

# The Value of Big Data

## From Data-Driven Enterprises to a Data-driven Economy



Prof. Dr. Stefan Wrobel

Fraunhofer-Institute for Intelligent Analysis and  
Information Systems IAIS

Fraunhofer Alliance Big Data

[www.iais.fraunhofer.de](http://www.iais.fraunhofer.de)

[bigdata.fraunhofer.de](http://bigdata.fraunhofer.de)

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# Fraunhofer IAIS: Intelligent Analysis and Information Systems

Do more with data

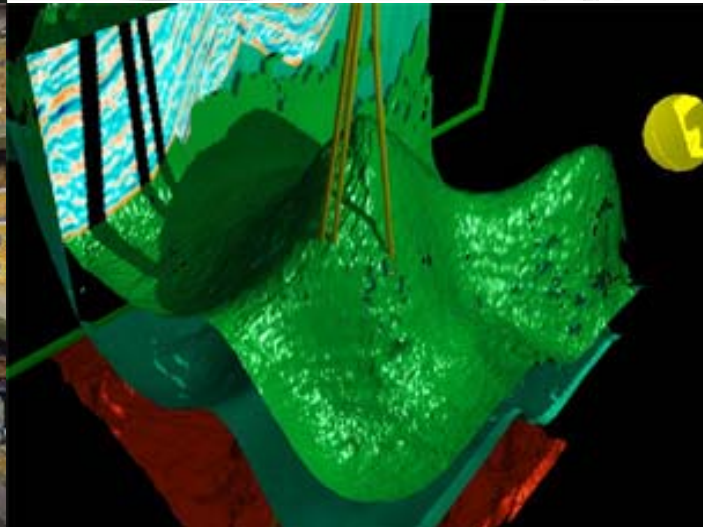
200 people, at the campus Birlinghoven castle close to Bonn



## Research areas

- Data Science and Big Data
- Data Linking, Open Data
- Machine Learning, Data Mining, Multimedia Pattern Recognition, Sensor Analytics
- Visual Analytics
- Big data in business processes





# Fraunhofer Alliance Big Data

## Joint competences in a »Big Data Factory« for Germany Strategies, Solutions and Successes

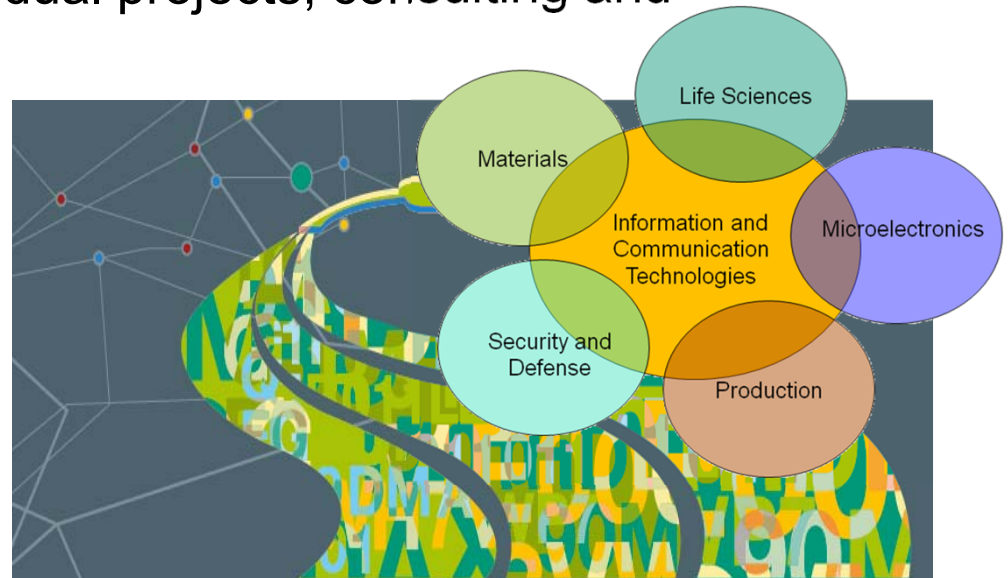
24 Fraunhofer institutes – one central coordination point

Synchronized and broad competence portfolio with many years of expertise in big data in different sectors

Best of class Big Data solutions for individual projects, consulting and qualification of personnel

[bigdata.fraunhofer.de](http://bigdata.fraunhofer.de)

Contact: Prof. Dr. Stefan Wrobel (Chairman)



### BIG DATA

## Wie aus Daten ein Wettbewerbsvorteil wird

Mehr Service für Kunden, bessere Logistik, optimierte Verteiler: Mit Hilfe neuer Analyse-Software können Datenmengen künftig sinnvoller genutzt werden. Das bringt auch Vorteile im Wettbewerb.

von Ingmar Höhmann und Andreas Schulte



VIDEO  
CEBIT  
„Die St  
Zum End  
Ausstelle  
Die Stim  
Chef Diet

### COMPUTER UND KOMMUNIKATION

29.06.2013



### Big Data: Das Warten auf den großen Profit

Petabytes auf der Suche nach rentabler Auswertung  
Von Keywan Tonekaboni

Unter dem Motto "Impulse für Ihr Business" hat der Branchenverband BITKOM nach Bonn eingeladen, um Unternehmen das Prinzip Big Data schmackhaft zu machen. Zwar soll die schnelle Auswertung großer Datenmengen in vielen Branchen das Geschäft ankurbeln, besonders aber der Mittelstand zeigt sich skeptisch.

## Technology Review

# DER UNGEHOBEENE SCHATZ

Insbesondere große Unternehmen versprechen sich Wettbewerbsvorteile von einer gezielten Analyse ihrer Datenmengen. Kleine Firmen sind noch skeptisch. Doch auch sie könnten von der Technologie profitieren.

VON BERND MÜLLER

Dann schauen Sie sich doch "Google an." Diesen Satz müssen sich Manager deutscher Unternehmen in den letzten ein oder zwei Jahren öfter anhören. Wovon Ihnen bezweifelt, dass Big Data Analytics – die Analyse riesiger Datenmengen – ih-

ren Geschäft nutzen könnte, dem können IT-Berater gebetsmühlenartig mit dem Beispiel des amerikanischen Suchmaschinenkonzerns, Ihr Argument: Google sei der Prototyp des datengetriebenen Unternehmens und erfolgreich abendreich. Dem, wer seine Daten intelligent verknüpft, wisse mehr über seine Kunden,

und das bringe mehr Profit. Auch wenn manche Vergleiche hinken – ein mittelständischer Maschinenbauer ist schließlich kein 30-Milliarden-Dollar-Interne-Konzern –, so gibt es doch Parallelen. Langsam wird auch Unternehmen außerhalb der IT-Branche klar, dass Big Data mehr zu sein scheint als nur eine wei-

tere Sau, die von geldh Softwarehäusern durchs Informationstechnologien wird. Vielmehr gerum, etwas, das ohnehin meidlich und ständig vproduziert wird, zu sich teil zu nutzen. Viele Fir Maschinenbauer, Sup ketten oder Versicherun Daten an Steuer- und Si lagen, das Einkaufsverdungen von Verkehrsru die richtigen Schlüsse z teile – das sagt auch de Anlagenbau.



Prof. Stefan Wrobel

### Prof. Stefan Wrobel (Computerwissenschaftler)

Als Direktor des Fraunhofer-Instituts für Intelligente Analyse- und Informationssysteme IAIS beschäftigt er sich mit den technischen Möglichkeiten von Big Data und deren Folgen. Stefan Wrobel warnt vor Kulturpessimismus – die Umwälzungen

seien eine große Chance für die Entwicklung der Weltwirtschaft.

NEWS ANALYSIS

## The Age of Big Data

By STEVE LOHR

Published: February 11, 2012 | 82 Comments

GOOD with numbers? Fascinated by data? The sound you hear is opportunity knocking.



### Big data—capturing its value

**\$300 billion**

potential annual value to US health care—more than double the total annual health care spending in Spain

**€250 billion**

potential annual value to Europe's public sector administration—more than GDP of Greece

**\$600 billion**

potential annual consumer surplus from using personal location data globally

**60%** potential increase in retailers' operating margins possible with big data

**140,000–190,000**

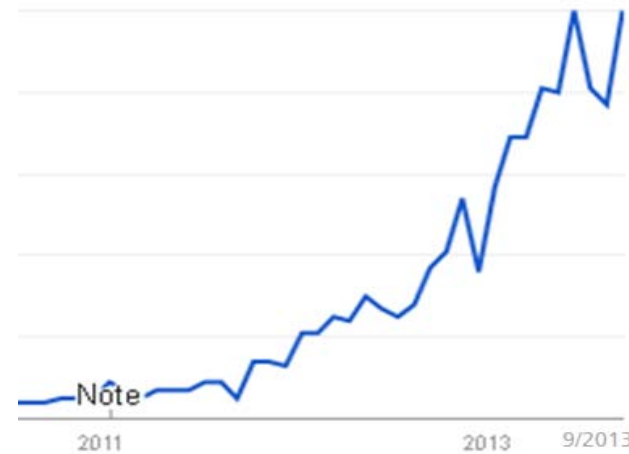
more deep analytical talent positions, and

**1.5 million**

more data-savvy managers needed to take full advantage of big data in the United States

News headlines  Forecast ?

(Germany)



## Nach unserer Zukunft

Ein Besuch bei den Fraunhofer-Forschern für „Intelligente Analyse- und Informationssysteme“, Deutschlands avanciertesten Big-Data-Propheten

„Hypotheses non fingo“, ich stelle keine Hypothesen auf, sagte Francis Bacon.

davon aber nur einen Schritt entfernt. Tom Cruise weiß, wer wann ein Verbrechen be-

ter D gemacht. Im dritten Schritt wendet man die Regel auf den individuellen Fall

hält. Private Firmen erlaubten sich mehr. „Wir sollten Dürrenmatts ‚Die Physiker‘

ter. Das geht bis zum Punkt „Radikalisierung“. Doch was, wenn wir jetzt in Kairo. Is-

ne Wege und seine Freunde und seine Suchbegriffe bekannt sind, in der Sprache noch

# Big Data Trends



Convergence



Ubiquitous Intelligent Systems



User Content



Open Data

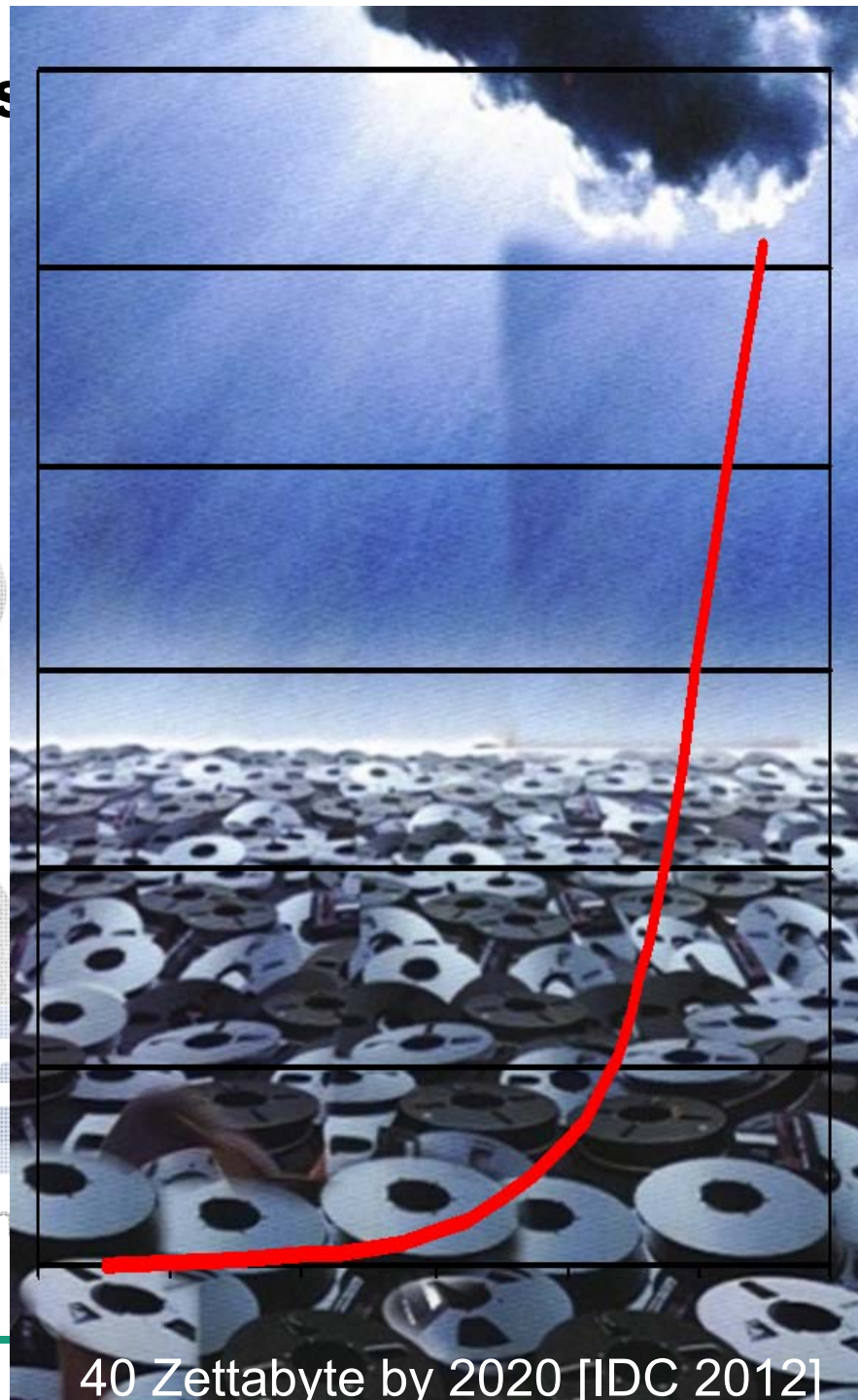
# Big Data Trends



Convergence



User Centered



Intelligent Systems



Open Data



# Big Data

## A definition attempt

Big Data in general refers to

- The trend towards availability of ever more detail than ever closer to realtime data
- The switch from a model-driven to a model- and data-driven approach
- The economic potentials that result from the analysis and use of big data when properly integrated into company processes

Big Data currently focuses technically on the following aspects

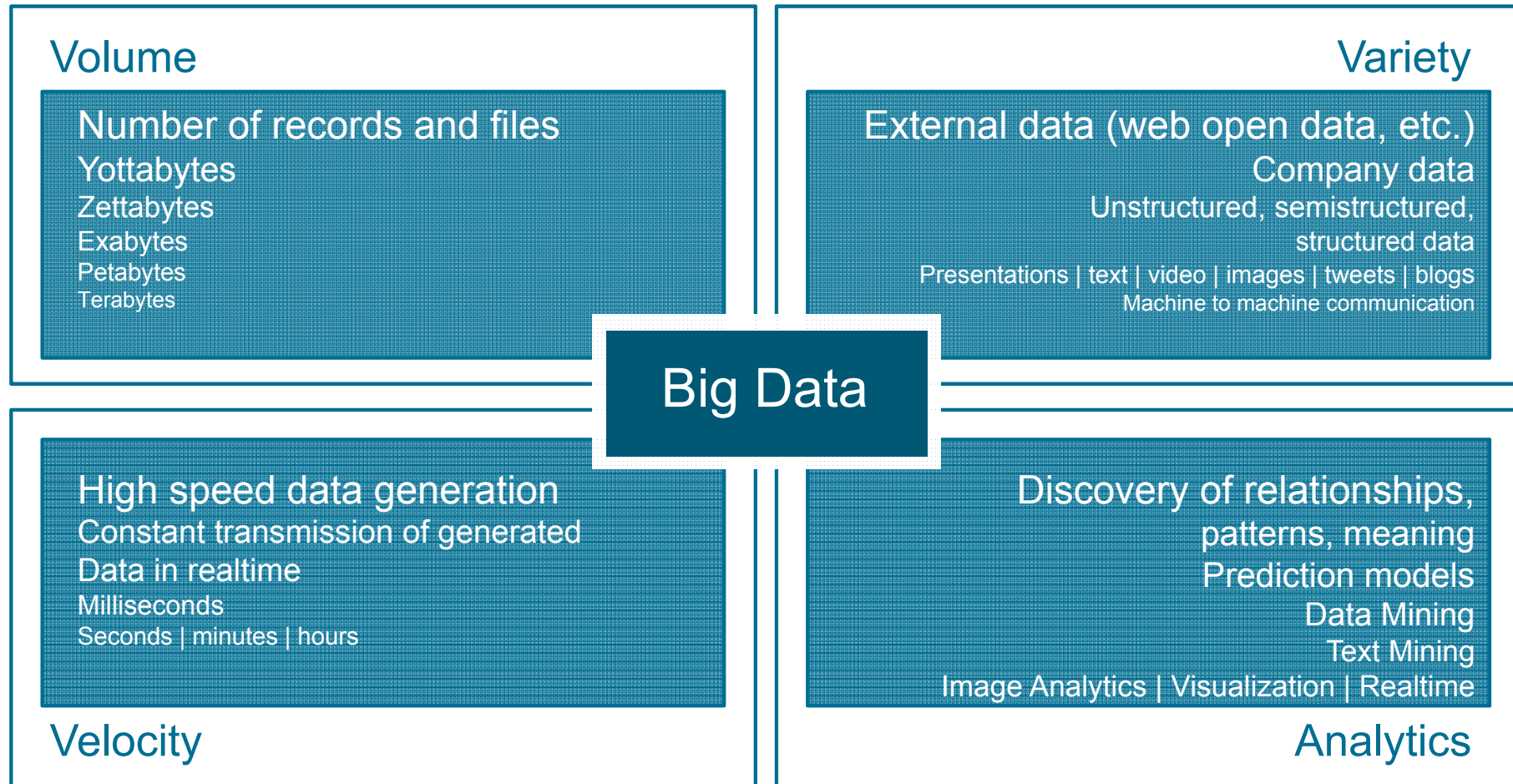
- Volume, Variety, Velocity
- In-memory computing, Hadoop etc.
- Real-time analysis and effects of scale

Big Data must take implications to society into account



# Big Data

The view of BITKOM, The German IT Association



Source: BITKOM Big Data Leitfaden, 2012. BITKOM AK Big Data

# Big Data Big Opportunity

Most "big data" research currently focuses on high-quality data and the resulting ROI after investing in better data.

But no research has focused on the technologies that improve the usability of existing data and how that improves performance.

**10%** Can lead to a 10% increase in usability of data, which translates to a 10% increase in productivity. For the median Fortune 1000 company, this translates to a boost in productivity of \$2.01 billion in total revenue per year.

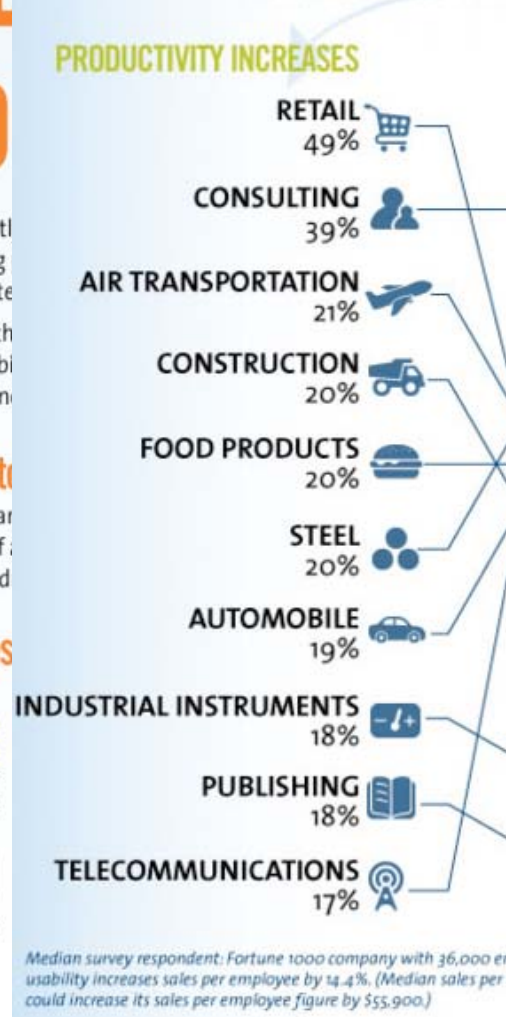
What does this mean?

## PRODUCTIVITY INCREASE

A 10% increase in USABILITY of data translates to an increase of

**\$2.01 billion**  
in total revenue per year.

## Let's Look At Some Specific Industries



## Big data—capturing its value

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potential annual value to US health care—more than double the total annual health care spending in Spain

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more data-savvy managers needed to take full advantage of big data in the United States

Sources/©: <http://m.sybase.com/detail?id=1095954> und McKinsey Studie, 2011

# Innovation study Big Data



Gefördert durch:



aufgrund eines Beschlusses  
deutschen Bundestages

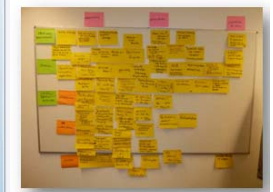
Desk research  
(current state of affairs)

- Detailed overview of the national and international Big Data landscape
- More than 50 systematic Big Data Business Cases



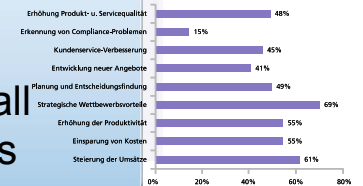
In-depth workshops for industry sectors (qualitative study)

- Expert workshops
- Finance, Telecom, Market research, E-Comm., Insurance

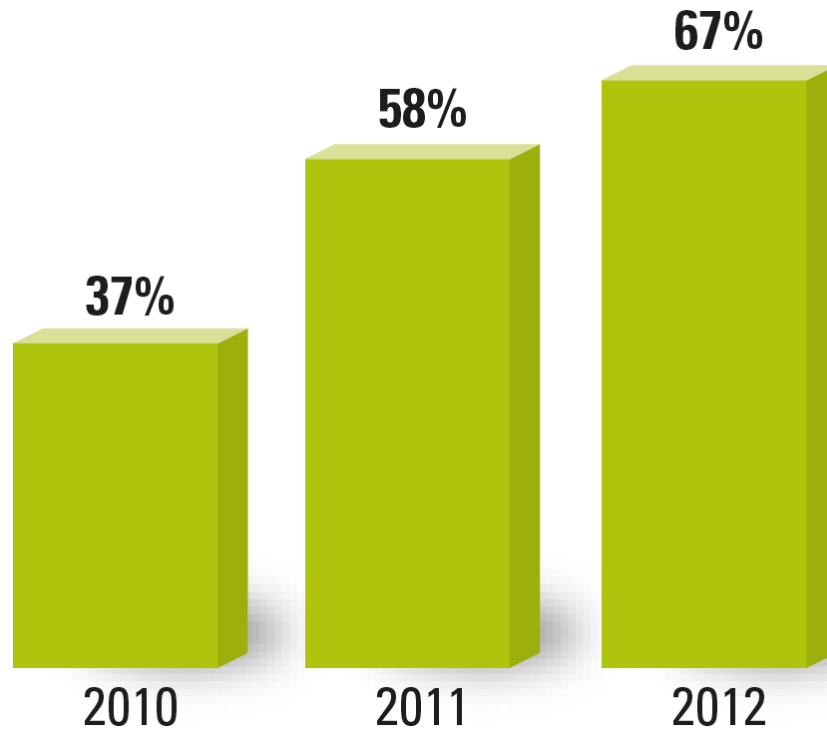


Online survey  
(quantitative study)

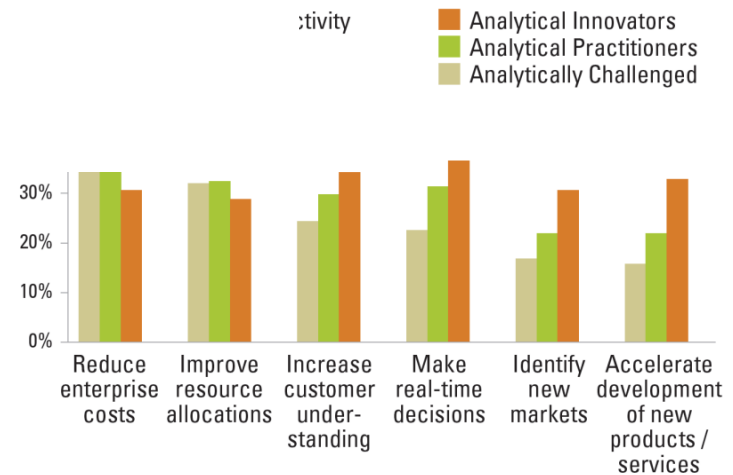
- 1.10.2012 to 30.11.2012
- 82 high-ranking executives from small and large companies



# Big Data Competitive Edge



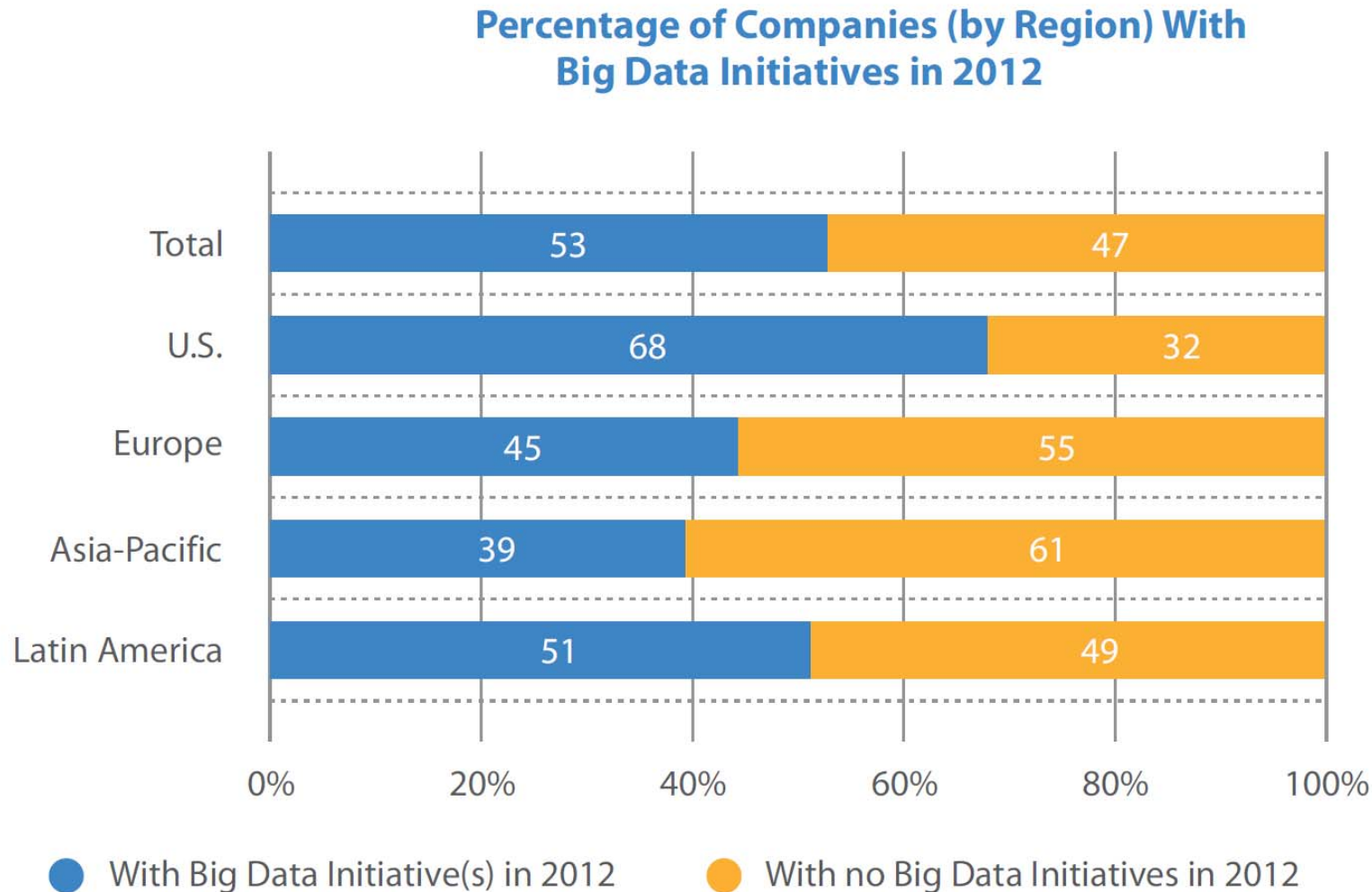
Percentage believing that business analytics creates a competitive advantage in their organization



[Sources/©: MIT Sloan Management Review 2012, 400 companies]

# Big Data Uptake Worldwide

## U.S. Ahead, Europe Coming

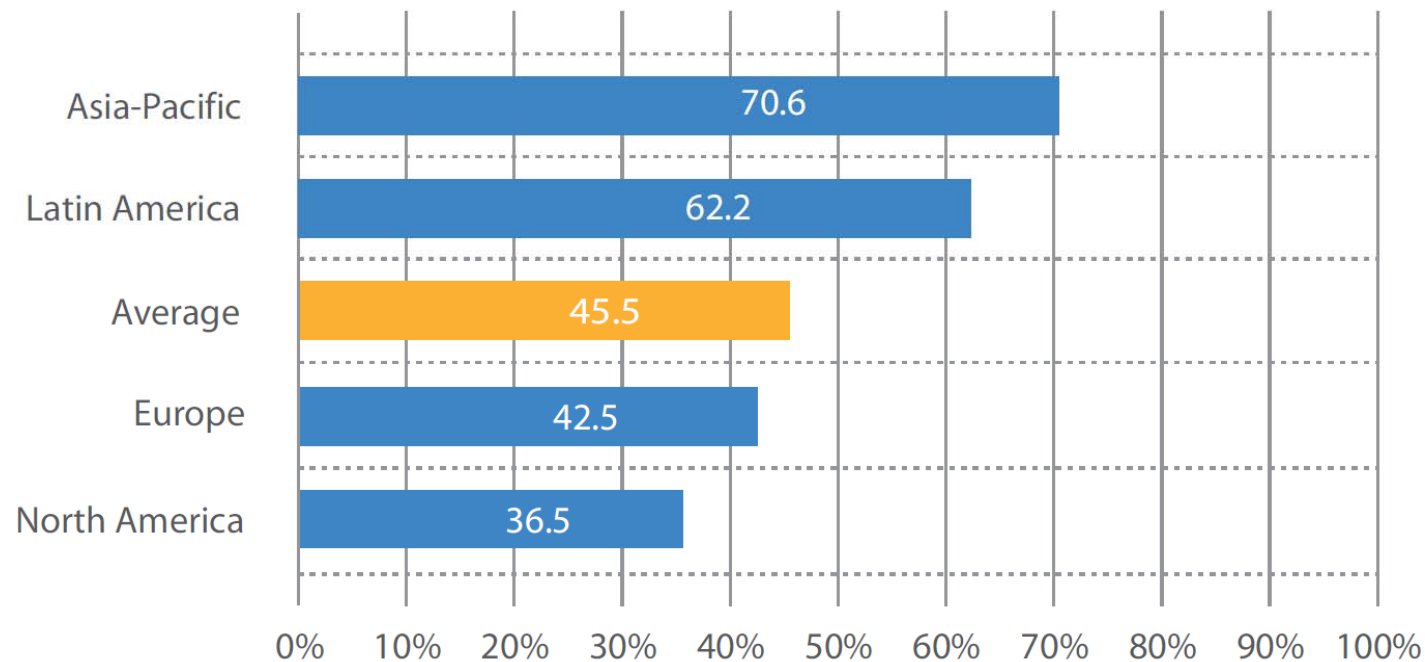


[Sources/©: TCS 2013 Trend Study Big Data, 643 companies]

# Big Data ROI

Very positive ROIs across all regions

Mean Percentage of Expected Return in 2012  
on Big Data Investments by Region

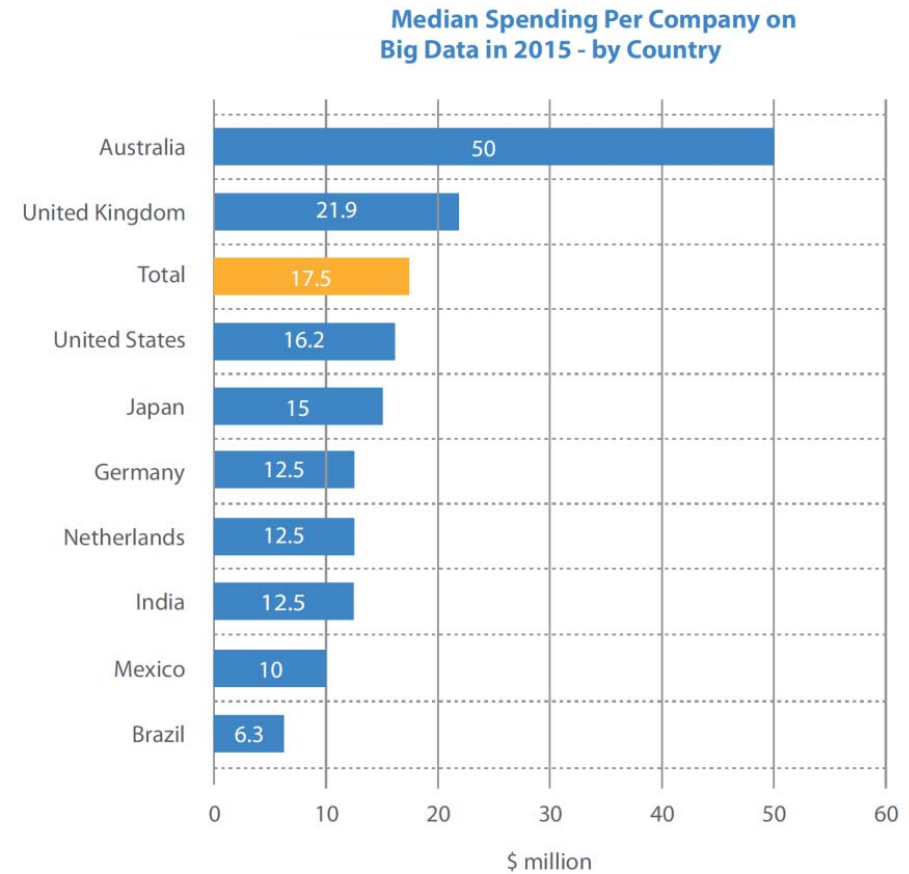
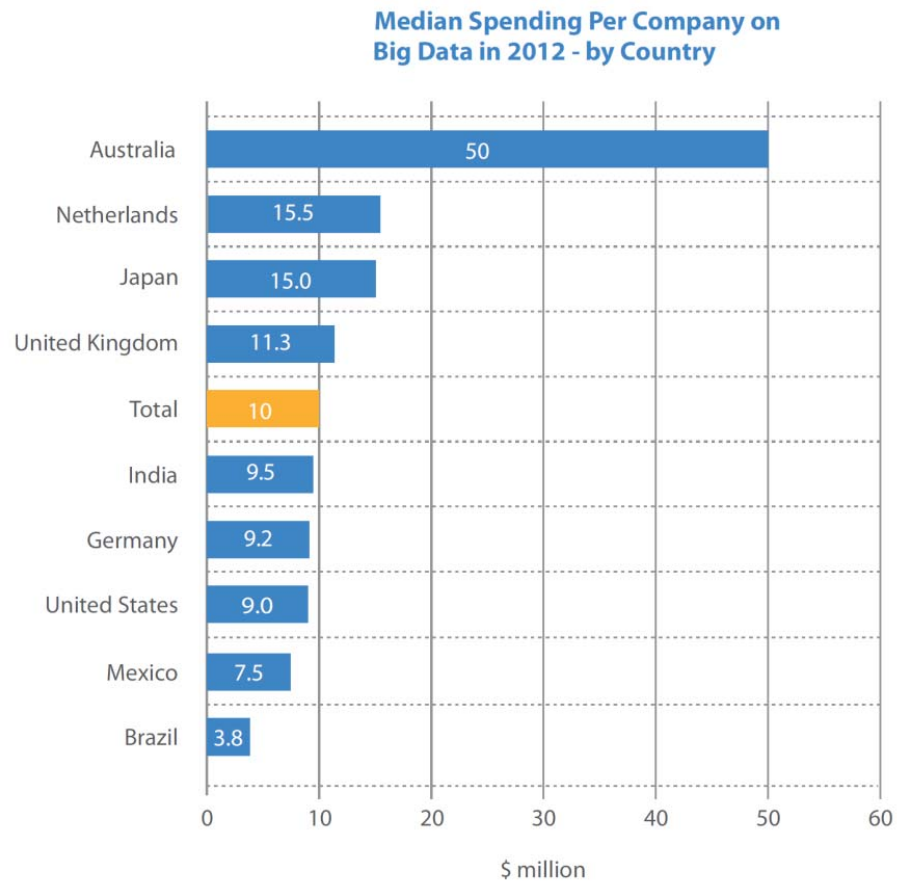


$$\text{Percentage ROI} = \frac{\text{Gain from investment} - \text{Cost of investment}}{\text{Cost of investment}} * 100$$

[Sources/©: TCS 2013 Trend Study Big Data, 643 companies]

# Big Data Efforts Will Increase

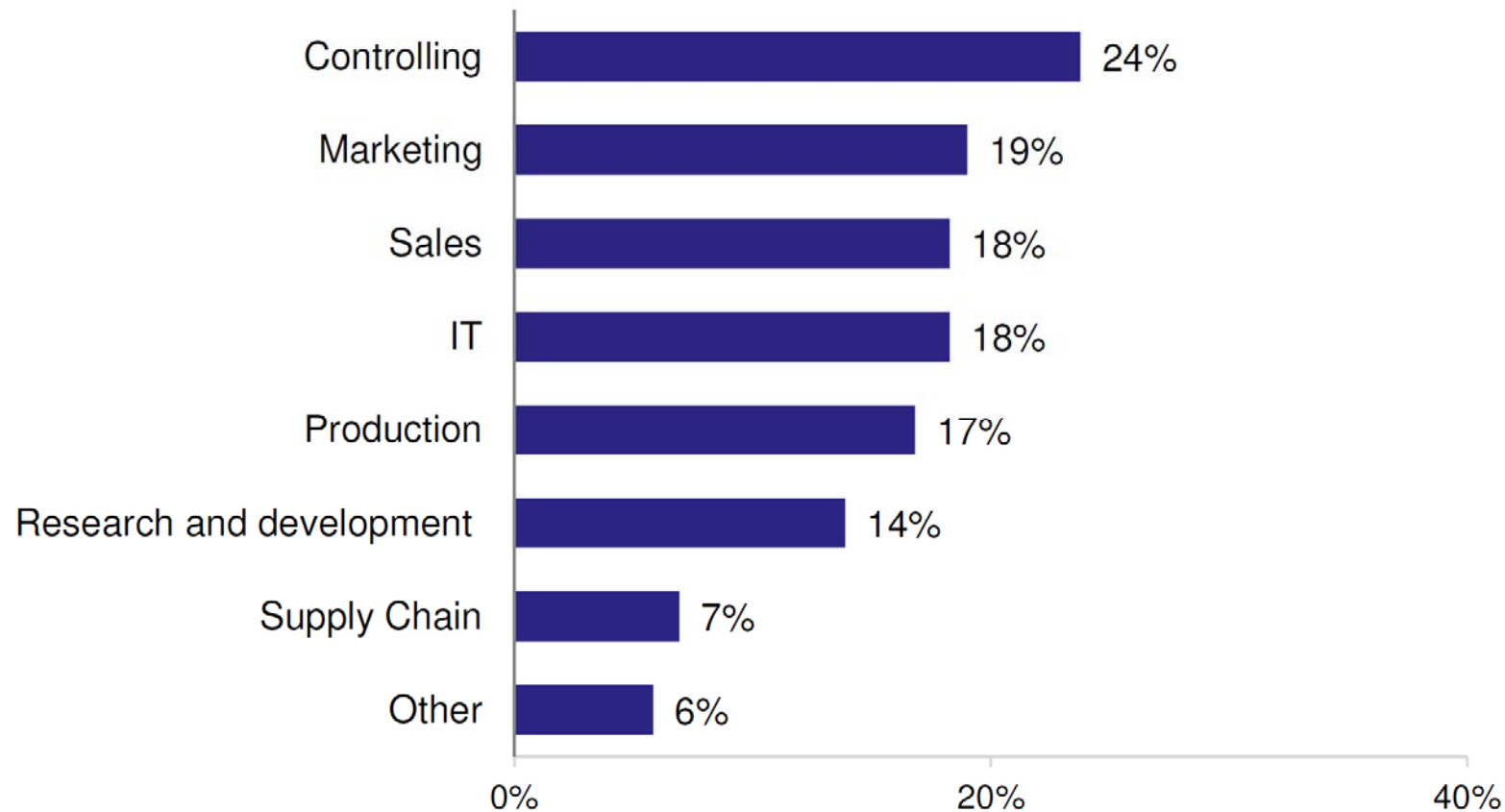
## Comparison of Actual Volume 2012 with Projected Volume 2015



[Sources/©: TCS 2013 Trend Study Big Data, 643 companies]

# Use Of Big Data in Company Functions

From controlling to research



[Source/© BARC Big Data Survey Europe 2013, 274 Europ. Companies]

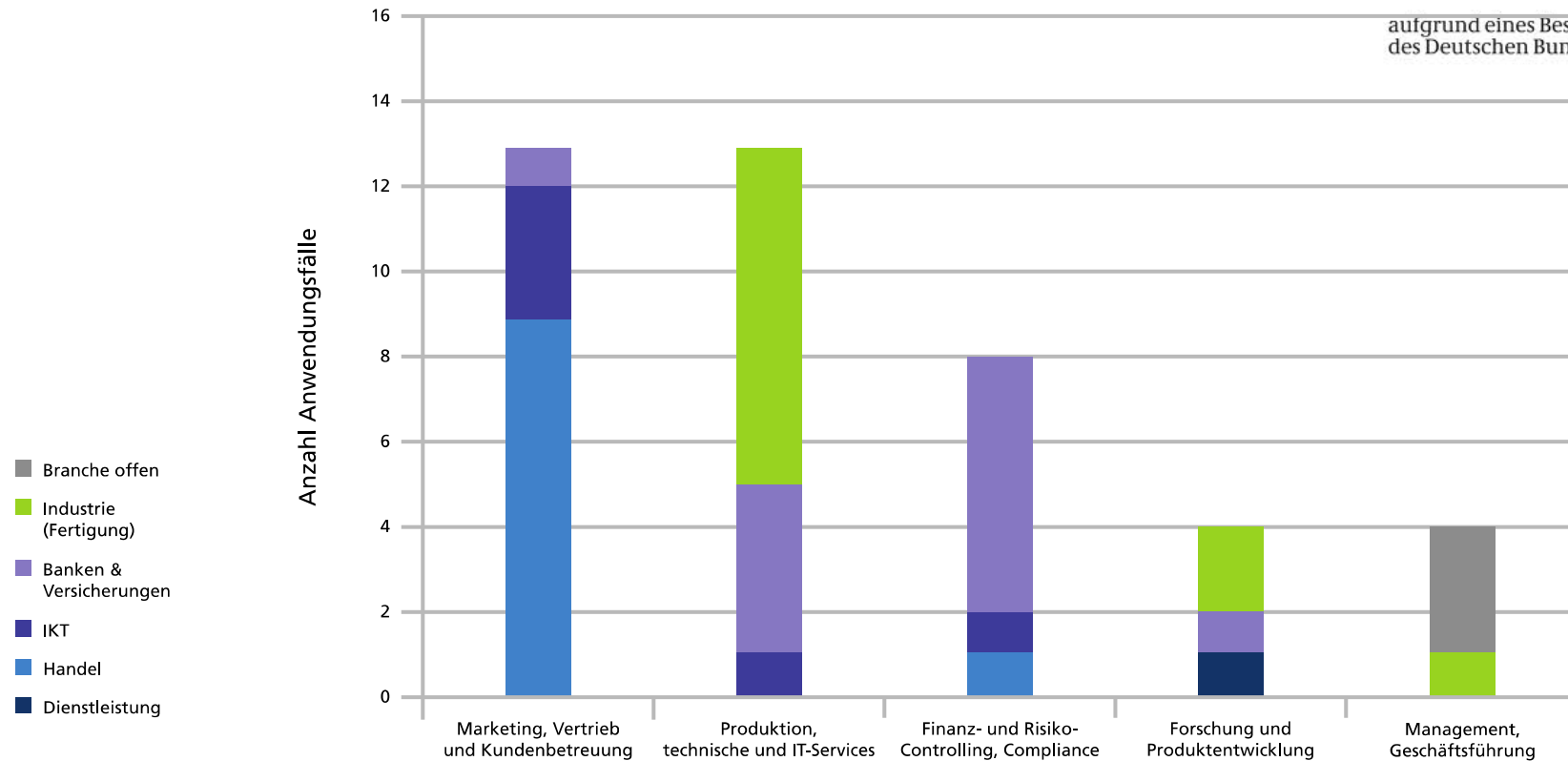


# Published Success Stories Across all Sectors

Gefördert durch:



aufgrund eines Beschlusses  
des Deutschen Bundestages



# Fraunhofer alliance projects across all sectors

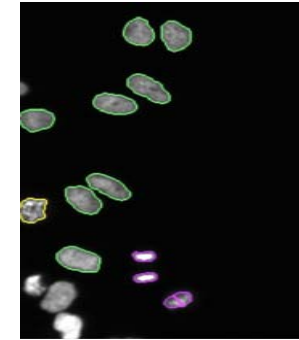
## Highlights



Business &  
Finance



Energy &  
Environmt



Life Sciences  
& Health Care



Logistics &  
Mobility



Production &  
Industry 4.0

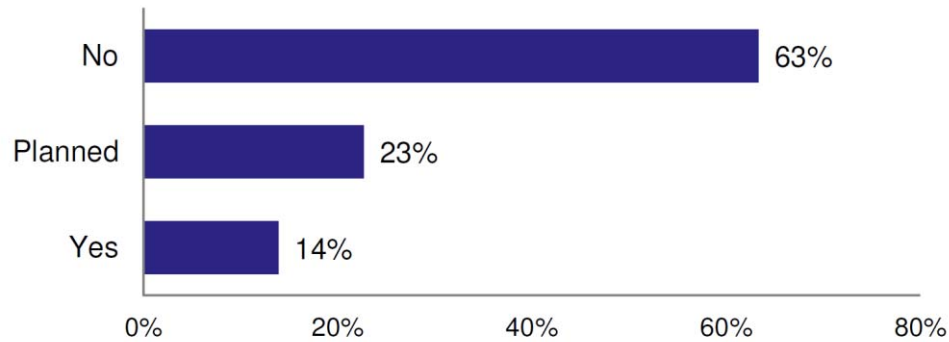


Security



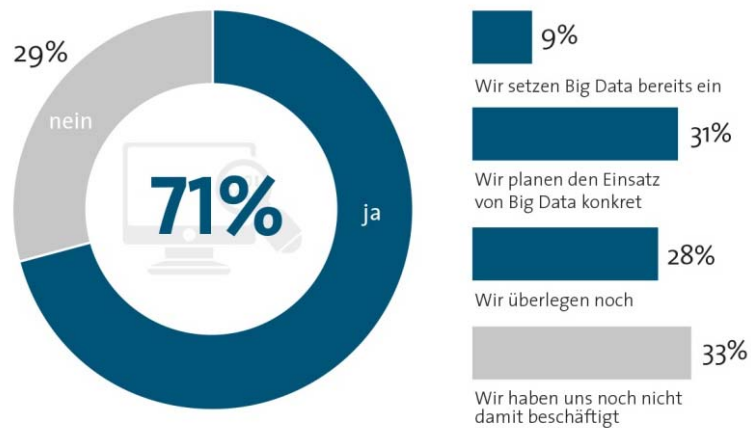
# Big Data Comprehensive Strategies Rare

Only few companies have comprehensive strategies



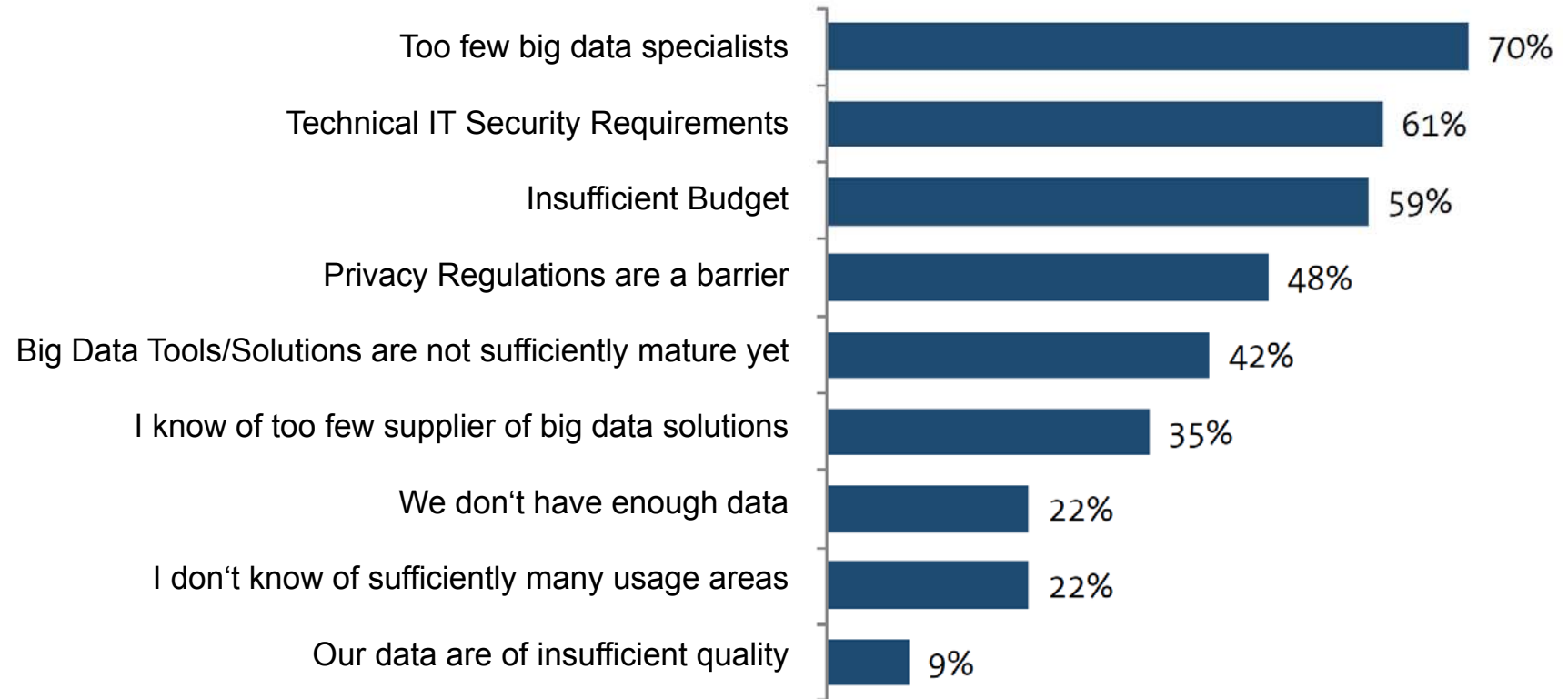
[BARC Big Data Survey Europe ©2013, 274 Companies]

Ist Big Data für Ihr Unternehmen relevant?\*



[BITKOM Big Data Survey Germany ©2014, 507 Companies]

# Barriers to Big Data in Companies



[BITKOM Big Data Survey Germany ©2014, 507 Companies, transl. SW]

# Big Data – Challenges towards Data Value

## From data-driven companies to a data-driven economy

Big Data is not an isolated IT topic, but must address business value end-to-end in company/sector specific ways

Technical solutions must be designed-to-fit

Further innovation needs beyond off-the-shelf software

Data Linking and brokering need open standards

Security and Privacy are demanded by business and society alike – „by design“

Enormous education and training needs

SMEs and startups face special challenges and need a supportive ecosystem



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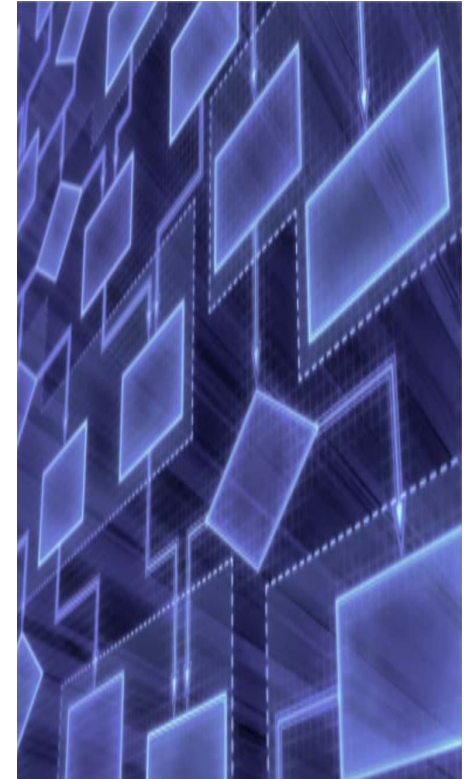
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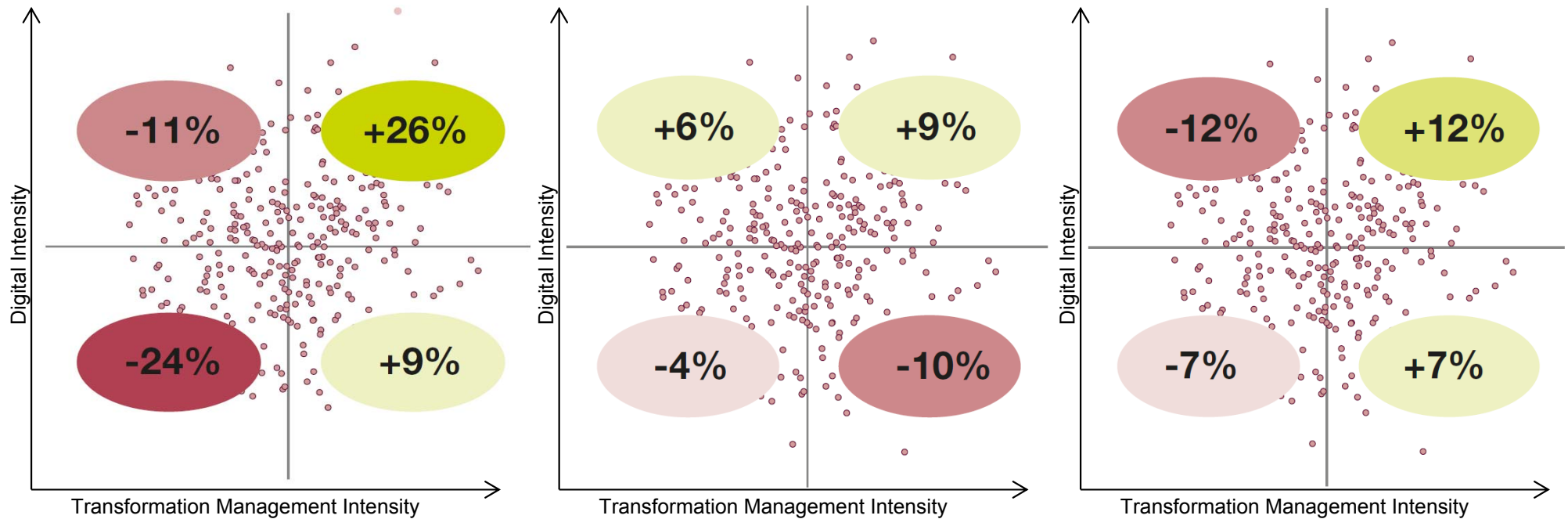
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# Big Data and the Digital Company

## Intensity and Leadership!



### Revenue

Revenue/Employee  
Fixed Assets Turnover

### Profitability

EBIT Margin  
Net Profit Margin

### Market Valuation

Tobin's Q Ratio  
Price/Book Ratio

[MIT Sloan Management Review ©2012]

# Operational Excellence

## Big Data as a Key Enabler

### OE is a complex interplay of multiple factors

- Who do we want to be?
- What are we offering?
- How are we organized?
- What is our style of working?
- What is our common understanding?
- How do we optimally use our means?
- ...

Whenever too few factors are being considered, a lot of potential is lost





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# Suppliers and technologies in the context of Big Data (Selection)



[© trademark holders]

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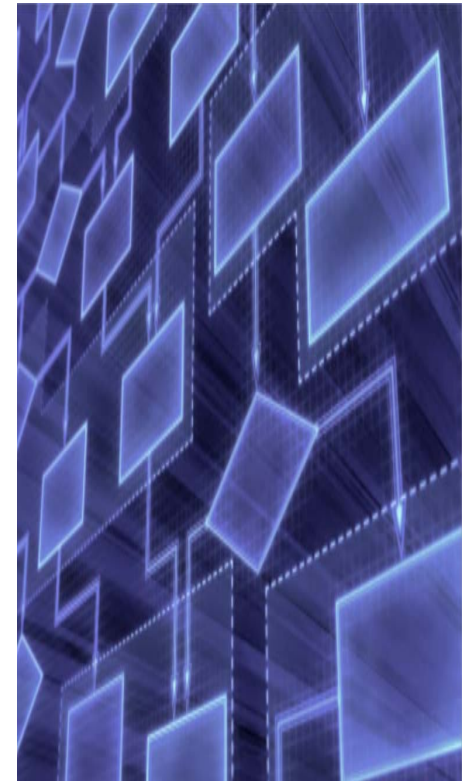
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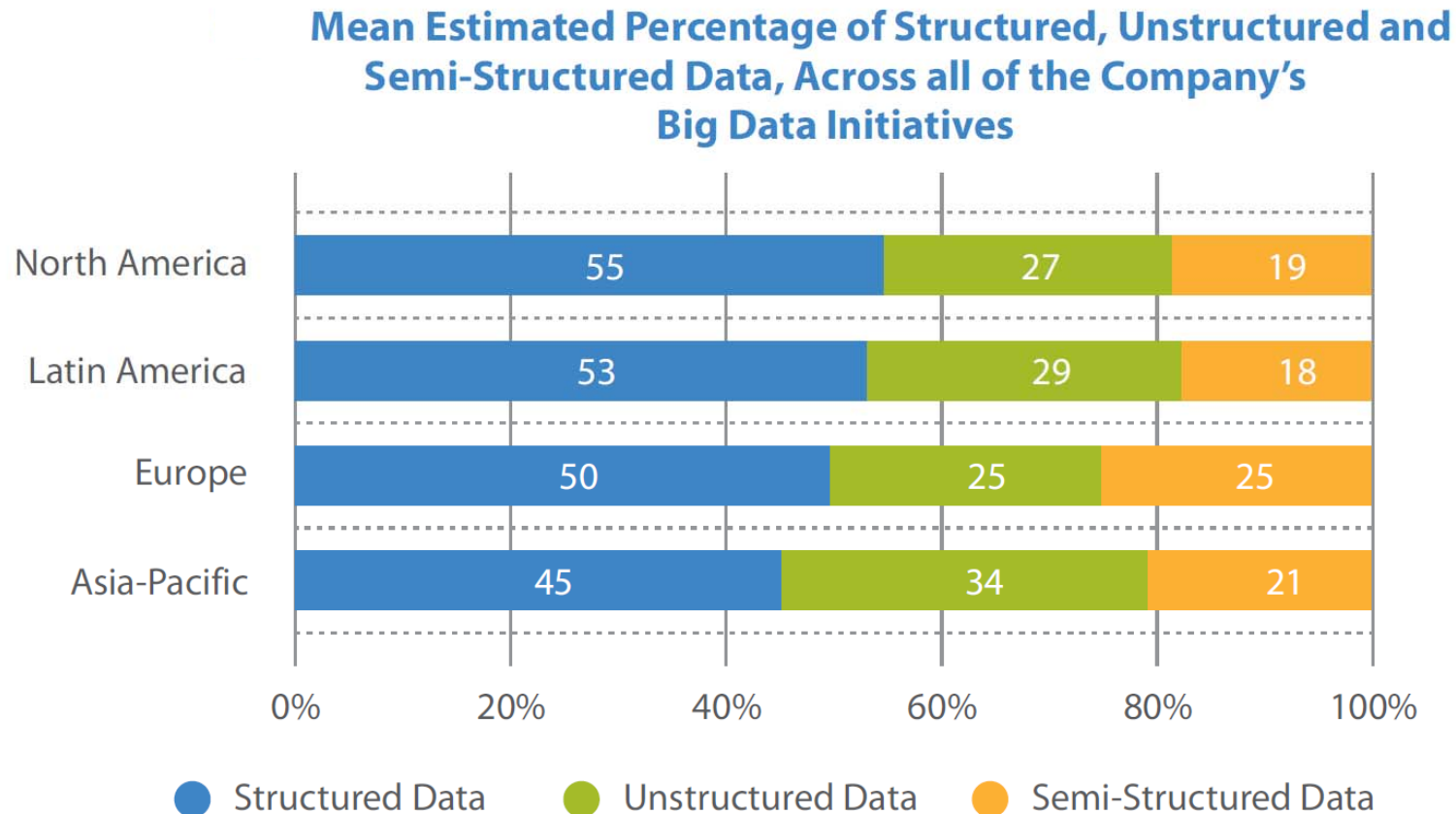


# Multimedia dominates



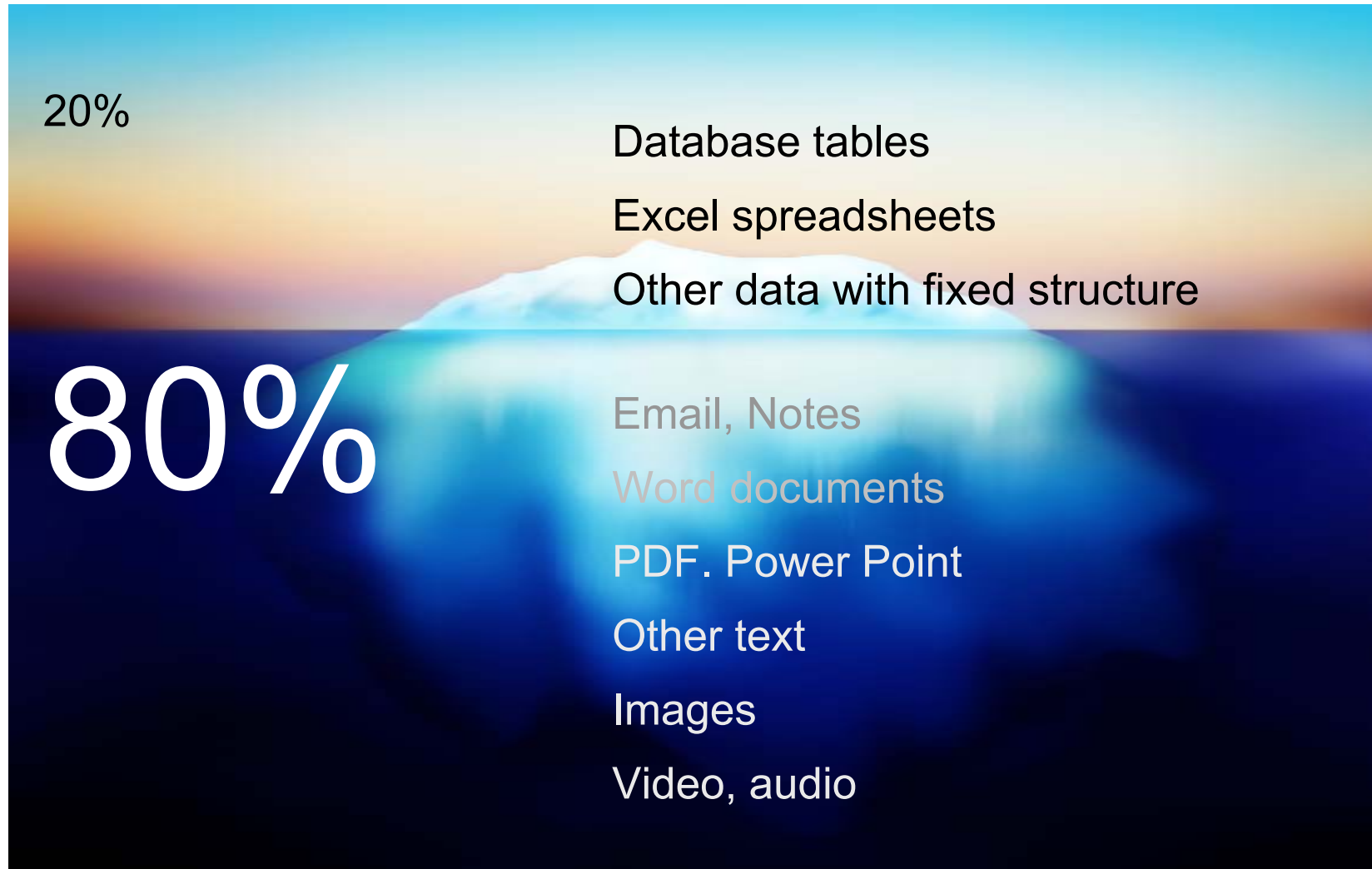
# Types of Data in Companies

## Structured, Semistructured, Unstructured



[TCS ©2013 Trend Study Big Data, 643 companies]

# The data iceberg



# Big Data – Challenges towards Data Value

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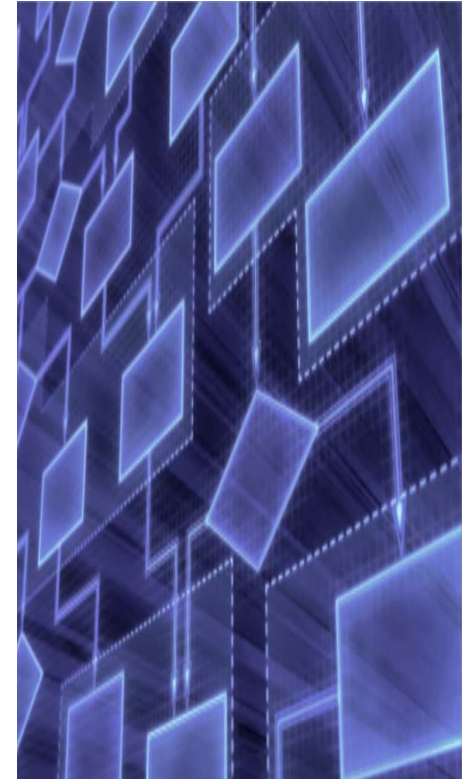
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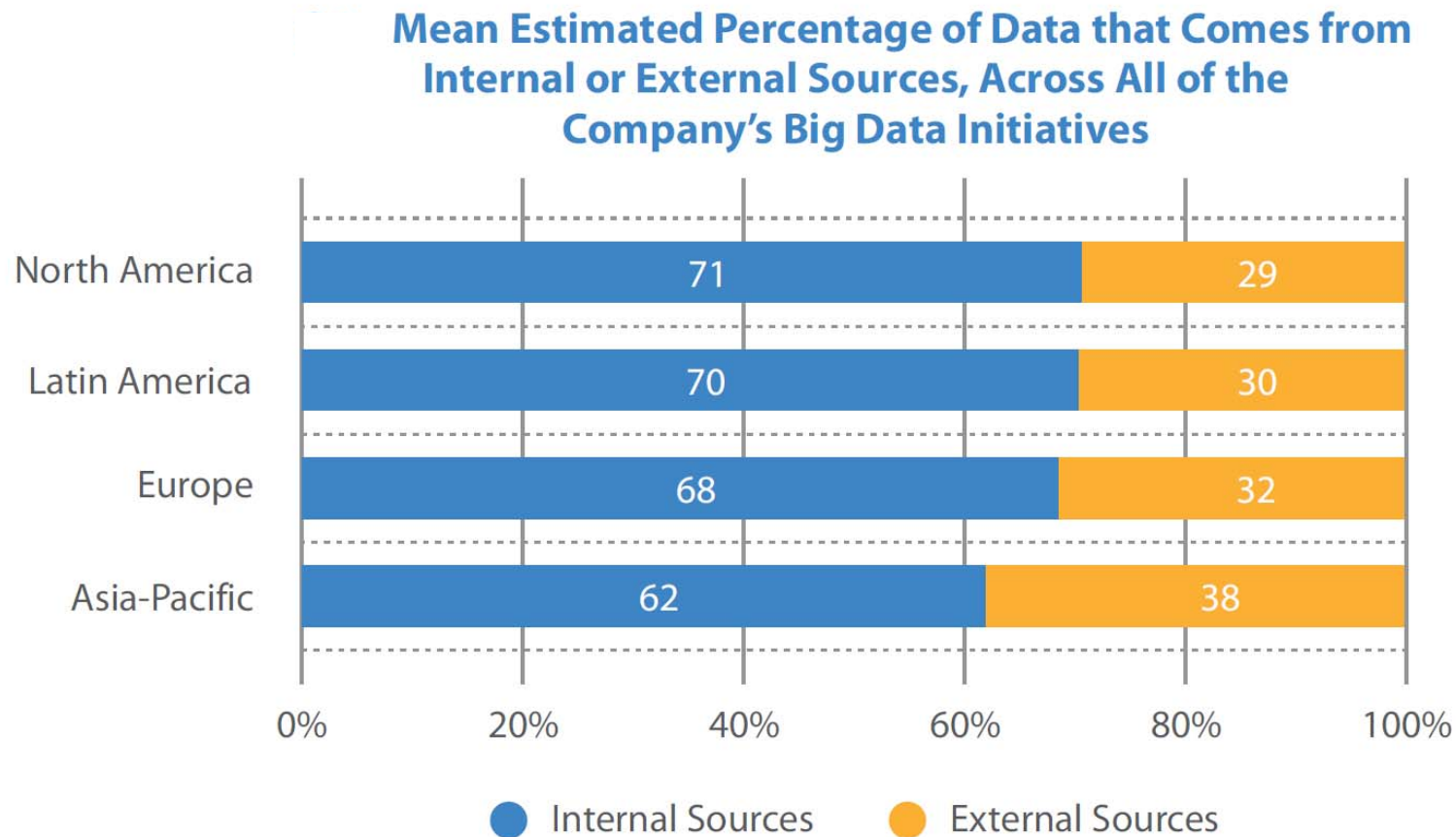
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# Data sources and origin in companies

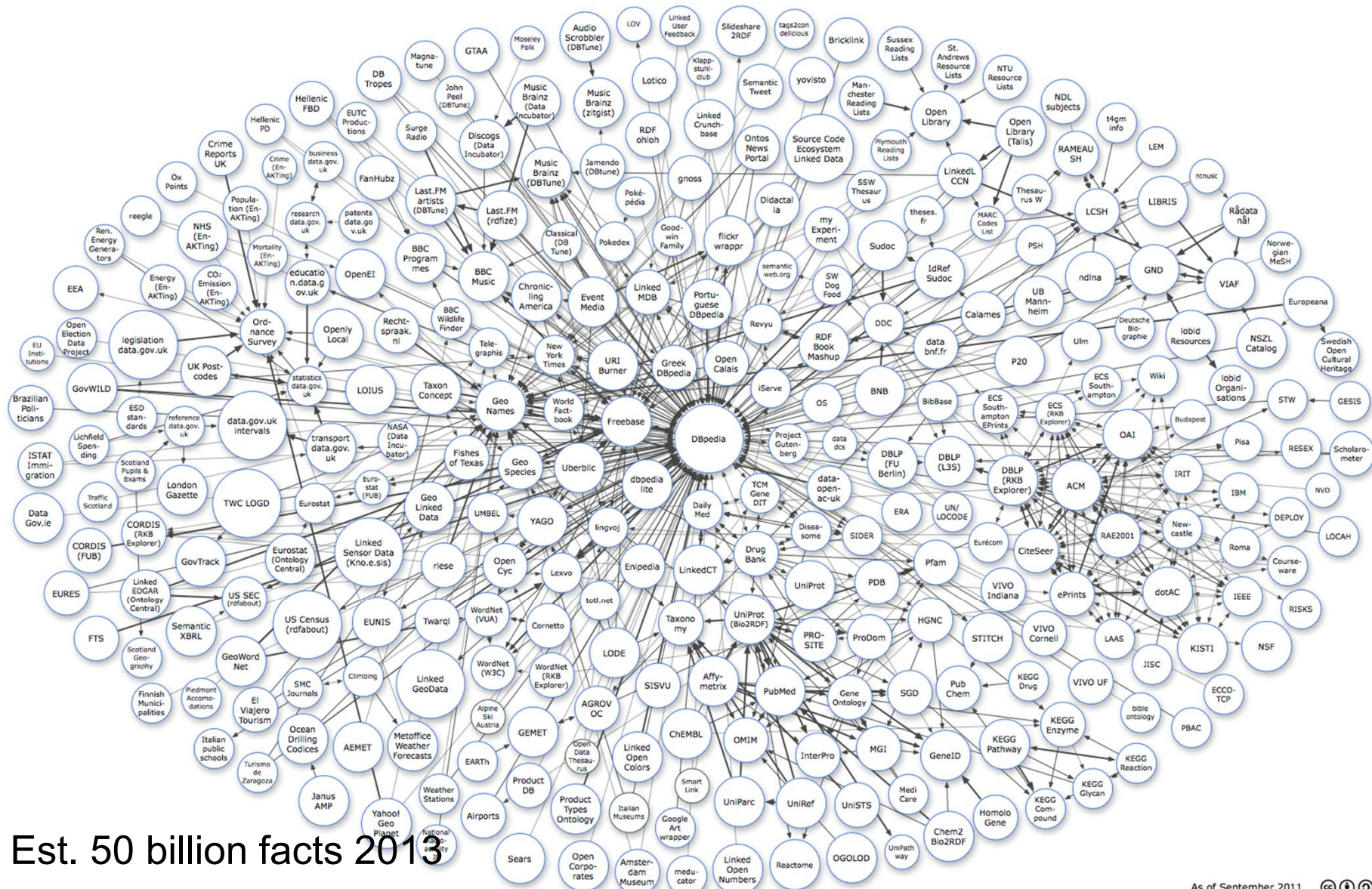
## Internal vs External



[TCS ©2013 Trend Study Big Data, 643 companies]



# The Linked Open Data Universe



Est. 50 billion facts 2013

As of September 2011 © 1 2 ©  
© lod-cloud.net

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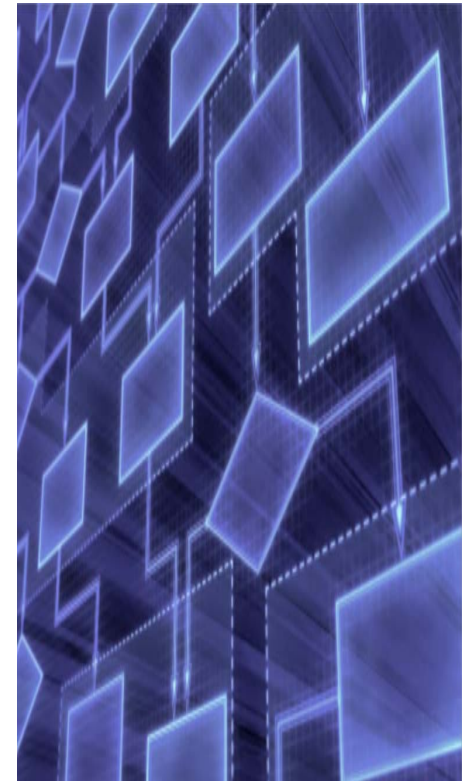
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# Case study: privacy attitudes in Germany

62

Percent want better privacy protection

87

Percent believe that companies are using data beyond what is publicly announced

95

Percent pay attention to whom they give their data

50

Percent read the general terms and conditions and privacy rules

10

Percent ready to give their data in social web for coupons

10

Percent would give data for personalized recommendations

75

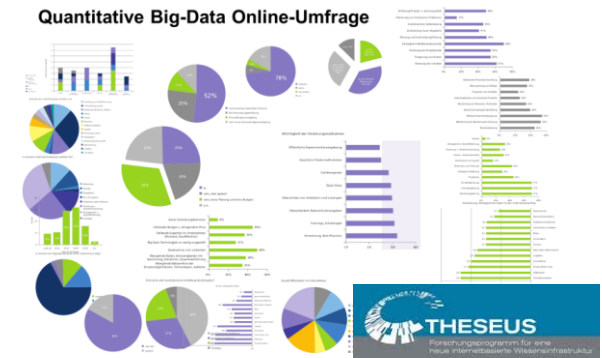
Percent would provide them for medical good

80

Percent sold their data for 5 € in a lab setting

[Handelsblatt Research Institute 2013]

# Roadblocks seen in survey



- Companies see the main challenges in the following areas:
  - Privacy and security (49%)
  - Budgets and priorities (45%)
  - Technical challenges of data management and analytics(38%)
  - Expertise (36%)
  - Lack of familiarity with big data technologies (35%).
- To address these issues, 95% of companies requested
  - Best Practices, Trainings, Supplier and solution catalogues and better privacy lawas and regulation

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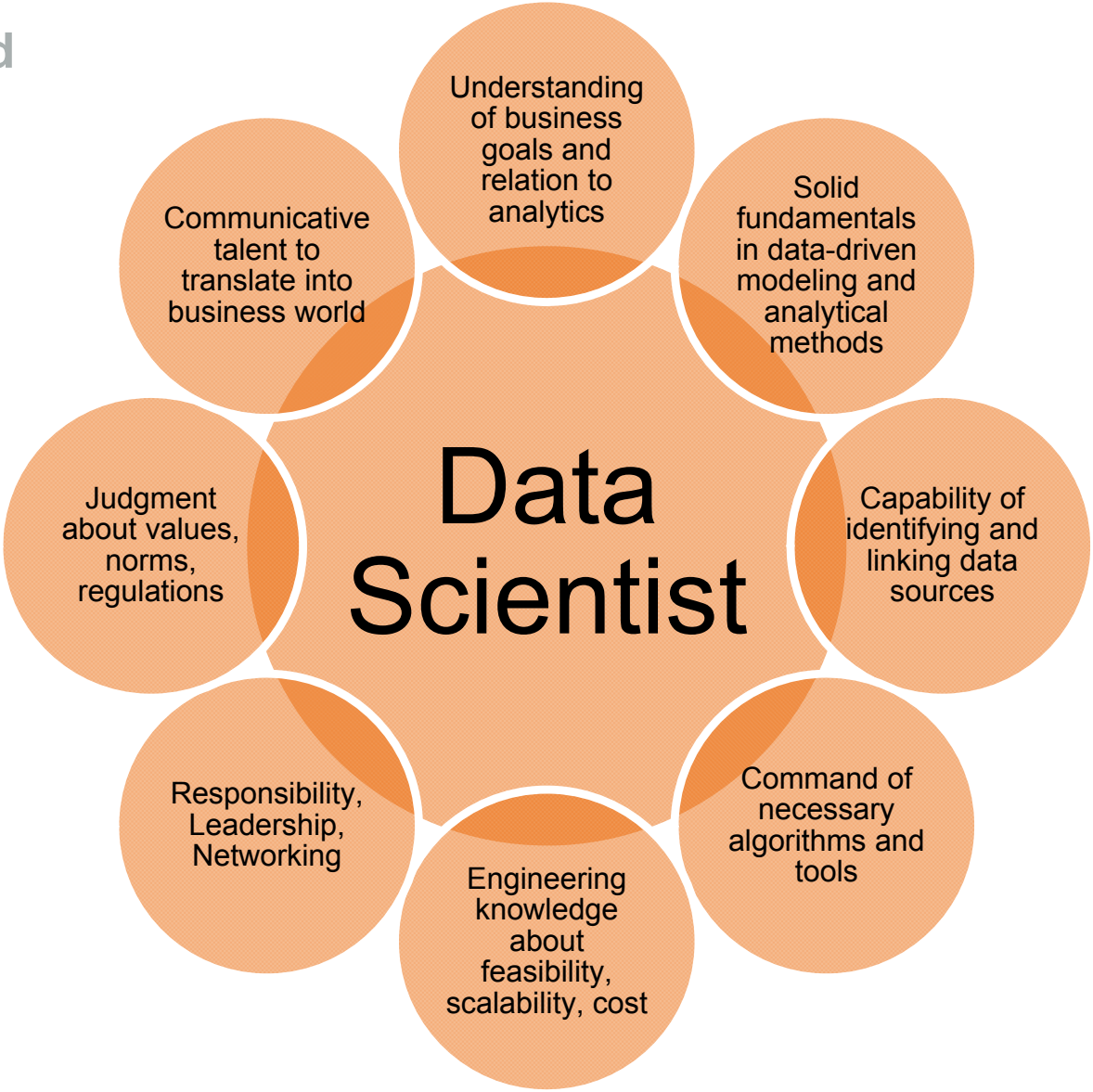
SMEs and startups face special challenges and need a supportive ecosystem





# Data Scientists

From data and analytics to business



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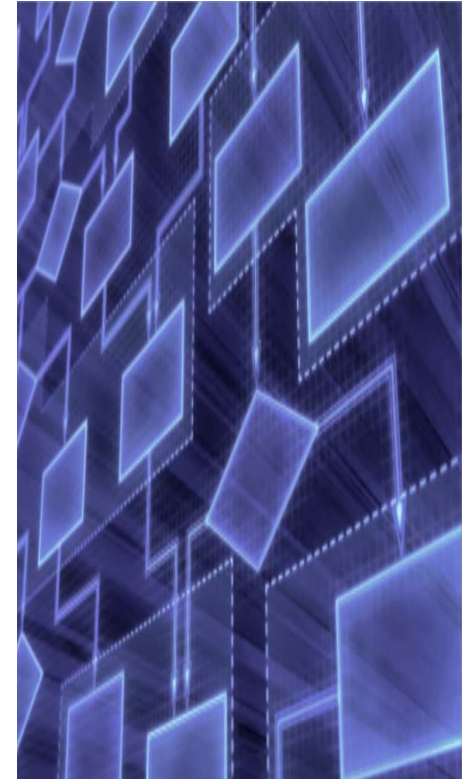
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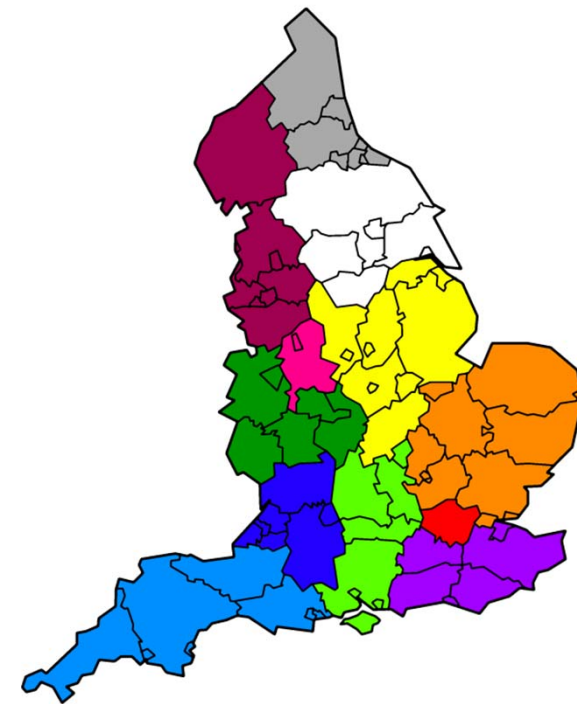


# Example National Health Service

## The benefits of a working open data ecosystem

NHS provides enormous datasets:

- Hospital Episode Statistics (HES) repository: 100 million records per year (outpatient appointments, A&E attendances, hospital admissions)
- Prescription data: 500 Million records per year, increasingly openly available



Success story:

- Analysis of Statin prescriptions 2011-12 (37 Million records) by a team of Mastodon C, Open Health Care UK and BadScience.net
- Annual savings of more than 200 Mio Pounds identified (equally effective medications)

[Guardian, theodi.org, prescribinganalytics.com, wikimedia, 2013]



# Returning the value of data

datacoup

An interesting experiment in the U.S.



- 8 \$/month
- 1500 beta users

**Let go**  
**Get paid every month.**  
You'll get paid like clockwork.

**You decide**  
**Decide who buys your data.**  
To sell or to not sell, it's up to you.

**Transparency**  
**Sell only what you want.**  
Pick and choose what data you want to sell.

**Learn more**  
**Beautiful data visualizations**  
See your data like never before.

**Add**  
**Choose multiple data sets**  
From social media to your debit or credit card, it's up to you.

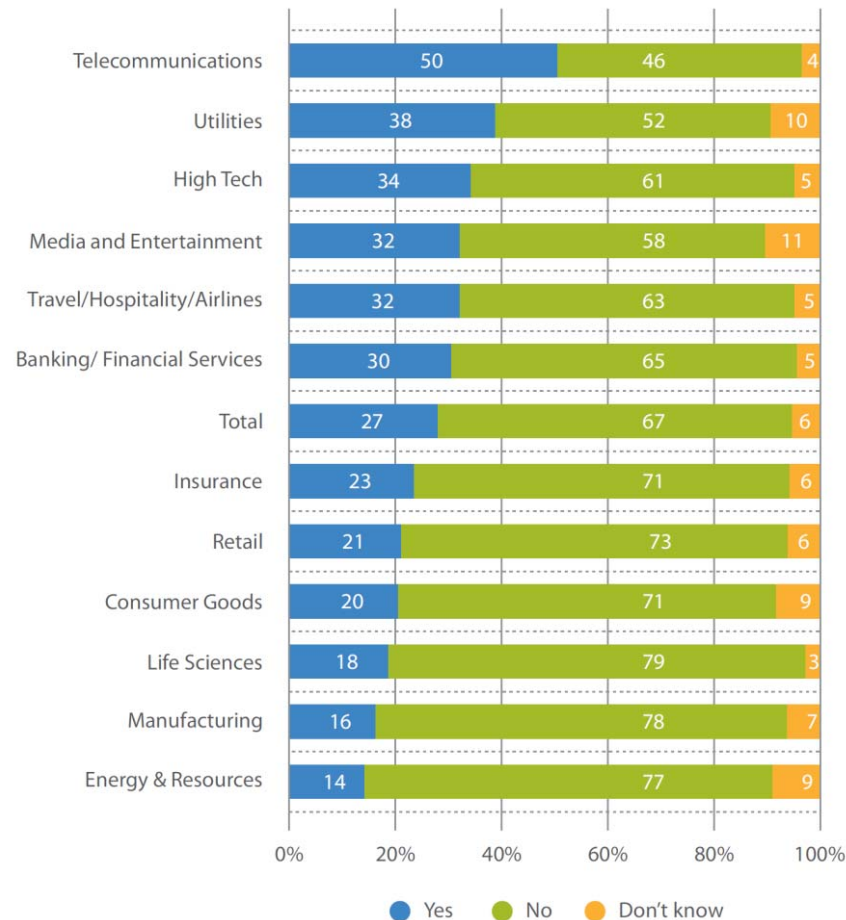
**Secure**  
**Bank level security**  
256 Bit AES Encryption

[www.datacoup.com, March ©2014]

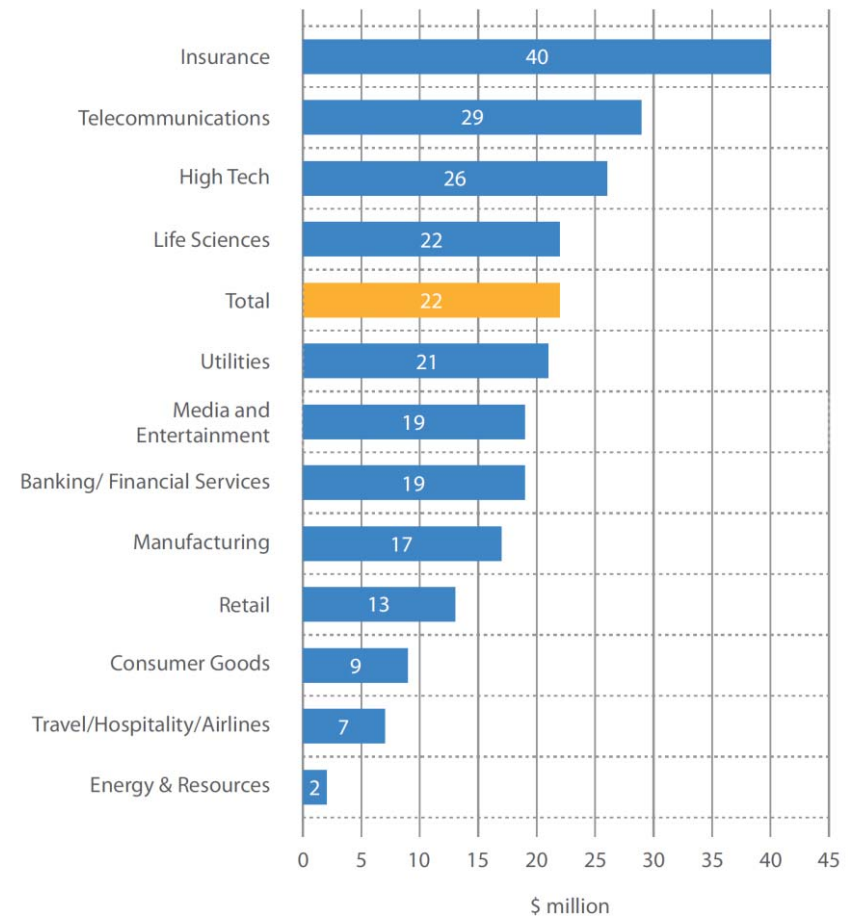
# Data as a Product

## Is it worth selling?

Q10: Percent of Companies by Industry that Sold their Digital Data in 2012

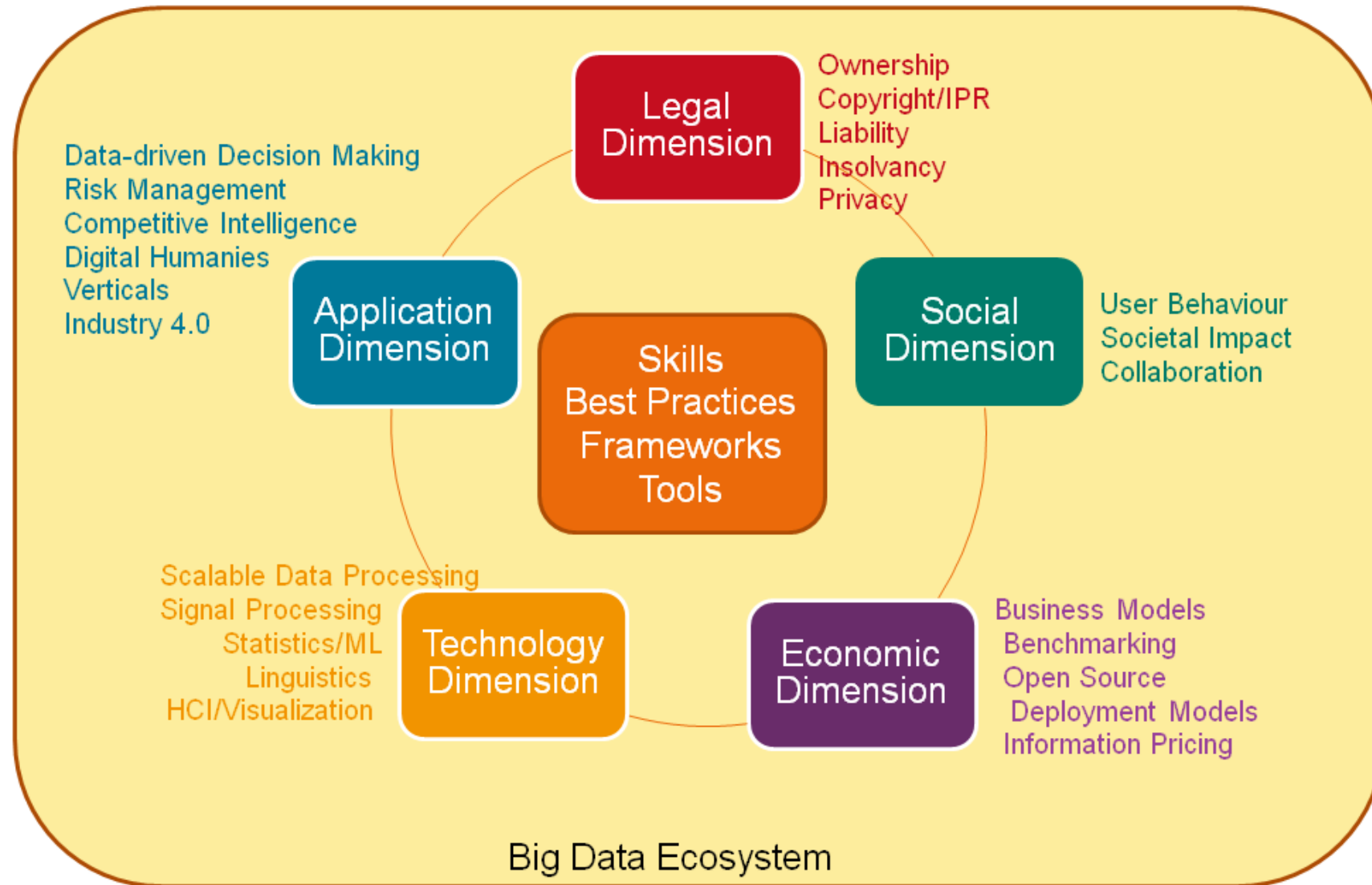


Q13a: Mean Annual Revenue Per Company by Industry in 2012 from Selling Digital Data



[TCS ©2013 Trend Study Big Data, 643 companies]

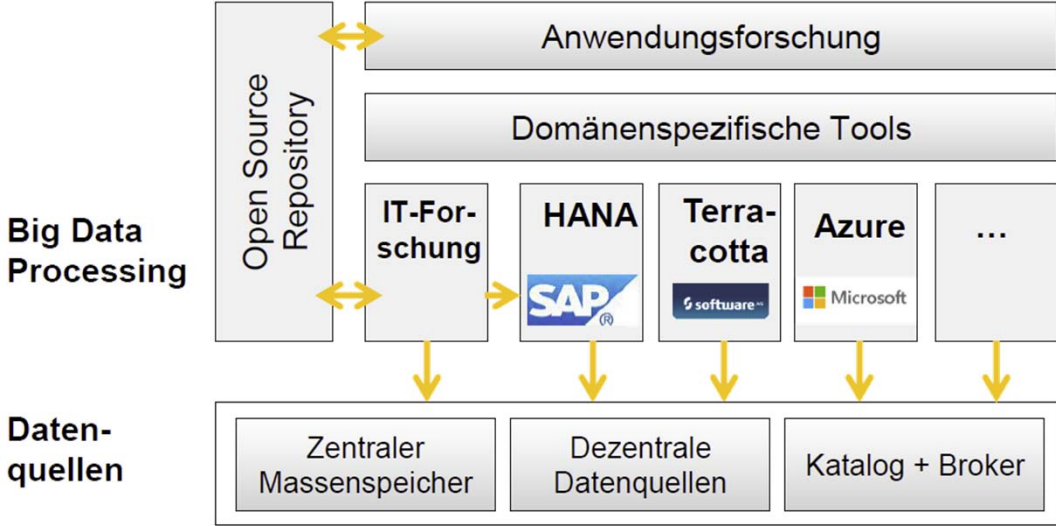
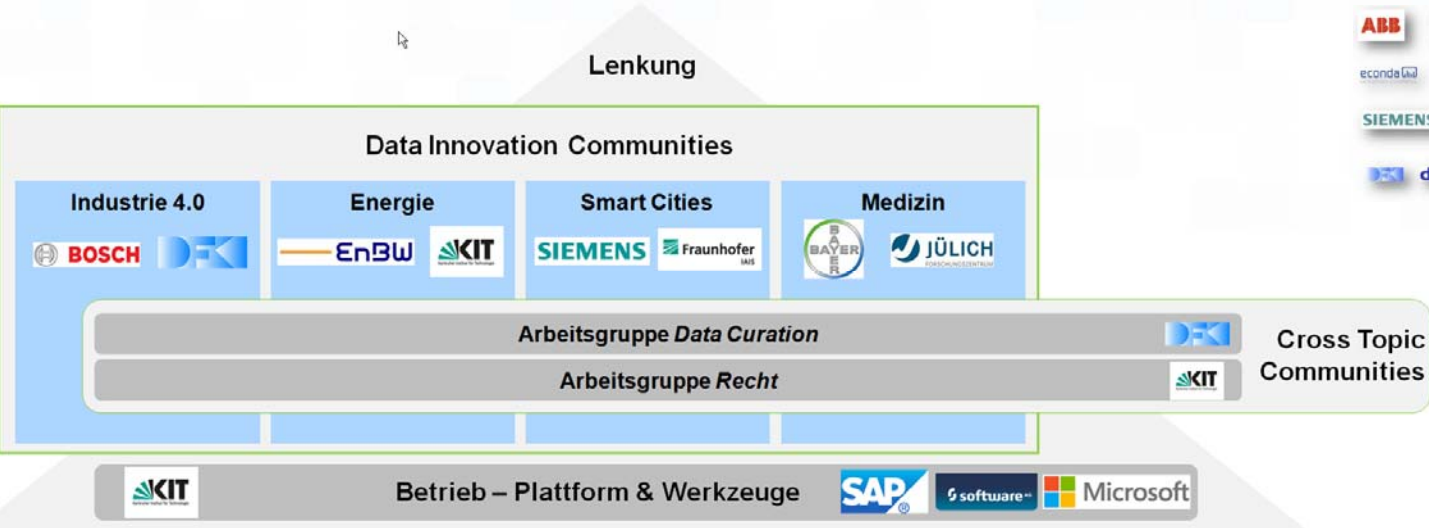
# Dimensions of the big data ecosystem



[Cavanillas, Markl, May, Platte, Urban, Wahlster, Wrobel – Big Data Value (Draft), 2014]

# Smart Data Innovation Lab

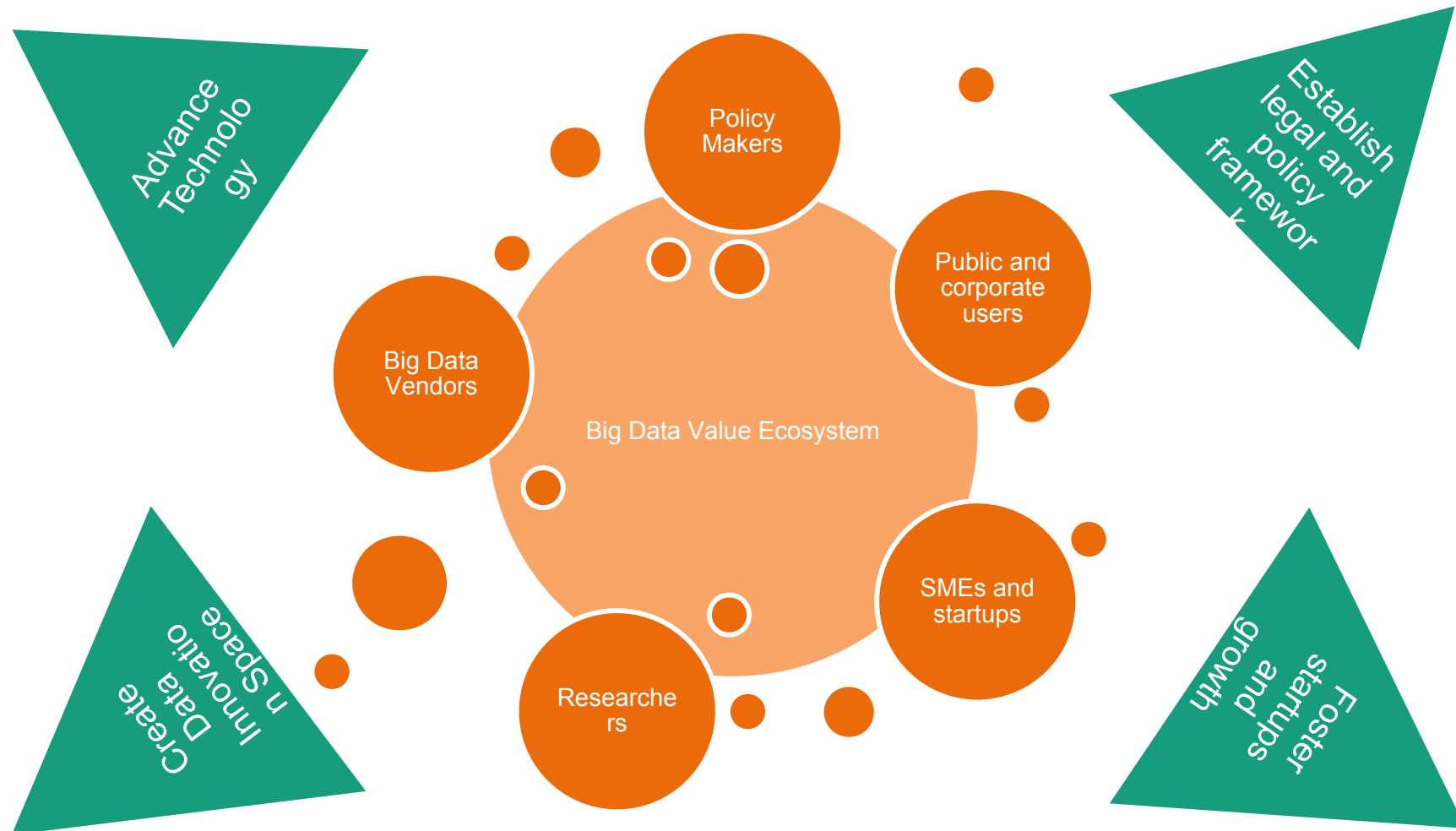
A nationwide industry-research platform for big data value



[S. Fischer, SAP/SDIL, ©2014]

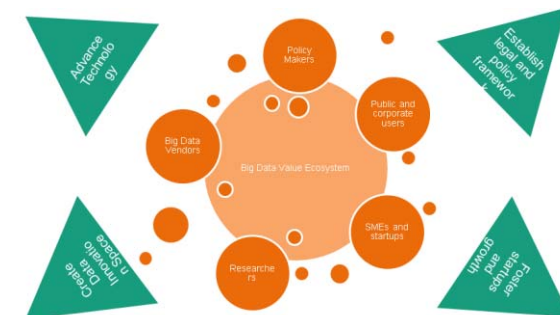
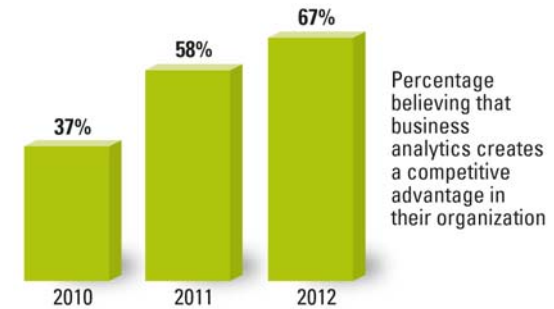
# Creating a European Big Data Ecosystem

A Partnership of multiple stakeholders will be needed



# Conclusion

- Big Data is here to stay: significant uptake in companies
- Enormous potential and growth expected
- Significant barriers exist: the big 7 challenges
  - Business value, designed-to-fit, innovation, data linking, privacy, education, SMEs
- Coordinated action by multiple stakeholders at European level needed



[Guardian, theodi.org, prescribinganalytics.com, wikimedia, 2013]