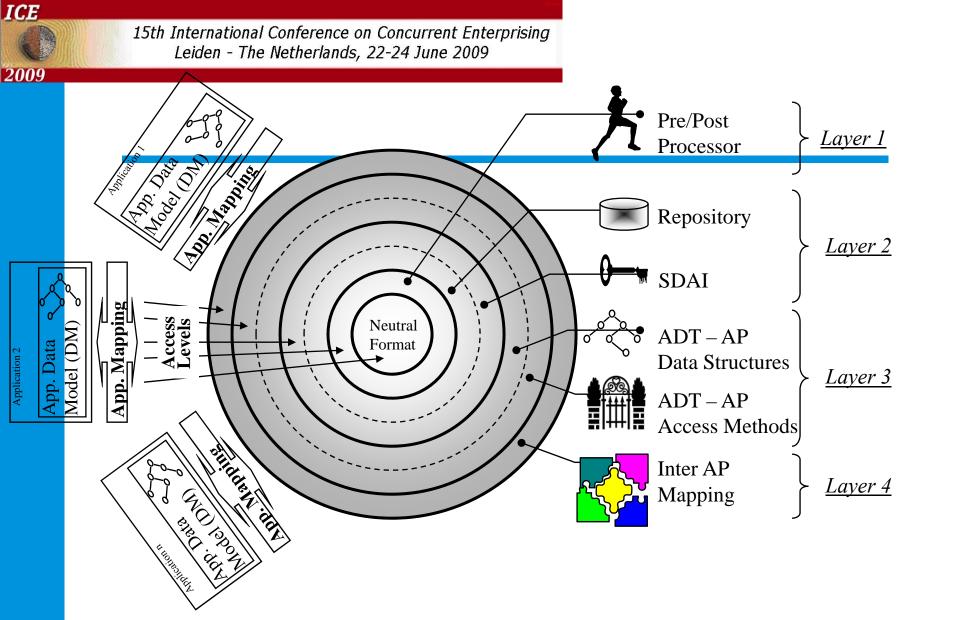
#### **Benefits**

 With all these aspects covered on the daily business transactions, the SME-based furniture sector will see tremendous benefits

## Challenge

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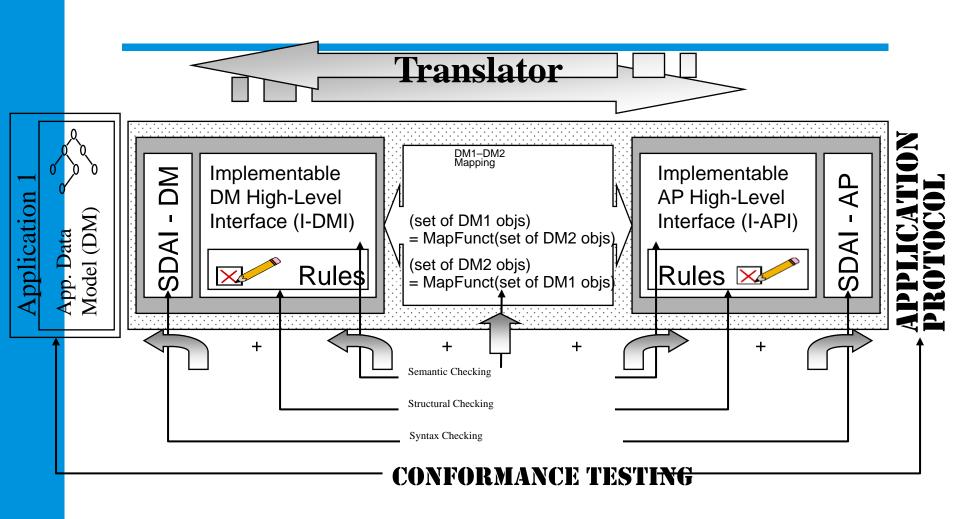
So... ©



Layers of a Standard-based Integration Platform

2009

## Standards Implementation

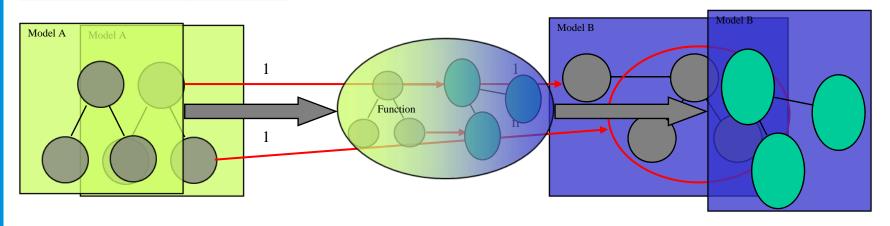


## **Using.... Model Morphisms**

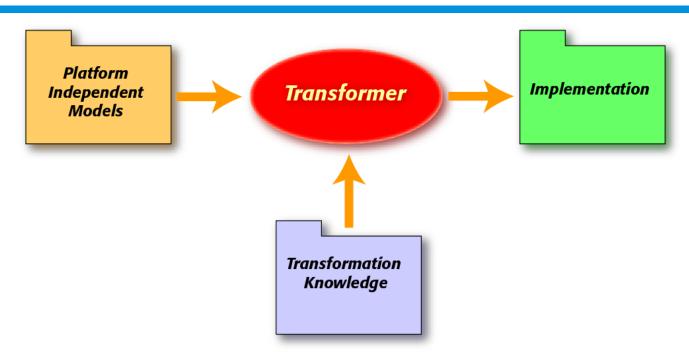
- Relationships between two or more model specifications that can be represented in different technologies and languages
- Unary and binary operations that can be applied to models



<u>Transformations</u> having  $A \in MOD$ , and a function  $t:MOD \to MOD$ , if t(A) = B, then  $B \in MOD$ 



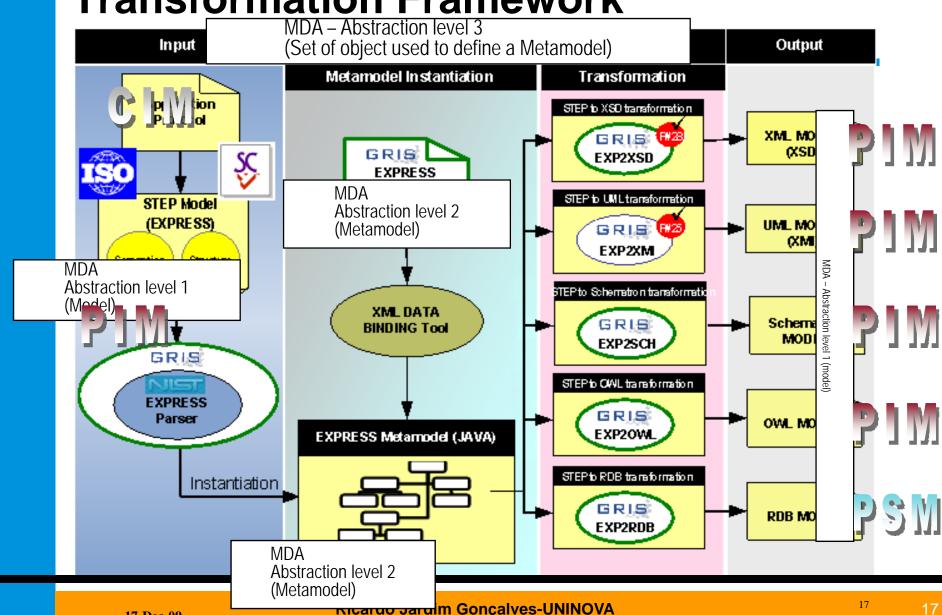
## **And... MDA Methodology**



- Use of platform independent models (PIMs) as specification
- Transformation into platform specific models (PSMs) using automated tools

15th International Conference on Concurrent Enterprising Leiden - The Netherlands, 22-24 June 2009

2009 Transformation Framework



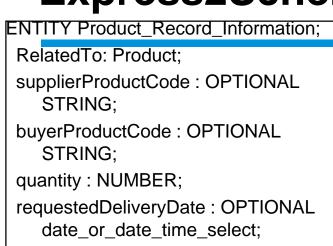


### **Express2XMI** mapping

```
SCHEMA Activity arm;
```

```
USE FROM Activity method arm;
                                                                                 Activity_status
TYPE activity item = EXTENSIBLE GENERIC ENTITY SELECT;
                                                                                                                          Activity_item
END TYPE;
                                                                            +assigned_activity : Activity [1]
                                                                           +status : String
ENTITY Activity;
  id : STRING;
                                                                -reverse-of-assigned_activity
 name : STRING;
 description : OPTIONAL STRING;
 chosen method : Activity method;
                                                                                                                                   Activity
END ENTITY;
                                                                                                     -assigned_activity
                                                                                                                       +id: String
ENTITY Activity relationship;
                                                                                                                       +name : String
  name : STRING;
                                                                                          -reverse-of-assigned_activity
                                                                                                                       +description : String [0..1]
 description : OPTIONAL STRING;
                                                              Applied_activity_assignment
                                                                                                                       +chosen_method : Activity_method [1]
 relating_activity : Activity;
                                                              +assigned_activity : Activity [1]
 related activity: Activity;
                                                                                                      -assigned_activity
                                                                                                                                -relating_activity
                                                                                                                                                   -related_activity
                                                              +items
END ENTITY;
                                                              +role: String
ENTITY Activity_status;
  assigned activity : Activity;
 status : STRING;
END ENTITY;
ENTITY Applied activity assignment;
  assigned activity : Activity;
                                                                                                      -reverse-of-relating activity
 items : SET[1:?] OF activity item;
  role : STRING;
                                                                                                              Activity_relationship
END ENTITY;
                                                                                                            +name : String
                                                                                                            +description : String [0..1]
ENTITY Activity method;
                                                                                                            +relating_activity : Activity [1]
 name : STRING;
                                                                                                            +related_activity : Activity [1]
 description : OPTIONAL STRING;
                                                                                                                                        -reverse-of-related_activity
 consequence : OPTIONAL STRING;
  purpose : STRING;
END ENTITY;
END SCHEMA; -- Activity arm
```

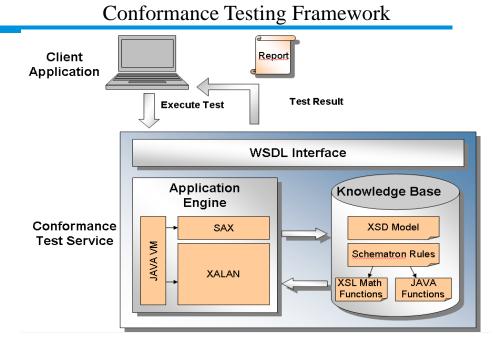
## Express2Schematron



#### WHERE

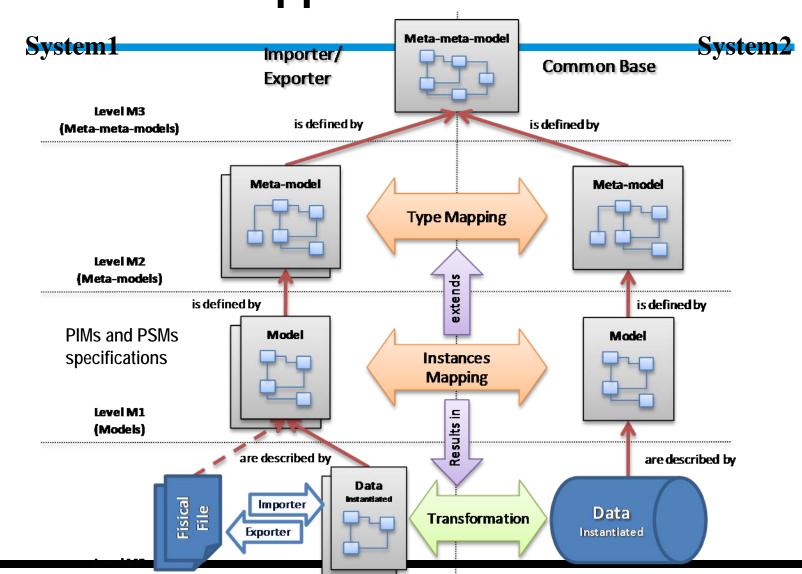
WR1: quantity >0;

END ENTITY:

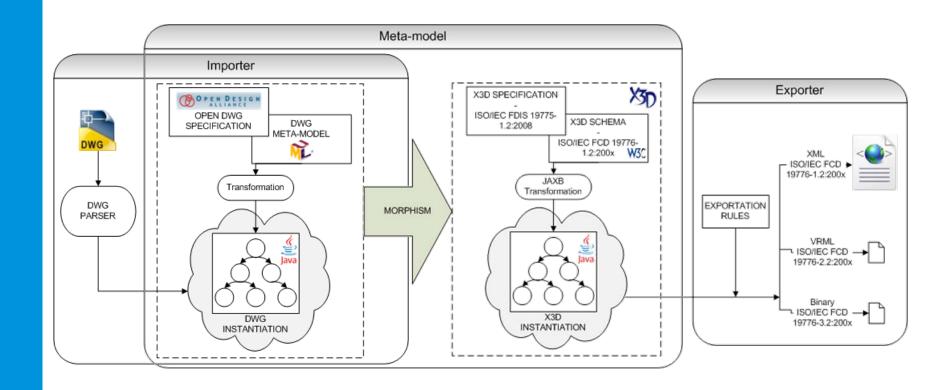


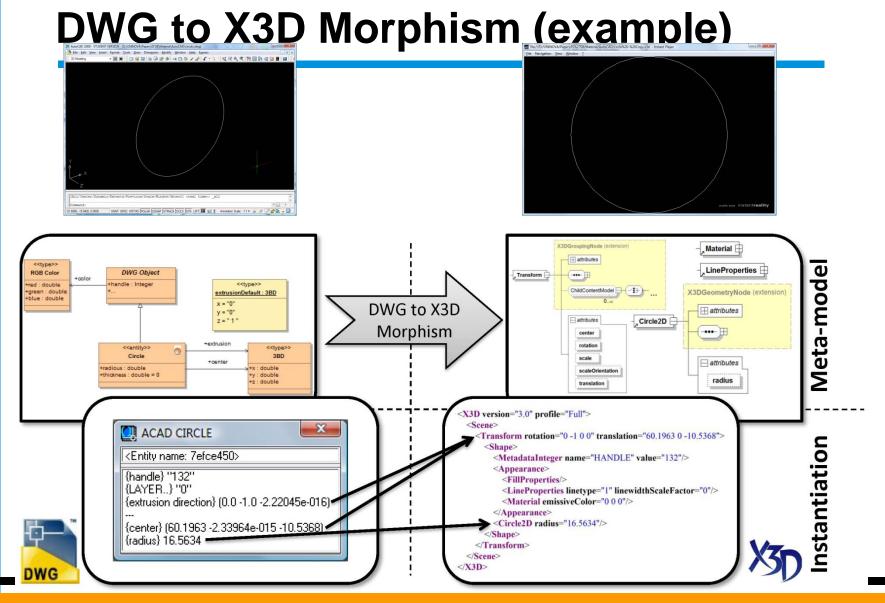
2009

Model Driven Approach



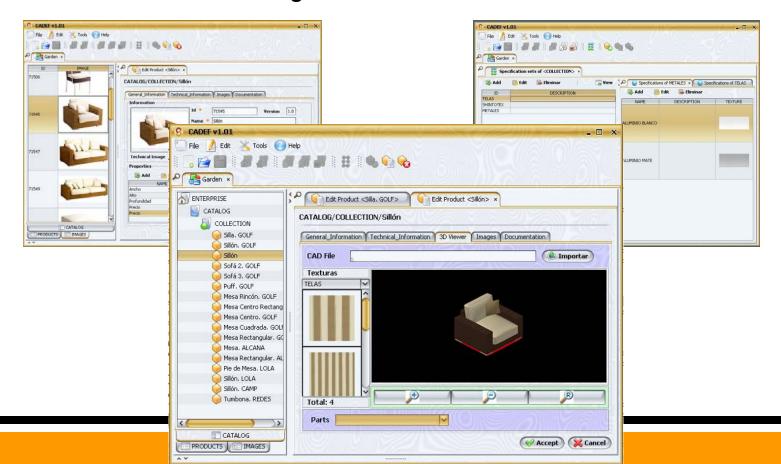
#### Framework instantiation





## Integration with industrial e-commerce tool

CADEF, a tool to build product catalogues, has been integrated with the framework to enable access to visualization data for assistance in the manufacturer catalogue construction.



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